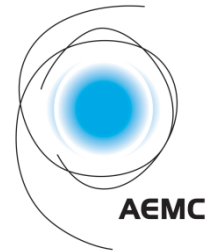


# Five minute settlement rule change request: Transcript of public forum

Sydney, 4 May 2017



The AEMC held a public forum and live webcast this month on a proposed fundamental change to the national electricity market's design – changing the settlement period for the wholesale electricity spot price from 30 minutes to five minutes.

Consideration of this important rule change proposal rests on the need for price signals that help drive investment in generation, not only using the technologies of today, but the technologies of the future. This forum was part of the project's consultation on evidence for and against moving to five minute settlement.

The request, from Queensland zinc refinery Sun Metals, would signal more accurately the value to consumers of fast response technologies, such as aggregating distributed storage, new generation gas peaker plants and rapid demand response, which are needed to support the increasing penetration of intermittent wind and solar generation in the sector.

The forum, which featured presentations by a diverse range of stakeholders, was an opportunity for stakeholders to provide feedback on the AEMC's recently released [directions paper](#), in particular the Commission's views on:

- the costs and benefits of changing the settlement period for the electricity spot price from 30 minutes to five minutes
- a proposed three year transition period, if the change were to be made.

The Commission outlined its initial support for the rule change request based on the fact that five minute settlement would provide a more accurate, technology-neutral price signal that reflects consumer demand.

The AEMC aims for market and regulatory arrangements that adjust to whatever the future brings, and that enable consumer choices to drive the way the sector develops, the technologies that get deployed and the business models that succeed. Rules that are technology-specific risk being made irrelevant by the next leap in technology, and can be a barrier to innovation.

The AEMC has made around 220 changes to energy market rules since it was established. The rules can, and do, continue to evolve and accommodate changes in technology.

Stakeholder input, through public forums, submissions, meetings and other engagement with the AEMC is crucial in informing the Commission's analysis and rule changes. The AEMC will consider the views presented at the forum and comments from webcast participants. We also encourage submissions on the directions paper by 18 May 2017.

The draft determination is due to be published on 4 July 2017.

**A transcript of the forum follows.**

*The ex-tempore character of this discussion has been preserved in the transcript taken at the event and from a recording of forum proceedings.*

Australian Energy Market Commission - AEMC

Public Forum on Directions Paper:

Five-Minute Settlement

Held in Ballroom 3  
Rydges, World Square  
389 Pitt Street, Sydney

On Thursday, 4 May 2017 at 10.00am

1 MR PIERCE: Welcome, everybody, and thank you very much  
2 for your interest and engagement in this particular  
3 subject.  
4

5 The quality, of course, of the decisions that the  
6 Commission can make is highly dependent on the engagement  
7 and the contributions that you make to the Commission's  
8 consideration of rule changes such as this. As Kris has  
9 already outlined, we don't actually keep records, I  
10 suppose, of the topics we deal with which generate the most  
11 interest, but this one would certainly be up there.  
12

13 Because of that, we have taken the approach that we  
14 sometimes do of issuing a paper that outlines the  
15 Commission's, if you like, preferred position prior to  
16 publishing a draft determination, for a couple of reasons,  
17 but primarily to make sure that everybody that has a  
18 viewpoint, everybody that has a contribution to make, has  
19 an opportunity to express that and to be heard by the  
20 Commission and, just as importantly, particularly through  
21 forums such as today, that people have the opportunity to  
22 hear from others. The conversations that you have between  
23 yourselves and sharing of perspectives and viewpoints is  
24 just as important, or perhaps more important to these sorts  
25 of processes than everyone just talking at us.  
26

27 I encourage you through today to take that  
28 opportunity, obviously through Kris's control of the  
29 process, to take every opportunity to engage with one  
30 another and to test, challenge and share ideas between  
31 yourselves.  
32

33 The reason that is important is the Commission is very  
34 conscious of the fact that, in a sense, we don't do  
35 anything real. We make real determinations, but it's the  
36 market participants who have to take that away and make it  
37 work in the real world. Understanding of the rationale  
38 behind any particular rule change we make seems to us to be  
39 an important way of increasing the probability that the  
40 intent behind a rule change gets translated into reality on  
41 the ground.  
42

43 Many years ago, in fact even before there was a NEM,  
44 New South Wales and Victoria separately ran trials on how a  
45 market could operate and throw up different types of market  
46 designs. In the case of New South Wales, at least, the  
47 question about what sort of time period, bids or offers,

1 and what we now call the spot market, the time period over  
2 which it would operate was an obvious first question that  
3 we'd have to deal with. To the power station managers and  
4 production engineers within New South Wales, at least, the  
5 answer to that was very obvious: it should be three  
6 months. The reason being, the coal contracts that sat  
7 behind the stations allowed variations in coal delivery  
8 volumes in three-month blocks. What they wanted to know  
9 was how much energy they were expected to produce over a  
10 three-month period so they could then plan their coal  
11 deliveries. So we said, "Okay, if that's what you need,  
12 let's run the market like that for a while, see what  
13 happens."  
14

15 So, given a system demand forecast, they were asked to  
16 put in price offers, it was run through a dispatch process,  
17 and then they were fed back an energy volume for that  
18 period. When they got their volumes, we also gave them an  
19 opportunity, when they worked out what price times volumes  
20 meant for them, what their revenues would be, to resubmit  
21 bids. Then they got new volumes and they were given the  
22 opportunity to resubmit a third time, at which time the  
23 prices and volumes were locked in.  
24

25 That is pretty typical in these sorts of situations.  
26 It takes about three rounds before people understand the  
27 relationship between their volume, and hence revenue,  
28 wasn't only dependent on their bids, it was dependent on  
29 everyone else's as well, which is very familiar for anyone  
30 that can recall the bar scene from the movie A Beautiful  
31 Mind, it's a similar idea.  
32

33 So we ran the system, everyone was happy with three  
34 months, they had the price volume and revenue numbers that  
35 they thought they could live with and then reality hit.  
36 Demand ended up being different to what was expected,  
37 boiler tubes leaked, conveyor belts broke and both the  
38 volumes and the revenues that the generators ended up with  
39 wasn't what they expected and wasn't what they were happy  
40 with.  
41

42 In the review process afterwards, they suggested that  
43 the time period should be shortened so that we have,  
44 essentially, something very similar to what we have today,  
45 a set of bids, but over half-hour periods for the next day.  
46 The response was outrage - how could you run a power system  
47 based on a system like that - to the extent that at one

1 point I feared for my life in this room full of engineers,  
2 until one of them, one of our own, who is one of our  
3 speakers today, in fact, reminded them of a control period  
4 they'd learnt in their engineering degrees, that the more  
5 often you can make changes in a system, the more stable the  
6 overall system is.

7  
8 That sort of quietened them down and we ran the trials  
9 and people discovered they could make it work. It seems to  
10 me that there are similar sorts of issues in the context of  
11 a five-minute, 30-minute rule change. It's about the time  
12 periods over which adjustments can be made and people can  
13 adjust their positions - obviously on a completely  
14 different scale, but still the same principle, the  
15 underlying principle being if demand varies continuously,  
16 then you would want supply and price as close as the speed  
17 of light will allow you to, to also be able to vary  
18 continuously.

19  
20 Now, that might be a nice principle but, again, we  
21 have some realities. There are some realities in relation  
22 to the costs associated with changes in systems, metering  
23 and the like, IT systems, but I think more fundamentally  
24 from the Commission's viewpoint, we have these things  
25 called hedge markets, and sometimes I think the Commission  
26 feels that we are one of the few people that has to  
27 continuously remind people of the important role they play  
28 in underpinning the reliability of supply and the effect of  
29 a change such as this on the ability of those hedge markets  
30 to operate and be effective, as a risk management mechanism  
31 within our market. It is a key question in the  
32 Commission's mind in considering this rule change. Those  
33 sorts of issues, I think, are well articulated in the paper  
34 that I'm presuming you've all read and that's why you're  
35 here today.

36  
37 We are looking forward to hearing from not just our  
38 presenters, but all of those who are here today, online,  
39 around those sorts of issues, in order to help the  
40 Commission come to a view about what's in the best  
41 long-term interests for consumers. Thank you.

42  
43 DR FUNSTON: Thanks, John. I'd now like to invite  
44 Kathy Danaher, from Sun Metals, the proponent of the rule  
45 change, to come up and do a presentation.

46  
47 MS DANAHER: First of all, I also want to start by

1 thanking the AEMC, and also for the opportunity to speak at  
2 this forum. As alluded to a moment ago, Sun Metals  
3 initiated this rule change because basically it saw a  
4 fundamental distortion in the market, where participants  
5 made decisions to buy in the wholesale market based on a  
6 five-minute price, but the settlement price could be one  
7 hundred times different because it was based on a 30-minute  
8 period.

9  
10 This happened on many occasions and Sun Metals saw  
11 this distortion as producing poor investment decisions for  
12 SMC and for other loads. Sun Metals strongly supports the  
13 directions paper produced by the AEMC. There are a couple  
14 of areas where we believe they may have been overly  
15 conservative but, on the whole, we endorse their position.

16  
17 Just to think about it, there are really three key  
18 elements of discussion that we need to take into account:  
19 firstly, it's logical and commonsense that ideally the  
20 settlement price should reflect the dispatch price;  
21 secondly, it's understandable that the current major  
22 wholesale participants would resist change because they are  
23 comfortable with the current process. They know how to  
24 make money in the current system and they do not see the  
25 value in the cost, particularly IT changes that will be  
26 required.

27  
28 Finally, the future is about more diversity of supply  
29 and quite different technical and commercial solutions.  
30 The current arrangement favours conventional supply and  
31 retail arrangements. However, the wholesale market should  
32 not favour one group of participants, existing large  
33 participants, over another. This means the current  
34 arrangement should change.

35  
36 Sun Metals believes that all parties agree that the  
37 alignment of settlements and despatch price is logical and  
38 consistent with good economic principles for efficiency of  
39 market outcomes for both supply and the use of electricity.  
40 Sun Metals believes it is fundamentally wrong that  
41 purchasers in the wholesale market should choose to take  
42 wholesale supply for a five-minute period at one price, and  
43 find the prices change when it comes to settlements 20  
44 minutes later. This is important to those like Sun Metals  
45 who manage their price exposure through a combination of  
46 hedge and load management.

1           The effectiveness of load management is completely  
2 undermined when we choose to operate at 100 megawatts  
3 demand because the dispatch price is \$50 a megawatt hour,  
4 but ends up having to pay \$2,000 a megawatt hour for that  
5 energy because of despatch in the settlement period.

6  
7           Through this real change process Sun Metals has also  
8 come to recognise the importance of aligning the dispatch and  
9 settlement price for generation if the market is to operate  
10 efficiently. There has been some strong negative reaction  
11 to the adoption of the five minute process. This option  
12 has led to the major existing players of the wholesale  
13 market and it seems to be mainly on the cost implementation  
14 basis perceived in contracts markets, particularly caps.  
15 Sun Metals is concerned that this approach is influenced by  
16 a desire of the existing large market participants to  
17 protect their current position.

18  
19           The current generators and vertically integrated  
20 market participants have learnt how to extract value from  
21 the current discrepancy between the dispatch price and the  
22 settlement price. In recent years this has been  
23 particularly evident in Queensland as evidenced by the  
24 concerns of dispatch prices in the last two dispatch  
25 periods.

26  
27           The market is failing if the structure does not  
28 provide true cost signals for the use of any energy based  
29 on efficient operation and use of plant, nor does the  
30 current dispatch settlement discrepancy provide clear  
31 allocation of value to generators, particularly those who  
32 operate in part of the settlement period. The settlement  
33 process must align the allocation of value between  
34 participants and reflects the alignment of demand, supply,  
35 cost and prices.

36  
37           The current misalignment of dispatch and settlement  
38 prices seems to be used to create an inefficient value  
39 transfer by some current participants. This distortion  
40 negatively impacts some energy users as well as some  
41 generators. The current market structure favours the large  
42 conventional base load or intermittent generators and  
43 hence, is not technology neutral and will result in market  
44 inefficiencies.

45  
46           The AMC direction paper clearly demonstrates the  
47 historic availability of five minute dispatch capacity from

1 existing generators, including existing thermal and  
2 baseload plants. This highlights the potential for  
3 competition for five minute dispatch changes based on five  
4 minute settlements. This should remove any concern from  
5 participants about a reduction in capacity in the market.  
6

7 Sun Metals agrees that there are ample resources  
8 currently in the NEM and that new investment will occur,  
9 irrespective of the outcome of this rule change, that can  
10 physically respond to five minute prices. There has been  
11 significant discussion in the rule change process about the  
12 impact on the contracts and hedge markets, particularly the  
13 caps.  
14

15 Sun Metals' experience is that the liquidity of the  
16 contracts market has reduced significantly over the last  
17 seven to eight years. Sun Metals believes this reflects a  
18 concentration of power through the vertical integration and  
19 concentration of ownership of major supply assets. This  
20 reduction in liquidity is encouraged by the misalignment of  
21 dispatch and settlement prices.  
22

23 Sun Metals understands that there may be a reduction  
24 in caps while other technologies are introduced and  
25 operating models of existing plants are adjusted to support  
26 the risk management role of the caps and other hedges.  
27 Currently, the providers of physical support for caps are  
28 exposed to the differential between the dispatch price, the  
29 settlement price and their capacity to respond.  
30

31 These existing participants manage this lack of  
32 alignment and hence, it is reasonable to assume that  
33 existing providers will also be able to manage the reduced  
34 misalignment and hence, deals will reduce this uncertainty  
35 in the market. Emerging technologies will also enhance  
36 this offering. Sun Metals believes that the financial  
37 market will establish other tools to manage these risks if  
38 there is a legitimate demand for them.  
39

40 It is important that consideration of this rule change  
41 be forward looking to respond to emerging changes in both  
42 supply-side technology and operations, as well as demand-  
43 side economics and market participation. The data  
44 produced by the AEMC in the direction paper highlights the  
45 level of distortion between what price the supply-side was  
46 prepared to dispatch and the price they received.  
47



1           This distortion is obvious in all regions at different  
2 times, but is dominant in Queensland and South Australia  
3 and lesser distortions in other regions. There is an  
4 argument that in an underlying physical supply side  
5 arrangement dominated by conventional thermal generation,  
6 the distortion may not be material. However, the  
7 materiality is increasing significantly with the change in  
8 supply-side technology and economics.  
9

10           The direction paper highlights the existence and  
11 emerging technologies in terms of batteries and quick-start  
12 generation and combined generation and storage that will  
13 respond to five minute prices most effectively. Sun Metals  
14 believes that the rules should be neutral to technology,  
15 but that neutrality must be based on logical rules  
16 consistent with efficient economic principles. The  
17 mismatch of dispatch price and settlement price is neither  
18 logical nor consistent with good economic design.  
19

20           The five minute settlement process will remove this  
21 distortion and improve market efficiencies, but will not  
22 necessarily deal with the wider market issues in  
23 Queensland, South Australia and emerging in Victoria.  
24 Sun Metals contends that improving wider market performance  
25 will be easier with supply-side price distortions removed.  
26

27           In conclusion, Sun Metals strongly supports the AEMC  
28 directions paper and that the position of the settlement  
29 price should be aligned to the dispatch price. Sun Metals  
30 is concerned that the existing market participants are  
31 likely to overestimate the cost of implementations because  
32 of their stated and understandable reluctance to see value  
33 in changing the existing settlement and dispatch  
34 distortion.  
35

36           Sun Metals does believe that the AEMC is being  
37 conservative in establishing the transition period proposed  
38 in the directions paper. Sun Metals does support the stage  
39 approach, but Sun Metals would ask the AEMC to look at the  
40 duration of Stage A program to ensure that we are not  
41 unnecessarily delaying implementation. The AEMC has not  
42 endorsed Sun Metals' proposal to adopt five minute  
43 settlement discretionarily on demand-side participants in  
44 the wholesale market.  
45

46           Sun Metals endorses AEMC's position that it is more  
47 effective to include all participants in the five minute

1 settlement, but Sun Metals is concerned that the current  
2 participants will be incentivised to maximise the cost of  
3 changes in settlements that may be necessary to address the  
4 estimated by making it optional for retail and market  
5 customers, so there may be a transition period where it is  
6 optional.  
7

8 Finally, and for me most importantly, Sun Metals wants  
9 to publicly endorse the work and the efforts of the AEMC of  
10 this rule change process and urge all participants to look  
11 to establish a long-term sustainable wholesale market  
12 operation by supporting the alignment of dispatch prices  
13 with settlement prices. Thank you for your time.  
14

15 DR FUNSTON: Thanks, Kathy. Before I kick off the first  
16 session on materiality, could I just invite all the  
17 speakers to come up the front. I also understand that  
18 there are people having some issues with their browser who  
19 are audio-casting this, so if you are having issues, the  
20 advice is it to reload the browser and hopefully that will  
21 fix it, but if you're having further problems, please let  
22 us know and we'll look to rectify them.  
23

24 I think I have 10 minutes to talk about this, but  
25 given that I'm actually talking about what are the contents  
26 of the directions paper, I'm going to try to keep this  
27 short so that we can use the full amount of time to hear  
28 from the speakers that have been invited, but also to hear  
29 the views of the general public.  
30

31 Just in relation to the materiality of the problem, in  
32 terms of our assessment of the proposed rule change that  
33 was put forward to us, we need to assess that in line with  
34 the National Electricity Objective, and so in assessing  
35 that we need to see whether or not the rule change is in  
36 the long-term interests of consumers. To do this one of  
37 the things that we assess is whether or not there is a  
38 material problem with the existing rule and whether or not,  
39 therefore, there will be benefits associated with the rule  
40 change.  
41

42 This is really what this session is about, whether or  
43 not there is a material problem that exists with the  
44 existing misalignment of dispatch and settlement at five  
45 minutes and 30 minutes, and then whether or not there are  
46 benefits, therefore, from moving to five minute minutes.  
47

1 Just in terms of the key findings of the directions  
2 paper - and this is really just by way of a reminder - the  
3 Commission highlighted that we believed there was a  
4 material problem with the existing 30 minute settlement.  
5 We highlighted that we believed that in principle there  
6 were benefits from aligning dispatch and settlement and  
7 improving the price signal and the alignment of dispatch  
8 and settlement should be in the shortest time practicable,  
9 which we believe is that five minutes.

10  
11 We also looked at evidence in terms of data from  
12 existing arrangements within the NEM and the wholesale  
13 pricing outcomes and what we found is that there was  
14 evidence that showed that the 30 minute settlement does  
15 appear to be distorting price signals and there seemed to  
16 be some behavioural evidence of the incentives that we were  
17 suggesting could arise actually occurring.

18  
19 We also looked, in assessing the materiality, at the  
20 NEM design and the current market conditions. We believe  
21 that based on the NEM design and current market conditions,  
22 that there were actually benefits of an improved price  
23 signal and that the price signal was increasing over time. We  
24 also believe that there were better re-bidding incentives  
25 with regards to the five minute settlement.

26  
27 Just in terms of the in-principle benefits, the way we  
28 assessed this in the directions paper was we looked in  
29 particular at what was the issue when there were price  
30 spikes within a 30 minute settlement period. Obviously, if  
31 you have a five minute dispatch price but then if you have  
32 a 30 minute settlement period, there is a question as to  
33 whether or not people are actually responding and  
34 participants are actually responding to an effective  
35 30 minute price rather than a five minute price.

36  
37 One of the things that we looked at is what incentives  
38 does that create? We looked at the incentive at the end of  
39 the period where there was potentially this incentive to  
40 increase the price in the last period. We also noted,  
41 though, that this is something that is being dealt with  
42 through the bidding in good faith rule change process which  
43 was put in place and implemented as of 1 July 2016.

44  
45 We also highlighted though, that there was a  
46 potential issue with a price spike occurring within the  
47 first period. We noted there were incentives for piling

1 in, in particular at a time when that generation was not  
2 actually physically valued by the power system. There was  
3 a potential disincentive for fast and flexible response  
4 technologies as they weren't getting the full reward in  
5 terms of responding to that particular spike in the first  
6 pricing interval, and there was a question about, given the  
7 bidding behaviour where those sort of technologies, those  
8 technology generators that were able to respond within the  
9 30 minute period but not within a five minute period,  
10 because of their behaviour, there appeared to be some form  
11 of artificial variation occurring which didn't necessarily  
12 reflect the underlying market risk.

13  
14 We believe there was the potential for an improved  
15 price signal as a result of this behaviour. We also saw  
16 that aside from the 30 minute period, if this was to  
17 actually occur over the longer term, there was a potential  
18 for a distortion of the generation mix over the longer term  
19 and potentially a misalignment of the lowest cost  
20 technologies and the social incentive in terms of the  
21 lowest cost to society in terms of the generation mix, with  
22 the private incentive mix in terms of what would be  
23 invested in. We thought that that created some potential  
24 inefficiencies in the longer term and was unlikely to  
25 promote dynamic efficiency.

26  
27 As I mentioned, we did look at the existing  
28 distortions in the NEM. One of the things we also  
29 highlighted in the directions paper was, we have seen a  
30 move, at least in Queensland and South Australia, where  
31 since the bidding-in-good-faith rule change has been put in  
32 place, we have seen this spike actually in the first  
33 dispatch interval and yes, it has been removed from the  
34 sixth one, but we're seeing it now in the first interval.  
35 We're seeing some evidence of the incentives that we looked  
36 at actually occurring within the NEM.

37  
38 The other point we highlighted was one particular  
39 example where we highlighted this incentive to pile in and  
40 we highlighted there was one particular example of this in  
41 South Australia where what you can see here is the  
42 differential between the 30 minute settlement price and the  
43 five minute dispatch price.

44  
45 In relation to design and market conditions, we looked  
46 at the benefits of alignment being recognised actually  
47 internationally. At the moment, in the US there's a FERC

1 order from 2016 which has looked at the alignment of  
2 dispatch and settlement at five minutes, and we've made the  
3 point that while there are obviously benefits that the US  
4 regulators have highlighted and people internationally have  
5 highlighted, we believe some of those benefits are likely  
6 to be greater in Australia because of the more important  
7 role of price signal here for places not only for the  
8 ongoing operation within any period, but also for  
9 longer-term investment because of how the wholesale price  
10 is reflected then in terms of the hedge and  
11 contracts market and how the contracts market is,  
12 effectively, that market for generation capacity.

13  
14 We also believe that there are increasingly signals  
15 needed for flexible and fast response and this is to  
16 support the increased penetration of intermittent  
17 generation. One of the things that has come from  
18 discussions in the course of stakeholder working groups and  
19 bilateral conversations is a general recognition that we  
20 are moving towards more generation which is likely to be  
21 intermittent over time and so with that, there is this need  
22 for a price signal to actually ensure that we do get the  
23 right investment in flexible and fast response to actually  
24 support that increased penetration.

25  
26 Finally, one of the things we noted is that given the  
27 life of the existing assets, I think, in particular, the  
28 thermal generation assets, it will be noted that around  
29 45 per cent within a decade will be at least 40 years old  
30 within the NEM. There was a view that there needs to be  
31 the right price signals, so this improvement in the price  
32 signals that occurs from aligning dispatch and settlement  
33 at five minutes is likely to have this longer-term benefit.

34  
35 As mentioned, we also highlighted that we believe  
36 there are still issues that exist with re-bidding which  
37 were highlighted in the previous slide.

38  
39 Just in terms of the questions, I will leave this up  
40 because these are the questions we are really interested in  
41 and we highlighted this in the directions paper. We are  
42 interested in understanding how material are the price  
43 signal inefficiencies under 30 minute settlement? To what  
44 extent would five minute settlement address the  
45 inefficiency in price signals from 30 minute settlement.  
46 How does aging generation, evolving technology and  
47 intermittent generation actually affect this assessment?

1 Are there greater material benefits or not? What type of  
2 generation bidding would emerge under a five versus a  
3 30 minute settlement. Thank you.  
4

5 MR SKELTON: Thank you. Firstly, I'd just like to correct  
6 a potential misunderstanding and that is that the work I've  
7 done and I will be presenting from was done for the  
8 Australian Energy Council and that is not a generator  
9 perspective. The Australian Energy Council actually  
10 represents all of the big retailers in Australia, so  
11 I think they would be a bit irritated if they thought I was  
12 only speaking on behalf of generators, although that's  
13 where I've spent most of my life.  
14

15 What I would like to do is just go quickly through the  
16 potential benefits that we think might be there and just  
17 comment on them. The first one, obviously, which both John  
18 and Kris have spoken about, is moving the market closer to  
19 the ideal. Our view is that whether the five minute  
20 settlement is closer to the ideal or not is essentially an  
21 irrelevant question, because that's a sunk choice. That was  
22 a decision made a long time ago and whether we have a  
23 difference between what theoretically would be best  
24 compared to what we have is a bit irrelevant.  
25

26 The question is whether the benefits of shifting from  
27 what we have to five minute would substantially exceed the  
28 costs and the risks associated with that. I think that's  
29 the question we need to focus on, not whether what we have  
30 is less than ideal in the current world.  
31

32 The engineer that John talked about who advocated  
33 moving to 30 minute settlements, that was me. I'm sure  
34 John is not trying to make me feel bad about resisting at  
35 this point.  
36

37 MR PIERCE: Emotional blackmail isn't something I'd resort  
38 to, Russell.  
39

40 MR SKELTON: Never, but I think the question still  
41 remains. The question is what is the magnitude of the  
42 benefits versus the magnitude of the costs, which is  
43 essentially a quantitative question, not a philosophical  
44 question.  
45

46 The next benefit is the potential benefit of improving  
47 the ability of customers, like Sun Metals, to make

1 production decisions with some confidence that they're not  
2 going to get whacked with a substantial retrospective price  
3 increase. Kathy has put that proposition very well and  
4 I think that is a real potential benefit associated with  
5 going to five minute settlements, but the question I think  
6 is whether the rule change that is introduced that Kris  
7 referred to has actually made that circumstance better and  
8 whilst we acknowledge it's early days, the early  
9 indications are that the sort of incidents that you had of  
10 lots of price spikes occurring in dispatch interval 6 in  
11 Queensland has largely gone away and the incidence of price  
12 spikes versus dispatch interval seems to be much more even  
13 than it was previously to that.

14  
15 I am not saying that that's not a good benefit but the  
16 question is whether that problem has already been solved  
17 and that's a question of analysis really.

18  
19 The next one is whether it will create incentives that  
20 will reduce the cost of production or productive efficiency  
21 and the view is that there are three ways it could improve  
22 that efficiency. One is by incentivising incumbents to  
23 produce during dispatch intervals with high prices, or on  
24 the other side of that, incentivising and not to produce  
25 with low prices and incentivising new entrants that can  
26 respond more quickly and produce during dispatch intervals  
27 with higher prices, like very fast start generation.

28  
29 I think it is generally acknowledged that this is a  
30 very difficult question to answer. Forming a view on  
31 whether five minute settlement would achieve a material  
32 shift in these incentives and create a material advantage  
33 is fairly problematic, particularly trying to attempt to  
34 quantify the magnitude of the benefit in dollars.

35  
36 Our view is that it would be possible to model this,  
37 but it would be difficult, it would be very time consuming  
38 and expensive, but in our view, considering the materiality  
39 of the costs that would be incurred by participants to  
40 shift to five minute settlement, we believe it is  
41 imperative that that analysis be undertaken.

42  
43 What we did as an alternative to that was examine  
44 historical behaviour during price spikes and seek to form a  
45 view on how five minute settlement may shift those  
46 incentives. It is speculative to some degree, but it is a  
47 sort of a view based on what we'd be seeing and will five

1 minutes shift that. In our view, a key component of that  
2 was examining how generators reacted to price spikes that  
3 occurred in dispatch intervals 5 and 6, because in a sense  
4 that is not dissimilar to the incentives they would be  
5 exposed to under five minute settlements, in that one of  
6 the difficulties with 30 minute settlements is if there is  
7 a price spike early in the trading interval and you respond  
8 later in the trading interval, you get the benefit of  
9 something that occurred earlier.

10  
11 If you increase your output after that trading  
12 interval has occurred, you derive no benefit from the price  
13 spike that occurred in that previous trading interval. If  
14 people are turning up after that trading interval where the  
15 price spike occurred, that would make you think well, maybe  
16 that's a similar circumstance of what would be occurring if  
17 generators saw price spikes that only lasted for five  
18 minutes.

19  
20 We looked at a sample of data. To do this  
21 exhaustively was beyond our time and capability and my  
22 analyst ran out of space in his spreadsheet, I suspect,  
23 that's what he normally does, and what we observed is three  
24 things. Firstly, that some generators - we're not sure how  
25 or why - seem to be able to anticipate the price spike and  
26 actually they start to increase their output in the  
27 previous trading interval and turn up and they're there  
28 when the price spike occurs and then they persist and then  
29 they go away. Some generators see a price spike early in  
30 the trading interval, increase their output towards the end  
31 of the trading interval and derive the benefit from doing  
32 that.

33  
34 We also saw examples of generators responding to price  
35 spikes occurring late in the trading interval in  
36 dispatch intervals 5 and 6 and so the increase in output  
37 that transpired only occurred in the next trading interval,  
38 so they derived no immediate benefit in terms of the  
39 trading interval price.

40  
41 It is hard to form strong conclusions, but the  
42 conclusions we came to were some of this behaviour may be  
43 inefficient, but some of the behaviour is clearly  
44 generators responding appropriately to price spikes from a  
45 risk management perspective, which is efficient behaviour,  
46 that's what you want them to do. That is clearly the case  
47 for price spikes that occur in dispatch intervals 5 and 6.



1 From our perspective, there's no real basis to conclude  
2 that any of the behaviour is inefficient because you have  
3 three different sorts of behaviour emerging, some of which  
4 is potentially inefficient, but you also see other  
5 behaviour which is not inefficient, and it is hard to  
6 impute the motives of the generators, what they're doing,  
7 you can only observe what you observe and our conclusion is  
8 that there really is potentially no confidence that there's  
9 a problem that needs to be solved of any materiality.

10  
11 The next question is whether it is going to stop new  
12 entrants that are very fast-start turn up and I think that  
13 means there are two questions. One is, do the rules limit  
14 the entry to fast-start generation, such as batteries, and  
15 then the next question is - because both questions need to  
16 be answered in the positive - if that generation is not  
17 turning up, does that mean that the market is paying more  
18 for its electricity than it otherwise would?

19  
20 It is going to be interesting what Dean says later on,  
21 but I am just quoting him, I didn't know you were going to  
22 be here, Dean, and Dean is very proud of the rate at which  
23 they're investing in batteries and that's under 30 minute  
24 settlement, and I note also that Dean's colleague, when  
25 putting a submission to the Senate about what they ought to  
26 do to make life more conducive for batteries, was silent on  
27 the need for five minute settlements.

28  
29 I can understand why they would prefer five minute  
30 settlements, that means they make money faster and easier  
31 and I'm a huge fan of that, as are all generators, but that  
32 doesn't necessarily mean that you've got to create an  
33 environment just to help one particular asset class make  
34 money faster, particularly when, in the process of doing  
35 that, you make it harder for another asset class to make  
36 money.

37  
38 I am not sure that I accept the view that the five  
39 minute makes things technologically neutral  
40 . Whatever you do, if your 30 minutes gives certain  
41 people an advantage compared to others, you go to five, you  
42 give other people an advantage compared to others, and so  
43 I don't think there's such a thing as a technology neutral  
44 choice of the settlement period.

45  
46 Our conclusions are pretty simple. Without a  
47 comprehensive modelling exercise, in our view, it is very

1 difficult to estimate the magnitude of the benefits of five  
2 minute. On our analysis, we conclude that the potential  
3 benefit is likely to be small, non-existent or even  
4 negative potentially, and, in our view, it is important  
5 that before the AEMC commits the industry to spending a  
6 substantial sum of money, that they ought to get someone or  
7 a number of people to attempt to quantify the magnitude of  
8 the benefits before proceeding. I am done, thank you.  
9

10 I have one more slide and John will like it. That is  
11 a quote that I love from a Nobel Laureate winning  
12 economist, he won it some years ago, John, but I think his  
13 comments are still the same, and that is, "The curious task  
14 of economics is to demonstrate to men how little they  
15 really know about what they manage they can design."  
16

17 Here is my story about John. As he said, he and also  
18 Brian and another colleague of theirs were involved in this  
19 internal market, which was very interesting and amusing and  
20 a lot of fun and we learnt a lot of things. My abiding  
21 memory is that the ability of the rule makers, which was  
22 John and Brian and Paul Smith, to make rules that would  
23 elicit the behaviour that they thought was desirable. My  
24 view was that John acknowledged failure one day when he  
25 dragged us all down to Sydney and he said, "I need to  
26 introduce you to the idea of moral persuasion. I want you to  
27 behave", because he couldn't find a rule that would compel  
28 us to behave the way he wanted.  
29

30 My view is that that's just a word of caution for  
31 humility on behalf of those of us who think we can predict  
32 how people respond to something we do to change the rules  
33 of what we're operating in. Now I'm really done, thank  
34 you.  
35

36 DR FUNSTON: Thank you for offering that perspective. I  
37 note that John is chairing the session today, he will have  
38 the right of reply at some stage to that. If I can invite  
39 Dean Spaccavento, the CEO from Reposit Power, to provide  
40 the new technology perspective on the issue of materiality.  
41 Thank you.  
42

43 MR SPACCAVENTO: Good morning, everyone, just a quick  
44 thank you to the AEMC for holding a forum like this, it is  
45 very important to get everybody's views, especially the  
46 little guys, of which I am one.  
47

1 I am the CEO of the company Reposit Power. I have  
2 been in the demand side of new technology space since about  
3 2007, so that's pushing 10 years now. I was thinner and I  
4 had less grey hair then, but I have been asked to speak  
5 about materiality. I will try to keep my scope very, very  
6 tight to materiality, for what I can talk about  
7 authoritatively, and that is Reposit.

8  
9 Reposit is a control system that is used to make  
10 batteries make more money. That's its job. In this room,  
11 I'm happy to admit that Reposit was actually set up as a  
12 Trojan horse to get storage into the grid. Based upon my  
13 background in finance, I realised a profit motive is what's  
14 required to have people make an investment in a technology,  
15 and that's why we have a thing called grid credit. Grid  
16 credits are money you get from the grid for having your  
17 battery participate to solve the issues that it resolves.  
18 It is a system which provides good pricing levels most of  
19 the time, and those pricing levels deliver investments  
20 decisions, and those investment decisions solve problems  
21 and that's what the system is supposed to do.

22  
23 We are independent. We are not aligned to a retailer,  
24 we are not aligned to a battery manufacturer. We integrate  
25 with people who believe that the customer is king and that  
26 the delivery of value for the investment decision-maker,  
27 i.e. the customer, is paramount. We are interested in  
28 customers feeling that they are the ones that are being  
29 paid attention to, because then they open their wallets and  
30 make an investment in the kind of generation that the NEM  
31 needs.

32  
33 NEM is calling for fast response. It's most clearly  
34 seen in the rise of FCAS prices. But we are not talking  
35 about FCAS here, we are talking about wholesale. You can  
36 see it in the instability that we have got. You can see it  
37 in what generators are getting retired, you can see it in  
38 which generators get fired up when gas prices drop. It is  
39 a movement that is clearly delivered by intermittent  
40 generation becoming more and more prolific in the market  
41 and with increases in that intermittent generation,  
42 electricity storage is absolutely required or "very fast  
43 start, I don't care what".

44  
45 The problem is that that pricing of "very fast start,  
46 I don't care what" is being muffled by a 30-minute  
47 settlement, because the prices delivered in a five-minute

1 period are smudged across the 30-minute period. That means  
2 that you don't end up with a clear signal that investment  
3 in a five-minute responding, or sub five-minute responding  
4 resource is the right thing to do. Hence you won't get as  
5 much investment.

6  
7 In terms of materiality, I want to talk about numbers.  
8 I picked this date of 21 March in South Australia. This is  
9 a very, very standard early bidding piling in late thing.  
10 It's in South Australia, which is one of our favourite  
11 places. What you can see is some behaviour that is  
12 characterised by an early very high price. That's the  
13 \$10,000 a megawatt hour line. Then this negative price -  
14 or not negative prices, much lower prices, but you see it  
15 goes negative quite a lot. There's the zero line.

16  
17 What that means is that that looks like a happy day  
18 for us, "This will be very interesting if you had  
19 batteries". Actually when you did the numbers on the  
20 30-minute settlement, it was a bit, "Yeah, it was all  
21 right". Exactly that kind of response from my trading desk  
22 is what, when I tweeted it out to the world, I got through  
23 everybody else. "It would be really cool if we had a  
24 five-minute settlement, I'd definitely be interested in  
25 doing something like that". So I went, "Okay, let's see  
26 what the actual difference is". There's the numbers.  
27 Everyone can see exactly how this is being done, a trading  
28 interval by trading interval and there's all the settlement  
29 prices down there. You can see the early bid price is in  
30 red and then you can see the pile in. Those minus prices  
31 are people jumping into the market. The generation wasn't  
32 required, they just decided, "We better get some money,  
33 turn on the generator".

34  
35 You can see what the calculations are. You look at  
36 about 30 per cent, 40 per cent increase in value, no  
37 difference in trading other than the fact that you could  
38 respond to a five-minute price rather than a 30-minute  
39 price.

40  
41 So, in some of the intervals it is actually zero and  
42 there is no benefit, and that would be the second one and  
43 the last one, but you can see what the benefit is beyond  
44 that - 30 per cent, 40 per cent. I'll make it easier. On  
45 the assumption that this is a 5 kilowatt LG Chem battery,  
46 it is basically state-of-the-art, it doesn't deteriorate  
47 under high power usage, it doesn't deteriorate very heavily

1 under bad temperatures. It's a 5 kilowatt machine, it's  
2 pretty much what everybody is buying at the moment.

3  
4 We assumed perfect dispatch prices, which never  
5 happens, for lots of reasons, but for this we presumed that  
6 the control system knew what the five-minute price was  
7 going to be coming up, and there was battery capacity  
8 available. The analysis basically said you need 7 kilowatt  
9 hours of backwards and forwards to be able to execute what  
10 this has executed. This is not how the battery actually  
11 traded. The battery in South Australia traded on the  
12 30-minute market - in fact all the batteries, 170 of them,  
13 traded on the 30-minute market. We didn't turn them on for  
14 five minutes, because why would we.

15  
16 This is pure price response, which means we don't do  
17 any sort of predictions of this or that; just here is the  
18 price, this is what I'm going to do. No trickery, no  
19 derivatives trading, nothing, straight merchant price  
20 response. I also, at least in this one here, in the grid  
21 credits calculation line, did not include the value  
22 associated with the resale of the kilowatt hour that you  
23 would get at buying negative. Then they get to sell it  
24 later on in an arbitrage.

25  
26 So I did a calculation. What did I come up with? I'm  
27 happy to share this spreadsheet with everybody. An  
28 increase in grid credits, 22 per cent. That's 22 per cent  
29 value increase in the money that a customer would have got  
30 from their battery in a five-minute market, versus a  
31 30-minute market, in the real world, on 21 March in South  
32 Australia. That's 21 per cent, 22 per cent. That's  
33 material. 22 per cent is a fifth. On a 10-year battery  
34 lifetime, that's two years off the life of it. Everybody  
35 in batteries and solar speaks about pay-back periods. So  
36 if you want to get that continuously, you have to go from a  
37 10-year payback to an eight-year payback. Actually  
38 batteries are looking in South Australia like a six or  
39 seven-year payback. So you're coming down to within 4/5.  
40 That's clear mainstream adoption time. So just this is  
41 basically stopping lots and lots of batteries going to the  
42 market. Yes, I did say we were doing 200 batteries a  
43 month. It's actually more than that now, but that's not  
44 enough. That's nowhere near enough. That's only 12  
45 million a year. 12 million a year doesn't touch the  
46 sides of anything.

1           If you add in the resale price of the kilowatt hours  
2 you get from negative prices, it is goes to 30 per cent  
3 materiality. 30 per cent. So now a 10-year payback period  
4 becomes a seven-year payback period, and on a six-year  
5 payback period, you're getting on to four. Again,  
6 material. People will make investment decisions on fast  
7 capacity because they are getting paid for it and in fact  
8 they are getting 30 per cent more, which means that you'll  
9 get an increased uptake.

10  
11           That's what the grid credits is for. It's the Trojan  
12 horse. It is the profit motive. It delivers a palatable  
13 financial return for mums and dads and punters in the world  
14 who don't need to know about wholesale markets and FCAS and  
15 network support, and all the clever things that we do, but  
16 they are interested in seeing their electricity bills being  
17 lower in a way that is understandable.

18  
19           More grid credits means more storage in the NEM.  
20 That's what it means. When we do our research, it's  
21 disproportionate because people go, "Oh, look, I got grid  
22 credits", and they hold it up with their friends' at BBQs  
23 on Saturday afternoons - we actually monitor when the app  
24 gets used, Saturday afternoons, public holidays, because  
25 they show their friends. It's viral. They want to say,  
26 "Look how clever I am, I'm getting paid. My house is so  
27 clever". It's good for us, but it's also good for the NEM  
28 because people think, "Maybe I should get that". If they  
29 are going to buy a battery, they get a battery which is in  
30 the system rather than a battery that hides behind a meter,  
31 a battery that helps us rather than a battery that sits  
32 there and is not coordinated at all.

33  
34           So any battery that starts providing grid credits is  
35 balancing the system and it's helping us out, and that is  
36 good because it means we can do other things like, for  
37 example, sell financial derivatives to slow generators.  
38 Why shouldn't we? Everything that was set up in our  
39 technology is built to sell financial contracts because we  
40 understand that merchant is one thing, but a much more  
41 important and interesting part of the market for us is the  
42 derivatives market, particularly when you need to capture  
43 all of the value associated with a piece of technology and  
44 being fast, but not being able to last for very long, which  
45 is what batteries do, means that there are certain places  
46 and times you can make money, and it's at the beginning.

1           So where there are a generators that cannot deal with  
2 fast start, I'm happy to sell a contract to. No worries.  
3 I'll fill in the gap, and then you can keep on generating  
4 for the rest of the day if you need to because I can't do  
5 it. This is the diversity that's important. We'll do it,  
6 because we'll get more grid credits for our customers which  
7 will send an increased price signal for customers to buy  
8 batteries and put them into the market.

9  
10           Around we go. This is how we go from 12 MW a year to  
11 maybe a GW a year. This is the virtuous cycle that is  
12 enabled by allowing a clear price signal to go to people  
13 who make investment decisions, and they householders and  
14 small business owners.

15  
16           Just to show you that in terms of materiality it's not  
17 just about volume, but also about reality, it's not science  
18 fiction, on Monday we turned on the full swap pass-through  
19 for customers. Customers now get full swap pass-through on  
20 their solar, they get full swap pass-through on their  
21 batteries, and the control system manages it accordingly.  
22 Already we are seeing a dampening of the response from the  
23 control system from the 30-minute signal. We haven't even  
24 had any nice prices. They are crazy prices in the market  
25 at the moment, but they are not heavy, heavy volatility  
26 prices.

27  
28           The customers are already asking, "How come you didn't  
29 respond in this interval?" "Because we did the predictions  
30 that basically it looked like this wasn't going to be a  
31 good interval on settlement". "Oh, how does that work?"  
32 We said, "That's what this five-minute and 30-minute thing  
33 is about. You should come to the public forum".

34  
35           This is going to be technology that will be available  
36 to everyone who buys a Reposit controller or Reposit  
37 compatible batteries later in the year. It's not going to  
38 be some of them; there are going to be a lot of them.  
39 Everybody we showed this to wants it. It is a good thing  
40 to have, and it helps put storage into the system, but the  
41 pricing is being dulled by the 30-minute settlement. I'm  
42 going to stop banging on about that now.

43  
44           Thank you very much for your time. I look forward to  
45 your questions.

46  
47           DR FUNSTON: Finally, I'd like to invite David Havyatt,

1 senior economist with Energy Consumers Australia, and he'll  
2 be providing the consumer perspective.

3  
4 MR HAVYATT: Thank you, Kris. Let me first start by  
5 acknowledging the traditional owners of the land on which  
6 we meet, the Gadigal people of the Eora nation, and pay my  
7 respects to their elders past and present.

8  
9 I'd like to acknowledge and thank the AEMC for the  
10 decision to proceed through a directions paper on this rule  
11 change. The Commission is to be commended on the fact that  
12 generally their final decisions are closely aligned to  
13 their draft, so when the draft is likely to be something  
14 significant and maybe a surprise for some in the market,  
15 the idea of going through a directions paper to show the  
16 Commission's thinking is greatly welcomed.

17  
18 Let me just start by reminding everyone who Energy  
19 Consumers Australia is, because not everyone always knows.  
20 We are a creation of the COAG Energy Council, and our role  
21 is to ensure the voice of small consumers is heard and  
22 reflected in market outcomes.

23  
24 We have analysed the objective of promoting the LTIC  
25 and promoting economic efficiency in our little research  
26 paper available on our website. In the end, they both  
27 equate to ensuring that current and future customers pay no  
28 more than is necessary for electricity services. There is  
29 no such thing as an efficient outcome in which consumers  
30 pay more than they did in the non-efficient outcome. It is  
31 really quite simple when you do the allocative and  
32 productive efficiency analysis. The efficient one is where  
33 consumers pay less.

34  
35 I want to thank Kathy for what was a stunning analysis  
36 of issues in the market materiality. I think she covered  
37 that field extremely well, but I want to focus a little bit  
38 more on just the household consumers.

39  
40 This is a chart we never tire of showing, which is the  
41 bad news, that electricity prices have been increasing in  
42 real terms at unsustainable rates, almost double in some  
43 places. This is the simple, real price from the ABS data.

44  
45 You might argue about the methodology the ABS uses,  
46 whether they are using the standing market offers versus  
47 market offers, but that really gets washed away when you



1 are looking at the fact that it is a trend line.

2  
3 The bad news is there are not just one or two causes  
4 of this. Lots of people want to say it's this, that or the  
5 other, but the fact of life is if we want to make a  
6 difference to consumers, we have to make sure we are  
7 focusing on every aspect of the market, every aspect of the  
8 price back, that leads to those end consumer prices.

9  
10 Unfortunately, consumers are noticing. We go out to  
11 talk to consumers a lot. This quote comes from our latest  
12 round of any energy consumer survey, and it's not something  
13 we want. We are not an advocate, a campaign organisation.  
14 We are not running around the world trying to get consumers  
15 angry; we are just reflecting what we are hearing from  
16 consumers and want everyone to focus every day on the fact  
17 that this is the position that we collectively need to be  
18 addressing. The wholesale market is one of those places  
19 where we need to address these issues.

20  
21 That brings us to the materiality question, and I  
22 think the easiest way to talk about the materiality  
23 question is just to talk about the variability between the  
24 five and 30-minute prices and the fact that it has been  
25 growing. So this is a trend. This is something that's  
26 different. It's not just a question about whether it is or  
27 isn't worth having a consequence; it's the fact that this  
28 feature is going. One of the concerns we have is that part  
29 of what happens in the market, what retailers do is, they  
30 are not actually retailers, and the benchmark for a  
31 retailer isn't David Jones, retailers are a billing engine,  
32 they have a book of customers, where fundamentally their  
33 business is managing risk. So every time we have got  
34 volatility in the marketplace, that ultimately is something  
35 retailers wind up having to manage, and managing that  
36 always costs money.

37  
38 I'm the first to acknowledge that if we change the  
39 market structure here in the wholesale market, we'll  
40 actually add some short-term uncertainty, because people  
41 won't quite know how to deal with that in that current  
42 market. But, in the long-run, we actually remove  
43 disruption, which I'll talk about a bit further.

44  
45 The second thing I want to talk about, there are  
46 people who want to, as Russell said, imply that this is all  
47 about gaming by generators. I am not sure that's a helpful

1 or productive way of framing the question, and it may well  
2 be, as Russell's argued, that behaviour we see is  
3 efficient. It probably is in the context of the existing  
4 rule, but that doesn't mean that it's efficient in the  
5 universe of all possible rules. That is the analysis  
6 frame, not the current rule, and that is the reason why we  
7 have got to really seriously think about what this market  
8 looks like going forward.

9  
10 As I said, everyone talks about response to the price  
11 spikes we see, but the issue is in the five-five world,  
12 those price spikes that we see at the start of 30-minute  
13 periods probably don't actually exist. When you change the  
14 behaviour and as I'll say later, the change in fleet, the  
15 outcome you would expect to see is in fact less of that  
16 behaviour.

17  
18 The really hard part about all of this is the fact  
19 that building this market has already been a long journey,  
20 and the market for the next 40 years is another long  
21 journey. We have got to keep on taking the steps we need  
22 to take day by day to make that journey. You don't make  
23 the journey by not walking forward.

24  
25 Let me then turn to the question about materiality.  
26 I have had a number of conversations with people over the  
27 last few days, and a lot of people have used this language  
28 of "cost benefit analysis", so I thought I'd go back to the  
29 Act and remind myself of what the AEMC's criteria for  
30 making a rule is. The AEMC may only make a rule if it is  
31 satisfied that the rule will or is likely to contribute to  
32 the achievement of the national electricity objective.  
33 Secondly, in doing so, the AEMC may give such weight to any  
34 aspect of the national electricity objective as it  
35 considers appropriate in all the circumstances. So it  
36 isn't required to do anything that remotely looks like a  
37 cost benefit analysis but, if it were, it will be looking  
38 at the costs and benefits across the entire market.

39  
40 It certainly isn't, as Russell suggested, required to  
41 demonstrate that the benefits would substantially exceed  
42 the costs. That isn't the task of the Commission. So  
43 anyone in the room who thinks that's the task of the  
44 Commission, I suggest you go back and rethink what we are  
45 dealing with here. One of the things you can notice,  
46 though, is that the benefits which fall from any change in  
47 this way are going to be ongoing, and they are going to

1 increase over time, whereas all the costs I have heard  
2 about so far have been identified as one-off initial costs.  
3 That makes the hurdle, even if you are going to start to  
4 talk about costs and benefits, a significantly difficult  
5 arrangement.

6  
7 The AEMC's directions paper has identified that the  
8 scope it is looking at is the LTIC in the context of  
9 efficiency with respect to price. I agree with the  
10 Commission's emphasis on that, but I want to talk about the  
11 definition of efficiency and that pesky word "efficient".  
12 Efficiency has two fundamental dimensions to it. There's  
13 the static concept that we are all familiar with, about  
14 productive and allocative efficiency, and the second  
15 component that we often don't talk about much, dynamic  
16 efficiency. If you are interested, you can read my longer  
17 writings about this in the latest issue of the ACCC's  
18 network where I talk about what I called the "Hilmer  
19 trilogy", that efficiency has three components and three  
20 components only comes from.

21  
22 When you actually go and deconstruct all of that, what  
23 you realise is that the really significantly important part  
24 in the efficiency calculation is the importance of dynamic  
25 efficiency, the importance of change and innovation in  
26 markets.

27  
28 There are two barriers that occur to innovation. The  
29 first barrier of innovation is that regulatory structures  
30 by their nature perpetuate existing processes. That's what  
31 they do. They are sets of rules designed to make an  
32 existing market work. So you always have to be careful and  
33 say, "Do our rules impede innovation?"

34  
35 The second one is behavioural biases. Behavioural  
36 biases are, in this case, the bound of rationality of  
37 corporate actors. I put the cover of this book here  
38 because this is a hilarious read in its introduction about  
39 industrial organisation and bounded rationality, because  
40 the author starts off by saying that bounded rationality is  
41 only something that applies to consumers, because, of  
42 course, corporations always are making the right decisions  
43 to maximize profit, ignoring, of course, the term bounded  
44 rationality itself was introduced by Herbert Simon to  
45 describe the fact that corporations don't actually behave  
46 that way. This is really going to the point that Kathy  
47 made: participants are comfortable with the existing

1 arrangement. That doesn't mean the existing arrangements  
2 are right.

3  
4 Russell tried to argue that the 5/30 rule is a sunk  
5 decision, because it was made at the start of the system.  
6 That's not true, because the energy system we are looking  
7 at today, tomorrow and over the next 20 years, is a very  
8 different energy system to the one that Brian and John and  
9 Russell and others were building a market around 20 years  
10 ago. That was a system that existed and consisted of big  
11 coal-fired generators and basically nothing else. That is  
12 not the system we are designing rules for now. This is not  
13 a sunk decision, this is what does the rule need to look  
14 like for the market we are looking at going forward.

15  
16 I thought John's description was very good, very  
17 informative about the engineer's view that a three-month  
18 market was right. Going back and analysing some of the  
19 other things, the interesting thing is some of the comments  
20 people were making about whether there are things that can  
21 respond in five minutes or not. Well, the bottom line is  
22 the coal fire generators couldn't really respond in  
23 30 minutes, but we still went with a 30-minute settlement  
24 market.

25  
26 I think John's point was one of the best when he made  
27 this point, that if demand varies continuously, you expect  
28 prices to be able to move continuously. It's really  
29 important to remember what's going on here is that the  
30 demand curve itself is shifting. How much people are  
31 wanting at what price points is changing continually.  
32 So in the perfect world you'd see the prices change.

33  
34 The last one I want to talk about is the development  
35 of the financial markets. I just want to re-emphasise that  
36 the financial markets evolved to support the market  
37 structure. The bottom line is that pigs weren't designed  
38 to create a market in pork belly futures. We are not  
39 designing the energy market to create the contracts market.  
40 We need to have a contracts market that can support the  
41 market, and what we heard Dean talk about was in fact how  
42 you can have different kinds of contracts in a five-five  
43 world.

44  
45 There is a strong in principle efficiency argument  
46 that's already been made. The current arrangements create  
47 incentives for generators to bid below marginal costs, the

1 generator is not physically valued, and we behave in a way  
2 that creates artificial volatility and risk. That's the  
3 summary of the conclusion of the AEMC paper. I don't see  
4 there is any disagreement with that.

5  
6 Ultimately, the mismatch between dispatch and  
7 settlement can be expected to stifle the operation of fast  
8 response technologies that can respond over a dispatch  
9 interval. I think those are accepted grounds, maybe not,  
10 but I haven't really heard an argument that they are not.

11  
12 We got a changing energy market. We have a changing  
13 energy fleet and changing demand. It is unrealistic to  
14 expect market rules to remain unchanged through a  
15 transition. There seems to be no doubt we need to change.

16  
17 Going back to that last point, we've talked about  
18 batteries and what Reposit is doing. We are already  
19 starting to see these moves for big batteries being  
20 installed in the NEM, partly through government action, but  
21 South Australia I think has 93 respondents for its  
22 proposal. Then you've got the announcement by the Lion  
23 group about its large solar. You've got the announcement  
24 yesterday from the clean energy regulator that we are  
25 getting a lot more investment coming through again. Now  
26 there's a lot more solar. So this market is just going to  
27 continue changing. There seems to be no doubt that there's  
28 a benefit in aligning dispatch and settlement in the  
29 industry.

30  
31 There doesn't seem to be any logic behind not having  
32 aligned dispatch and settlement. It doesn't make sense, I  
33 suggest, that somehow or other you don't actually know the  
34 price of the energy you're buying because you have  
35 responded to a five-minute price quote, but you are paying  
36 on something that was outside that five minutes. It's just  
37 illogical. It seems the right way to solve that is to have  
38 a shorter settlement period. Maybe some will argue that  
39 30-30 is the right rule change to make, but I think not  
40 changing the rule isn't the option. That gets me to the  
41 conclusion that the question isn't if to make a rule  
42 change, it's when and how. The materiality threshold is  
43 crossed.

44  
45 The last point is simply that the case is we have got  
46 to focus on dynamic efficiency, we have to focus on the  
47 market change. Quite possibly, if we could have done

1 five-five at the start it would have been a better  
2 decision. That would have been potentially the right time  
3 to plant the tree. I don't want us to be in five years  
4 time sitting here saying, "Geez, wouldn't it have been  
5 great if we'd moved to five-five settlement five years ago  
6 when we had the chance". How about we make a decision now  
7 and focus on how to do it, not if. Thanks.

8  
9 DR FUNSTON: I'd now invite our chair, who is going to  
10 facilitate a general discussion on these issues. We also  
11 have a couple of people with roving mics, so if there are  
12 any questions from the floor, we can also take those.

13  
14 THE PEARCE: Thank you very much, each of you, for  
15 outlining the issues in the way in which you have. This is  
16 really an opportunity for you to raise issues, ask  
17 questions of people who made the presentations, or indeed  
18 us.

19  
20 One of the main advantages of today, I think, is the  
21 opportunity that you have to share perspectives with the  
22 ones that accord with your own, or perhaps more  
23 interestingly differ somewhat from your own.

24  
25 First of all, if I can remind people to state who they  
26 are and where they are from.

27  
28 MR GUIVER: David Guiver from ERM Power. It's a two-step  
29 questions, so I will give you both upfront.

30  
31 From, say, AEMC's perspective, should they expect  
32 technology like Reposit not to respond because of the low  
33 price, but probably shortage of supply?

34  
35 The second one is large users, large industrials,  
36 maybe won't be able to benefit from the same kind of scale  
37 battery that yourself provides, so should they be  
38 anticipating more frequent high-price spikes that your  
39 technology piles in for that five minutes, which in some  
40 ways may drive prices up for large users who won't be able  
41 to have the same scale of battery?

42  
43 MR SPACCAVENTO: Whilst Kathy is going to the mic, the  
44 first one, if the price is low then no, we won't discharge  
45 people's batteries; that's the simplistic way to do it,  
46 really, it co-optimises six or seven different things, but  
47 if the price is low, the market isn't calling for energy,

1 so giving energy makes no sense and, in fact, I'd rather  
2 hold that energy for when the market does need it and then  
3 provide it in, or increase my FCAS bid, or deliver my  
4 energy to the network.

5  
6 A low price for us is just we use it as a proxy as,  
7 "Everything is fine, guys, we don't need help at the  
8 moment." So yes, we will what the market expects. On the  
9 second part of it, our technology is agnostic to any type  
10 of storage you want. We have hot water under control at  
11 the moment as well. We do residential first as a marketing  
12 decision and it's because residences make decisions based  
13 upon "feeling good" and "cool tech" and "I want the nice  
14 things", et cetera, et cetera, and they're typically  
15 homogenous.

16  
17 Our control system is already in control of a market  
18 generator, CESF1, but we just don't market that because it  
19 took us a long time to commission that thing because you  
20 have to talk to 38 different parties.

21  
22 We will move the controller into small to medium and  
23 then, if we choose, we will move the controller into  
24 centralised batteries. It is a marketing decision to not  
25 go for the big ones at the moment, that's it; it's the same  
26 gear. Kathy?

27  
28 MS DANAHER: Large users - we will retrofit a battery  
29 storage process to get to the higher prices just like the  
30 user. There is no difference in the economics from a small  
31 to a large, it's the cost curve as it comes down. Do not  
32 be deterred, we will invest as well into batteries if it  
33 makes economic sense. We will respond to the short periods  
34 to capture that value and we will probably be capturing  
35 quite a bit of value given our sites.

36  
37 DR FUNSTON: Just a reminder - could you speak into the  
38 microphone? We had a bit of a microphone issue there. I  
39 think a number of people who were online just noted that  
40 they didn't quite hear that question. Thanks.

41  
42 MR LY: My name is Kevin Ly from Snowy Hydro. I've got a  
43 question for David and Kathy. We have seen a lot of slides  
44 that questioned the materiality issue, but really only look  
45 at the spot market outcomes. As John Pierce indicated in  
46 his opening address, there is an integral part to play in  
47 the contracts market to allow generators and particularly

1 second-tier retailers to manage their load risk.

2  
3 My question is how can one ascertain the materiality  
4 threshold has been reached by only looking at spot market  
5 outcomes and not examining the integration of both spot  
6 market outcomes and contract outcomes? The reason why  
7 I say that is we've seen price spikes in the first dispatch  
8 period and we've seen generators come in to generate. The  
9 reason why we've seen that is generators who have sold cap  
10 contracts, or swaps, have come in to hedge that contract  
11 position.

12  
13 In the absence of that contract position they wouldn't  
14 do that, so the prices for dispatch periods 2, 3, 4, 5, 6  
15 may remain high. My question is have the proponents who  
16 advocate this rule looked at both spot and contract and  
17 looked at them from an integrated perspective? Thank you.

18  
19 MR PIERCE: I think that was directed to David and to  
20 Dean; is that right?

21  
22 MR LY: Yes.

23  
24 MR SPACCAVENTO: Yes, we have put it up on the slide.  
25 Clearly, I want to sell you slow generators fast caps,  
26 that's what I want to do, that's right, and we have looked  
27 at the opportunity for being able to use the speed of the  
28 battery in a fast market to increase reliability and to  
29 reduce risk and make profit, and we again deliver our  
30 customers with grid credits; so yes, we have. I'm not  
31 privy to all the bilateral contracts that have been made in  
32 the market, unfortunately, so I can't do a full analysis as  
33 to who are going to be the winners and who are going to be  
34 the losers. What I can do is look at it from the benefit  
35 of my customers and I can see that delivering grid credits  
36 at low energy high power for short periods of time, right,  
37 low energy, high power, is beneficial for them and I would  
38 like very much an opportunity to do that to capitalise on  
39 the benefits and the advantages of the tech where the  
40 market is calling for those benefits and advantages and  
41 that is speed and power modulation.

42  
43 MR HAVYATT: And my answer was also on my slide, which is  
44 yes, there is a physical market and there is a derivatives  
45 market. If you change the physicals market, clearly, the  
46 derivatives market needs to change. Do I have faith in the  
47 endless capacity of financial markets to innovate and adapt



1 to a change in physical market? Well, I am not sure that  
2 the financial community - they're normally quite keen to  
3 talk about how good they are at adapting and innovating.  
4 So I think talking about how the existing derivatives  
5 market is affected is to put the cart before the horse.  
6 The horse is the physical market. The derivatives market  
7 is something that comes after that. As I said, we didn't  
8 design the pig to create the pork belly's futures market.  
9

10 MS DANAHER: From our point of view of being market  
11 participants, we obviously see what happens in the markets  
12 every day and yes, we manage a mixture of spot and term as  
13 part of that process. We're talking about the market now  
14 and the market in the future. If we look at the market now  
15 and we see the people that sell the caps and if you see  
16 their actions in the market, especially in Queensland,  
17 we'll see what the price is going to be the next day, we'll  
18 see high volatility, we will see high prices, we'll see the  
19 fast generators starting the day before they're needed. So  
20 they're in the market when they know there's high  
21 volatility and then we see them stay in the market a little  
22 bit longer when it leaves.  
23

24 They are responding not to a 30 minute price, they are  
25 responding because to protect a cap it's best not to have  
26 the spike at all because you have sold the revenue as a  
27 single stream at the start of the period and the start of  
28 the term.  
29

30 MR PIERCE: Yes. It is actually something I have to  
31 continuously remind people when they are looking at the  
32 spot market outcomes, that a lot of the behaviour they  
33 hypothesise about may actually have more to do with  
34 people's contract positions rather than hypotheses about  
35 evil intent.  
36

37 Could I suggest perhaps the issue - I don't know if it  
38 was explicitly being raised, but one that is perhaps a  
39 follow-up is the effect on, particularly, second-tier  
40 retailers and their ability to get themselves set on the  
41 wholesale side so they can compete on the retail side, with  
42 the consequential effect on industry structure and retail  
43 competition.  
44

45 Perhaps I could invite people to offer a view about  
46 the effect on the nature of this retail market and its  
47 structure and the effectiveness of competition in the

1 retail side that this rule change and its consequences on  
2 hedge markets and the nature of those hedge markets is  
3 really something we've been getting people's views on.  
4

5 MR SPACCAVENTO: You will notice that Reposit doesn't have  
6 contracts with Energy Australia, AGL or Origin. We have  
7 contracts and partnerships with small retailers, some would  
8 say, simply, isn't that small, but they're smaller, second  
9 and third tiers. The reason why that is, is because we can  
10 deliver small chunks of cover that grows with customer base  
11 to those retailers so that they have an alternative, a  
12 physical counterparty for the risk that they have in the  
13 market.  
14

15 The batteries that are on those retailers are used as  
16 an alternative to a financial contract, but you don't have  
17 to buy them in megawatt chunks, you buy them every time you  
18 get a new customer. Every time you get a new customer that  
19 customer self-covers. What that means is that the  
20 competitive disadvantages that currently exist in the  
21 market due to great big vertical integration are being  
22 eroded and that is good for competition in the market  
23 because it tries to unstrangle the 90 per cent market share  
24 that the big three have.  
25

26 We do it on purpose. The big guys won't talk to us  
27 anyway, they're kind of stuck, they're trying to entrench a  
28 business model. The second-tier guys need oxygen and we  
29 are part of that oxygen for them and you will see the  
30 market free up as a result.  
31

32 MR PIERCE: Anybody else?  
33

34 MR HAVYATT: The first is that maybe the right answer to  
35 solving the problem for second-tier retailers is to put the  
36 genie back in the bottle, but unfortunately the courts made  
37 the decision that AGL could buy Loy Yang and it has all  
38 been downhill since then. The bottom line is the best  
39 solution to levelling the playing field is to get rid of  
40 the vertical integration.  
41

42 MR PIERCE: I thought you were going to talk about  
43 Torrens Island.  
44

45 MR HAVYATT: The second part of the answer is a bit more  
46 realistic, which is one of the things that you observe in  
47 the retail marketplace is, in fact, that retailers are very

1 non-innovative. The fundamental market offers made by the  
2 large retailers are, "Here is a price and here is a price  
3 you can have if you happen to pay on time. Oh, by the way,  
4 you're meant to do that anyway by the contract, but I'm  
5 going to give you a 20 per cent discount", as in the  
6 example of EA which was the one I was looking at yesterday.  
7

8 Now, if it was the reverse, if you were saying to  
9 somebody, "I'm going to charge you a 20 per cent penalty  
10 for not paying on time", you'd be seeing the ACCC in court,  
11 but somehow or other we've got a marketplace where that's  
12 occurring.  
13

14 On the flipside, are there any offers in the  
15 marketplace that encourage a consumer to make their  
16 behaviour reflect the costs that the retailers are actually  
17 facing? No. This is a bizarre outcome. We've still got  
18 controlled load in terms of off-peak hot water systems, but  
19 off-peak hot water systems were introduced in the days of  
20 the vertically integrated generators to create the  
21 baseload for the coal-fired power plants to keep generating at  
22 night and also utilise the network as well, but it was as  
23 much the generating fleet as it is network, but we've got  
24 nothing more innovative than that in the marketplace.  
25

26 I continue to come to the answer that says the more  
27 emphasis we put on the realities of the wholesale price  
28 stack for the retailers, the more chance we've got that  
29 some of them will wake up one day and say, "Hey, I could  
30 actually make more money because if I could save this  
31 customer \$30 on their bill" - sorry, "If I do something  
32 with this customer so it saves me \$30 but I only need to  
33 pay them \$15 to elicit that behaviour, then I make \$15."  
34 That is actually the whole theory of dynamic efficiency,  
35 that's the theory of the way that it's meant to play out,  
36 that you actually make short-term profit because of your  
37 innovation, but we don't see that.  
38

39 MR PIERCE: Russell, did you want to say anything about  
40 that?  
41

42 MR SKELTON: One of the things I think we need to think  
43 about is the current cap market is supported by who it's  
44 currently supported by, which is largely gas-fired peaking  
45 generators and I just think that before we get too excited  
46 about the alternative that may replace them over time, that  
47 the rate at which Dean has batteries turning up is

1 megawatts per month, or what was it, 24 per year or  
2 something like that?  
3  
4 MR SPACCAVENTO: One GW installed by 2020 is the report.  
5  
6 MR SKELTON: Yes. I think we just need to be cognisant  
7 that if you create a circumstance where you limit the  
8 capability of the existing providers of risk management  
9 products to have the willingness and the enthusiasm to do  
10 that, at least initially, they may discover other ways of  
11 managing that risk, then you might create a gap in the  
12 ability of people to manage their risk and second-tier  
13 retailers, who don't have the benefits of some vertical  
14 integration, may have a hard time of it. When they have a  
15 hard time of it, customers have a hard time of it. I think  
16 we just need to be a bit cautious about getting all excited  
17 about rushing into this without thinking about the --  
18  
19 DR SPALDING: So is that the transition question?  
20  
21 MR SKELTON: It may be, but I think all of these things  
22 will take time to happen and I'm not sure that if you said,  
23 as of today, you've got five minute settlements, a whole  
24 bunch of people who currently provide risk management  
25 products and back them with the existing assets are going  
26 to struggle, there's a problem. Whether a transition  
27 period will solve that, in my view, is an open question and  
28 I just think we need to be careful about that.  
29  
30 MR GRZINIC: Paul Grzinic from Aurora Energy. A question  
31 for Dean, and I suppose Russell for a second component, is  
32 that you put up some modelling earlier around - this is not  
33 necessarily directed at yourself - the general tone that  
34 there is an element of gaming in the latter two intervals  
35 in the 20 minutes to maximise the price outcomes for large  
36 generators. In that context, you put up some modelling,  
37 Dean, that illustrated the benefits to a battery should  
38 they receive those five minute prices. That assumes the  
39 basic assumption that those prices would have prevailed in  
40 a new five minute market.  
41  
42 Do you think that those prices would have actually  
43 prevailed in context that if we believe those generators  
44 have enough power to gain those prices, do you think they  
45 would continue to offer those high spot prices in a five  
46 minute market versus a 30 minute market, and hence, dilute  
47 that ability to dispatch as per David's comment earlier?

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MR SPACCAVENTO: I actually don't care about the gaming. I am not building a business based upon the gaming behaviours, be they there or not, of other participants. I am building a business based upon what the system is asking for and the system is asking for fast responding generation. Now, do I think that those things would have occurred in a five minute market? No. Do I care? No, I don't care.

What I do think is that there are other things - that true physical state of the system of the demand, supply and balance, will be better communicated with the price signal and we will make our batteries follow those and there's going to be plenty of value because we've got a whole bunch of renewables and intermittent generation coming in.

MR GRZINIC: In context to, I suppose, materiality, this is what we are addressing, it appears to me that the materiality is based on the assessment of outcomes from a 30 minute market as opposed to what those likely five minute full-price outcomes are in a five minute market.

MR SKELTON: As I said, I think the huge difficulty in assessing the materiality is that someone has to have a crystal ball that works pretty blooming well in order to predict what happens to the incentives that you create for all of the players that play in the market when you change from 30 to 5, and as I said in my smart-arsed comment to John, one thing that I'm very sure of is that none of us really know what will happen and I think to sort of make assertions that things will get better and things will change for the better is pretty brave because we simply don't know and we haven't attempted to try to understand it other than to make assertions that this will make things better.

I think given the risks in materiality and the costs associated with this, and potentially for customers, there's a real risk that this could end up - you could think of scenarios where peak-end generators say, "Stuff it, I'm not going to bother responding to any price signal because I simply fry money", so the price spike persists for a number of trading intervals at \$14,000, and Dean's batteries then run out of puff and then the price persists.

I don't know whether that is what will happen or not.

1 All I can say is that we don't really know with confidence  
2 and I think it's pretty brave to say this will make things  
3 better because I think we have no way of knowing that  
4 they'll make things better.

5  
6 MR SPACCAVENTO: Can I respond to that? I don't think the  
7 market can be structured around making things better for  
8 one person or another or anything like that. The market is  
9 a financial overlay on a physical system and the physical  
10 system has a demand/supply imbalance that must be met  
11 instantaneously, that's what this system is about. The  
12 financial overlay is about finding a way to find the most  
13 efficient way of having demand and supply be balanced  
14 instantaneously across long and short time scales.

15  
16 Being able to have a market that is granular enough to  
17 be able to find the most efficient outcome for that demand  
18 supply imbalance is what you're looking for. If you go  
19 back to that fundamental of the market, then all you need  
20 to be able to do is recognise that faster response is  
21 required to meet the demand/supply imbalance, price signals  
22 need to be delivered for investment for fast response,  
23 let's get out of way of that, end of story.

24  
25 MR PIERCE: If I may, this session could go on for a lot  
26 longer. We have a number of other things to go through.  
27 I am very aware that people had a number of other questions  
28 to go through, but I am going to have to move on to the  
29 next topic and encourage you to corner people who you want  
30 to talk, as we need to just have a wee break. I do want to  
31 make two comments, though, one to my mate here. That quote  
32 that he is seeking to use against me is certainly one that  
33 I tend to use when dealing with people who think that the  
34 answer to any problem is for greater centralised control  
35 and one of the things that people would be, I think, aware  
36 of in the way in which the Commission goes about its work,  
37 not just in this area, but elsewhere, one of the questions  
38 in our mind always is related to the impossibility of  
39 really knowing what's going to happen in the future, and  
40 hence, in the way in which we design the rules and the way  
41 in which we think about the market, the objective, it's not  
42 always possible, but certainly the direction we're going is  
43 what sort of system can we create so that it can  
44 self-adjust and correct whatever happens in the future in  
45 respect of technologies and demand and gas prices and other  
46 input costs.

47

1           It is the way in which the system adjusts to those  
2 different futures and understanding that process of  
3 adjustment and its effect on consumers which is a central  
4 tenet of virtually everything the Commission does when it  
5 is looking at a particular issue.

6  
7           Secondly, I think David made this point, and I'm  
8 really only going to harp on it because it is a more  
9 general one that in recent times I've heard a lot of people  
10 talk about, which was to say, he rightly said, the system  
11 of the future will be different to the one in the past and  
12 in saying that he's obviously referring to the nature of  
13 the technologies that make up the system and the way in  
14 which the business models that operate within it are  
15 constructed and either survive or not.

16  
17           The jump is then often made that the way in which the  
18 rules are designed is a reflection of the technologies that  
19 existed when the market was established. The technologies  
20 have changed, always have changed, they change in different  
21 directions in different parts of the system, changing of  
22 technologies is not new. The mere fact of it is not new.

23  
24           The laws of physics, economics and finance, however,  
25 tend not to change. It doesn't matter what the  
26 technologies do or what individual costs do in the future,  
27 we'll still need to have a secure power system, or be able  
28 to operate a secure power system, and we will still need to  
29 be able to observe and to identify what are, effectively,  
30 the market demand and supply curves.

31  
32           The processes around the rules and the things that are  
33 really central to the way in which the rules were  
34 constructed, are constructed and will be, I suggest,  
35 constructed are around those two particular tenets and  
36 those two particular needs. We don't have a NEM design or  
37 a rule design that is dependent on any particular groups of  
38 technologies.

39  
40           Them changing over time, that's life. I mean, I'm a  
41 lot greyer now than I used to be and that's just what  
42 happens. We had better have a short break and then we'll  
43 go back on to the next topic which will be chaired by a  
44 different Commissioner.

45  
46           DR FUNSTON: Thank you. 10 minutes, so could you be back  
47 in the room just after 11.50, thanks.

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SHORT ADJOURNMENT

MR HENDERSON: I am chairing this session. Welcome back.

I notice that people love putting up a quotation. I found one from a learned economist as well: the difficulty lies not so much in developing new ideas, as in escaping from old ones. I thought that was quite interesting. That was actually John Maynard Keynes from the 30s.

I'll now hand over to Ben Noone, who will go through and introduce the next part of the session.

MR NOONE: This next session relates to chapter 4 of the directions paper, and it concerns two things: the first being the ability of different technologies to provide a supply or demand side response to five-minute prices; and the second, whether the rule change would provide workable risk management outcomes in the contract market, which we did touch on just before in the Q&A, which is clearly a focus point for this project.

Clearly, the significance of these two things is that for there to be a benefit from making the rule, there need to be some changes in the behaviour of participants in the physical market and, as I think is understood, the changes in the physical market would flow through to consumers, through the contractual arrangements of wholesale participants.

To start with, I'm presenting analysis that we prepared on the ramping capability of existing generators. The first analysis at the top was of the start profiles of peaking generators which in the NEM include gas, hydro and diesel generation. So what this showed was that among the scheduled fast start generators, there is actually very little capability in the observable data for these generators to provide a response within a five-minute period.

In South Australia shown here, and also in Queensland, we observed that in aggregate there's around 100 to 150 megawatts that could theoretically be delivered within a five-minute period, whereas in New South Wales and Victoria, there was actually no fast start generation that



1 could be provided within five minutes. The next analysis  
2 shown in the bottom chart looked at how much power could  
3 have historically been delivered by generators that were  
4 already running, which may include the fast start  
5 generators if they were online at a particular time.  
6

7 So here it is expressed as the average of each  
8 five-minute period in a day of the amount of megawatts that  
9 could be provided from these generators. What we found was  
10 that, on average, there are hundreds of megawatts in each  
11 region that can be provided within five minutes. What this  
12 suggests to us is that the challenge of moving to  
13 five-minute settlement is not necessarily a physical  
14 capability issue, as there is this sizeable ramping  
15 capability currently available.  
16

17 Next, we looked at the flexibility of potential new  
18 investment technologies that I imagine everyone in this  
19 room is familiar with. We acknowledge that there are  
20 various energy storage technologies that can provide a very  
21 fast, flexible response. The sorts of applications  
22 emerging involve co-location with generation assets, be  
23 they existing thermal plant or wind and solar projects,  
24 utility scale batteries that operate independently of  
25 existing assets, or the aggregation of smaller batteries,  
26 as we heard about earlier. Another option is modern gas  
27 turbines, which can ramp from rest to full load within a  
28 five-minute period.  
29

30 Further options include faster demand response  
31 applications, which we see as becoming increasingly cost  
32 effective due to technology improvements and greater  
33 availability of data through internet-of-things connected  
34 devices.  
35

36 There are examples in overseas markets, including this  
37 one from New Zealand, and Alberta, where we observed that  
38 hundreds of megawatts of load can be curtailed in less  
39 than one second. We suggest there is scope for this to  
40 occur in the NEM, if the right price signals were to be  
41 provided.  
42

43 The fourth new investment option that we have  
44 identified is diesel generation, which can ramp from rest  
45 to full load in a couple of minutes. The summary point  
46 here is that technology is enabling faster, more flexible  
47 responses, while also enabling more active participation

1 from smaller customers - again, as we heard about before.

2  
3 A further thing that I'd like to emphasise is that  
4 while the rule change has been characterised by some as gas  
5 generators versus batteries, there is a range of technology  
6 here, and in a five-minute settlement we would expect there  
7 to be increased competition between all of these to provide  
8 a level of flexibility that is indicated by the market  
9 price signal.

10  
11 Having looked at the technical potential at different of  
12 flexible technologies, we next considered the impact that  
13 five-minute settlement may have on the level of investment  
14 in these technologies. Our observations here are that  
15 five-minute settlements would more accurately reflect the  
16 value of flexibility, whereas 30-minute settlement favours  
17 less flexible technologies, at the expense of more flexible  
18 alternatives.

19  
20 Under a five-minute settlement, we'd expect to see  
21 marginal changes in the investments being made. For  
22 example, we would expect to see more investment in energy  
23 storage and more aggregation of distributed generation  
24 because of an improved value proposition. In five-minute  
25 versus 30-minute settlement, it may lead to a choice of a  
26 more flexible gas turbine if a replacement project was  
27 being considered. Similarly, it may make the difference  
28 between a manual and a faster automated demand response.

29  
30 Our view, as articulated in earlier presentations, is  
31 that in the absence of these changes in investment, over  
32 time the generation mix will be less efficient resulting in  
33 consumers paying more than they otherwise would have.

34  
35 Having said that, we acknowledge the changes in the  
36 NEM physical market flow through to consumers by the  
37 contractual arrangements between participants. We have  
38 some concerns about the impacts that the rule change could  
39 have on these contracts. I'll let Josh from Energy Edge  
40 cover this in more detail, but the point that I'd like to  
41 make here is that we accept that some of the existing  
42 strategies would be less effective under a five-minute  
43 settlement, which would impact on the volume and price of  
44 some contracts.

45  
46 Our concern is that if there is a reduction in the  
47 volume of contracts on offer, participants may be unable to

1 adequately hedge their exposure to spot prices which, as  
2 identified in earlier questions, could result in prices  
3 being higher and more volatile than they would have  
4 otherwise and could ultimately damage competition in the  
5 retail market if smaller retailers are no longer able to  
6 hedge their risks.

7  
8 We have thought about some of the potential responses  
9 to this reduction in the volume of cap contracts that  
10 may occur. Firstly, we note that existing assets could be  
11 operated slightly differently. They could operate at low  
12 load so that they have the potential to respond faster when  
13 price spikes are anticipated. There may be scope to engage  
14 in more sophisticated forecasting of price and demand, and  
15 rely more on those forecasts in commitment decisions. There  
16 may also be potential for existing generators to sell  
17 different financial products that better reflect the  
18 physical capability that they can provide.

19  
20 A second source of caps could be sale from existing  
21 baseload generators, and, thirdly, caps could be sold by  
22 new entrants, which could include batteries and new thermal  
23 plant.

24  
25 We see technical potential in these options, but it is  
26 unclear if they could make up for the full reduction in the  
27 cap volume that is forecast to occur, which is one reason  
28 why we see that five-minute settlement could not be  
29 implemented overnight, and a transition period would  
30 clearly be required for assets to adapt and new sources of  
31 contracts to emerge.

32  
33 Finally, when we get to the discussion, and also in  
34 submissions, there are some questions that we'd like to see  
35 covered. This is how operation and investment may differ  
36 in a five-minute settlement. Is your view consistent  
37 with the view that we have put forward? How successful would  
38 the alternative strategies that we have listed be for  
39 existing generators and what volume, if any, if caps could  
40 be offered by battery operators? Thank you.

41  
42 MR PIERCE: Josh is going to get into the analysis of  
43 financial markets from Energy Edge's perspective.

44  
45 Welcome, Josh.

46  
47 MR STABLER: Thank you. I'm Josh Stabler, the managing

1 director of the integrated energy advisory business,  
2 Energy Edge.

3  
4 We have provided a 90-odd page document so far which  
5 is on the website, which took a look into, as an  
6 independent expert, the impacts of contractual markets.  
7 We'll keep this fairly short, given the time, and in ten  
8 slides we only cover so much of that document, so we do  
9 recommend people read that.

10  
11 Energy Edge's role here has been as an independent  
12 advisor and we have had a very clear and specific scope,  
13 which is to take a look at the implications on the  
14 financial contract market of the potential rule change to  
15 five-minute settlements. So it is taking a look at the  
16 individual implications as opposed to any other wider  
17 issues.

18  
19 When we take a look at the financial contract market,  
20 we see there is an implication between a five-minute and a  
21 30-minute settlement period, specifically when there are  
22 different volumes for each of the five-minute periods and  
23 different prices for each of the different five-minute  
24 periods. So, therefore, if the volume stays the same,  
25 there is no implication. If the price stays the same,  
26 there is no implication. This is important because when we  
27 start taking a look at the individual contracts that we  
28 want to do analysis on, we see different outcomes.

29  
30 Specifically, we take a look at the swap contract  
31 first. These are the primary financial market contracts,  
32 the primary way people use to manage their risk, their  
33 price risk, in the market at the moment. A swap is where  
34 you choose to enter into an arrangement with a counterparty  
35 to fix the price instead of taking the underlying floating  
36 price. That is swap. The rationale there is that the  
37 counterparties have a decision there that they want to  
38 remove the risk, get rid of the price ambiguity for  
39 generators, the natural sellers of swaps. They want to  
40 manage their price for all of their volume that they are  
41 selling, specifically flat as against high capacity  
42 factors, and you've got other ones, peak and other swaps,  
43 which you might use for other different levels of capacity.

44  
45 For the retail side or industrial customers, you want  
46 to do it to manage your baseload consumption. What we are  
47 seeing here is that swaps are unaffected. The volumes stay

1 the same; therefore there is no change. There might be  
2 change to the way that somebody behaves in terms of  
3 defending that position, but the actual contracts  
4 themselves don't change. The CFD remains the same.  
5

6 If we take a look at the cap market - they are  
7 commonly known as caps, but they are actually 30-minute  
8 automatically exercising call options with associated call  
9 premiums and \$300 strike prices. That is the standard  
10 product that runs in the market. Being an automatically  
11 exercising product, it finds out whether or not a price is  
12 in excess of the strike. If it's \$301, that is an  
13 exercised contract. If it's \$1,300, it's an exercised  
14 contract. That is on the half hourly average price that is  
15 done for that particular contract at the moment.  
16

17 The rationale for this type of contract is that you  
18 might do it for a high price, therefore it's got low  
19 volume, therefore you might align it with an asset that has  
20 low volume or a retail book that has a sharp demand flex to  
21 it that you are trying to align your price to.  
22

23 So, therefore, because caps have a price dependency,  
24 because they change their volume depending on what the  
25 underlying price is, by changing it from a 30-minute  
26 settlement price to a five-minute settlement price they are  
27 affected.  
28

29 The conversion across - what we anticipate is that a  
30 current 30-minute cap market would move across to a  
31 five-minute automatically exercising market, otherwise you  
32 introduce basis risk. Selling a contract in Queensland and  
33 having a power station in New South Wales is a basis risk.  
34 Having a 30-minute settlement of your contractual  
35 arrangement with a five-minute revenue is a basis risk.  
36 Therefore, we anticipate it would shift across to a  
37 five-minute cap.  
38

39 Using an example of the implications of this different  
40 change, we have shown two graphics here. The top shows a  
41 \$1,300 price for the first dispatch interval. In a  
42 five-minute exercising cap, that is \$1,000 above \$300, but  
43 if the rest of the half-hour period ends up being 50, 50,  
44 50, 50 and 50, the average price over that two-hour period  
45 is \$258. That's less than \$300, therefore there is no cap  
46 pay out.  
47

1 This is where we are seeing a fundamental difference  
2 between the actual contracts and why they would cause a  
3 different payout. If it exceeds all six dispatch  
4 intervals, then the trading outcomes for a 30-minute and a  
5 five-minute are the same. Therefore, this is showing the  
6 implications of why we have a difference between the two  
7 behaviours. This is just purely looking at the actual  
8 payout of the contract. This isn't looking at any of the  
9 physical backing or anything.

10  
11 What we can then do is we can decide to bring physics  
12 to the party. That seems like a really good plan, given my  
13 experience with physicists. What we find here is that the  
14 physical availability of the assets to defend their  
15 position changes between a five-minute market and a  
16 30-minute market. So, following on from some of the  
17 graphics Ben showed, what we see here on the top is taking  
18 a look at an open-cycle gas turbine from rest. Not every  
19 single price spike happens with open-cycle gas turbines all  
20 sitting at zero, but in the cases where they are, and you  
21 have a price spike, this is the way that they could  
22 respond.

23  
24 In this particular case, it shows the different  
25 regions there, so we have got all the different colours for  
26 different regions showing them as they rise. Now, in the  
27 first dispatch interval, all of them are at zero, but over  
28 a 30-minute period, they end up with 50 per cent. So,  
29 50 per cent of their volume ends up being dispatched during  
30 a half-hour period where there is high price spike in the  
31 first five minutes. It's different when you start  
32 introducing different points, but this is just showing it  
33 from the first period.

34  
35 Now, pumped storage, which is one of the fastest  
36 responsive units in Australia, or in the world - its  
37 ability to ramp up to full capacity is almost unparalleled.  
38 It still only managed to get around about 33 per cent  
39 capacity in the first five minutes, but it ends up getting  
40 about 89 per cent by end of the period.

41  
42 This is just using the T1, T2, T3, T4s of the assets  
43 in Queensland. This is using what they are physically  
44 showing, but what that shows is that they are very  
45 effective at 30 minutes, and only somewhat effective at  
46 five minutes. This is where the difference is. It's not  
47 that everyone is unable to respond, it's just that over a

1 30-minute period you have a very long time in order to  
2 respond to underlying price signal.

3  
4 So what that means is that in each of the different  
5 regions we have different levels of who provides the caps  
6 into them. Queensland and South Australia are dominated by  
7 gas turbines, OCGTs; New South Wales and Victoria are  
8 dominated by the hydros from Snowy Hydro in terms of being  
9 able to physically provide volumes into the market. So  
10 this is us looking at their physical capability and their  
11 physical capability to respond to price and how they  
12 actually have responded to price.

13  
14 The white section is the implications of changing from  
15 30 to five, which is around about a 23 per cent drop across  
16 the market. We have calculated the underlying trade  
17 volumes at around about 2,650, which means 23 per cent of  
18 that is a 625 megawatt reduction in the number of caps that  
19 will be made into the market.

20  
21 Now, is it exactly 625? Well, no, but the relatively,  
22 the representation of that number, is correct. That is  
23 something we were confident with, that the percentages and  
24 the amounts that we are looking at here are representative  
25 of the volumes.

26  
27 I guess, having heard some conversations in the first  
28 part, we haven't really gone too deeply into modelling all  
29 of the behavioural changes. One of the main reasons is  
30 there are 200-odd units, there are 155,200 dispatch  
31 intervals every year. The game theory response of that  
32 20 million-odd responses every single period is impossible  
33 to predict, and I guess you are making very large leaps of  
34 faith when you go down that path.

35  
36 The final point is this 23 per cent drop in liquidity  
37 here in the cap markets. Liquidity is something which  
38 needs to be nurtured. It is a fragile thing. If you end  
39 up in a position where you have no liquidity, it's a  
40 difficult place to come back from and it's important to  
41 take that as a consideration.

42  
43 Thank you.

44  
45 MR PIERCE: Thanks very much, Josh. Now we have a  
46 presentation from a generator's perspective, David Guiver,  
47 executive GM trading at ERM Power.

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MR GUIVER: Probably the perspective of the market participant might be a bit of a fairer story if you are having someone from ERM Power talking about the market, so thanks, John and team, for the opportunity today to have a chat to you, who are we, what are we all about.

We are probably the third or fourth largest seller of electricity to end use customers in Australia at the moment. Maybe not everybody has heard of us. We only sell to the business end of market. So I probably can't buy Dean's products yet, but I will be able to in the future in that space, so we'll be switching business cards later on.

We have about 18.5 terawatt hours this year under contract. We have a very small amount of generation available in our business, so we rely on the financial markets quite heavily to go and procure those contracts. I think if you look at our peer organisations, a lot of them do have some large baseload-type generations. So we could arguably be the biggest buyer of hedge products in the financial market at the moment.

We are also the owner of a generator. We have some generation in Queensland, in the NEM, peaking generation, gas-fired, about 300 megawatts, and we have also got a similar type of asset located in the Western Australian market, so we participate over there.

We also retail in the USA. We acquired a business over there and we have grown that quite rapidly. We have a customer book, a kind of customer lifetime contract over 14 terawatt hours of load under the contract. We are quite interested in regulations of other markets and some of the observations that are being made there. There's some exposure to five-minute markets.

Interestingly, David, we have a huge demand response program. I think possibly the largest. We write big cheques to customers every year to buy their demand response capacity, so we have some pretty strong views around the effectiveness of those types of products and the important role they play in managing risk for retailers.

We also used to be to be a pretty active developer of generation assets. We built about 2,500 megawatts of peaking generation gas in Australia, maybe the previous



1 decade will be the best time to describe that. On the  
2 whole, we are probably just a really large retailer and a  
3 pretty, I guess, big representative of the large industrial  
4 and business customer base.

5  
6 Where do we think five-minute markets are? I guess we  
7 are not at the moment strong advocates for what's proposed.  
8 We put that on the table from the start. We are actually  
9 not against the idea; it's really about how the policy  
10 unfolds in relation to other policy activities on the table  
11 and what other things are implemented.

12  
13 I guess, you know, we see a market, it is inevitable,  
14 it becomes lower carbon market, we are fine with that.  
15 Security supply - you know, ultimately it is an engineering  
16 solution and the financial markets come in behind it. So  
17 that's obviously got to be a key. We are one of the most  
18 affordable, so when we make large transitions we really do  
19 need to think about the cost of doing things quickly, or  
20 gradually, and how that plays out. Because, as we all  
21 know, the end user is the one that will ultimately foot the  
22 bill. It is kind of a closed system. If someone wins,  
23 someone has to pay for the other side of that, which is  
24 fine.

25  
26 We recognise that, particularly with renewables in the  
27 market, it is under transition, so it is game on. It is a  
28 changing market now. We have seen incredible price  
29 changes, we can see the vulnerability to the system when we  
30 lose a couple of large baseload generation assets. It is  
31 kind of our last one. The most recent one seems to have  
32 really hurt us, or the most recent two have really hurt us.  
33 Also, we do need to think about the financial markets, and  
34 if you just take out one or two, you know, do we actually  
35 have the liquid active markets that Kathy mentioned, and  
36 are they effective for us.

37  
38 We are a little concerned about the concept of how  
39 quickly we transition and whether this policy alone is the  
40 right way to transition. We look at other international  
41 markets. We don't see them foraging down five-minute  
42 market only without some other security supply type  
43 activities wrapped around those. I think we need to take  
44 that into consideration when we go through this policy  
45 change.

46  
47 One big broader observation we'll make is that Finkel

1 review is underway, and we would like to see that play out.  
2 This proposed rule change does, I would say, potentially  
3 fundamentally change the market. It is quite  
4 wide-reaching. I'm not going to go into billing systems,  
5 and all of the downstream type of activities that are going  
6 to flow through, because there will be plenty of others to  
7 talk on that over time, but I do think we really need to  
8 see that Finkel review play out, to see if we do get  
9 NEM 2.0, or wherever we are heading, and then pick up our  
10 thoughts around more broadly is it a five-minute with a few  
11 other regulatory rule changes along the way. I guess I'd  
12 appeal to the AEMC to consider that Finkel is underway and  
13 I understand it's going to be a pretty wide-reaching  
14 review.

15  
16 I think I would like to really focus on wholesale  
17 market, or liquidity. That's my role at ERM Power, I'm  
18 responsible for the economics of our power stations, I'm  
19 responsible for hedging the risks associated with our  
20 customer load, so that kind of thing keeps me awake the  
21 most, thinking about those markets, and where they are  
22 going.

23  
24 Josh gave a good intro. Hedge products are vital for  
25 generators, retailers and end use customers. They provide  
26 some kind of price certainty, a good healthy liquid  
27 financial market in electricity derivatives I believe is  
28 good for all spectrums of the market. New technologies  
29 that come into the market see that that's where they want  
30 to get to, essentially dealing in those products, which is  
31 great to hear.

32  
33 Josh, as he mentioned, has done a bottom-up look at  
34 some reduction in liquidity around the cap market,  
35 625 megawatts. I think it's a good piece of work, Josh.  
36 I think it does actually go a little bit beyond just losing  
37 600-odd megawatts of cap liquidity. I do think about  
38 behaviour. I'm thinking already about what we do with our  
39 assets. Do we hedge them? What are the implications if we  
40 price customers out into that three-year horizon where  
41 customers are now looking for pricing?

42  
43 We have seen in both Queensland and South Australia,  
44 which got a little bit of coverage today - maybe we'll  
45 refer to them as the two more likely volatile states - gas  
46 generators in both locations have elected to, what I  
47 understand, sell their gas because it's been a more

1 profitable strategy than it had been to dispatch energy  
2 into the national market, or sell risk products against  
3 those assets.  
4

5 Gas prices are up. I don't think it's a huge stretch  
6 of the imagination to think now owners of gas generation  
7 would be literally thinking, "Hey, is there certainty for  
8 my asset, is there a return on that asset, selling that gas  
9 contract at the moment?" People want those gas contracts,  
10 so those are the behaviours that are going to be hard to  
11 work out and we are never going to know those answers. But  
12 I think we have had a few clues of what's happened in those  
13 states where companies have taken those decisions and we  
14 have seen a great example in South Australia where there's  
15 an incredible price signal, but the asset had sold its gas.  
16 So, you know, it wasn't there for the market. We are  
17 thinking about liquidity of financial markets, but also  
18 flowing that down to security of supply.  
19

20 Ironically, renewables are coming in. Gas is a little  
21 bit more efficient on carbon than traditional baseload  
22 generations. As we transition to more of a renewables  
23 market, I think we need an environment which encourages gas  
24 generation, and doesn't maybe shuffle it back in the queue  
25 a little bit further. I think that's something we need to  
26 think about, not just from a liquidity purpose, but from a  
27 security of supply.  
28

29 We also think you take out a few more caps than the  
30 600 megawatts, we also think a few swaps come out of the  
31 market, so it was good to get a quick explanation of swaps.  
32 If a large baseload generator trips mid-half hour now, they  
33 can ramp in extra generation and cover that outage so they  
34 can mitigate the potential loss of exposure to the pool  
35 price, if they have sold risk against that generation, or  
36 maybe fully cover it if they can ramp up in time.  
37

38 I would suspect, and I'm not responsible for dispatching  
39 baseload generation, they would be inclined to sell less  
40 hedges because I think it would be an increased risk to  
41 them in a five-minute market to hedge up to their current  
42 levels. I could be wrong. Again, it's a behavioural  
43 outcome that we'll see unfold.  
44

45 I do think we do lose liquidity in swaps, and I think  
46 we do lose liquidity in caps. Thinking about how to hedge  
47 that large retail business I was talking about earlier, I'm

1 not going to get any smoothing of that half hour. So the  
2 load I have to hedge doesn't get smoothed out by the ups and  
3 downs of that half hour.  
4

5 When we hedge, we are going to need to think about do  
6 we need to hedge up to a higher level. Is it to the  
7 probability of X situations that we need to be at the  
8 five-minute exposure level rather than a half hour level.  
9 Maybe we will, maybe we won't. I guess there's potential  
10 that there will be also increased demand for derivatives,  
11 so we could have declining supply and increase in demand.  
12 Simple economics: the price goes up. I don't think  
13 there's a lot of dispute around short-term, that if we did  
14 transition quickly, we would see quite a sharp increase in  
15 the derivative market.  
16

17 Whether the spot market follows with that, I'm not too  
18 sure, but I think there will be a natural higher demand for  
19 a more scarce product. I think that does go to time and  
20 how we transition, or what other things we wrap around the  
21 transition.  
22

23 I think just one other thing to think about is in  
24 three years time, probably the next baseload generator does  
25 leave us. I think that's quite publicly spoken about,  
26 large generation in New South Wales probably comes out  
27 around about the three-year mark. I think we have got  
28 another kind of liquidity test on the market just at the  
29 same time that we are moving into this potential brave new  
30 world, so I think we do need to think a little bit down the  
31 track. Let's not rush. Let's get it right, or let's get  
32 some other rules around this change.  
33

34 More broadly, we do need to think about those security  
35 supply issues. We do need synchronous generation. I have  
36 no doubt that we'll have a proliferation of batteries. A  
37 lot of people do talk in how many megawatts and how many  
38 gigawatts of batteries will come in, but from a security of  
39 supply issue, we do need to think about megawatt hours and  
40 gigawatt hours, so there will be periods where we do have  
41 more of our traditional generation assets unavailable and  
42 we will need assets available with the right economic  
43 signal to come in and provide energy for sustained time  
44 periods. Again, I think that is in the mix of the  
45 conversation.  
46

47 Broadly, ERM Power would say this is going to happen,

1 it is a matter of time, but let's just make sure we think  
2 about what the actual full policy environment is. Let's  
3 let Finkel play out first, let's see what the outcomes are  
4 and then let's focus on the next round of rule changes.  
5 Thank you.

6  
7 MR HENDERSON: Thanks very much, David. Now, another  
8 perspective from Emma Fagan from Tesla Energy and  
9 Dominic Adams from Mojo Power, giving their new  
10 technologies perspective. We will have Emma first,  
11 obviously.

12  
13 MS FAGAN: Thanks to the AEMC for having me and being able  
14 to be one of the faces of new technology for today. I will  
15 just jump into a brief disclaimer to start with. I will  
16 just be presenting today on the technology perspectives, so  
17 response times, ability to be deployed, and speak more  
18 generally about case studies around the world where Tesla  
19 is already participating in similar markets. If anyone has  
20 any queries about our position on the rule change more  
21 broadly, we're happy to discuss that at lunch. I will also  
22 throw over to Dom to discuss the broader markets  
23 implications once I have finished with the technology.

24  
25 A bit of an overview of Tesla and Tesla's position in  
26 Australia. We have been operating in Australia since 2014  
27 officially. I am sure most of you in the room are pretty  
28 familiar with the motor side of the business. We make  
29 electric cars. From an energy storage perspective, we've  
30 got two key products, the power, which is our home energy  
31 system which is 7 kilowatts, 13 kilowatt hours, and the  
32 utility scale or commercial and industrial scale, our  
33 power pack which is 100 kilowatt hours plus, so that's what  
34 I'll be focusing on today. I see around the world - David,  
35 you will be happy with this because we're speaking in  
36 megawatt hours, not in megawatts. We have 300 megawatt  
37 hours of deployed storage already in 15 countries around  
38 the world. I was on Bloomberg New Energy Finance last  
39 night just to look at what the total installed capacity -  
40 unfortunately, it is power capacity - around the world is  
41 at the moment and it's tracking at just over 4,400 across  
42 all battery storage installed around the world, according  
43 to Bloomberg's systems. Battery storage is well and truly  
44 being rolled out and the vast majority of this has been  
45 installed over the last couple of years.

46  
47 One of the key points and one of the key things that

1 we want to touch on is the ease of battery storage in terms  
2 of how it can integrate with the existing grid systems in  
3 Australia. From Tesla's perspective, our power pack is  
4 fully integrated, power pack by directional inverter, so  
5 you can dispatch and absorb power within very short time  
6 frames. It is in-built with integrated software so you can  
7 manage the load and demand and remote monitoring so you can  
8 manage real-time monitoring and control.

9  
10 From an actual integration perspective, we've got full  
11 power discharge within one second and sub 15 milliseconds  
12 for fast frequency response, so we're well and truly able  
13 to participate in five minute markets and respond to five  
14 minute pricing bills. Full power can be maintained for the  
15 full five minute dispatch period, and for longer, so that's  
16 easily managed as well.

17  
18 I suppose one of the key queries as well is how well  
19 it does integrate within the existing grid system, so  
20 again, the way we operate is through SCADA software which  
21 can be linked either locally or remotely to our site master  
22 controller, which gives accurate power feedback through  
23 dispatch, so at any time if we're looking to dispatch  
24 100 megawatt hours, we will dispatch 100 megawatt hours,  
25 there's no lost load there.

26  
27 This is basically how it works, in effect. You've got  
28 your inverter, your power pack, your site master controller  
29 which is located on site. That's linked remotely to  
30 Tesla's servers and then it's also linked directly to the  
31 SCADA or the external controller which is integrated into  
32 the existing market.

33  
34 In terms of response to price signals, the demand  
35 signals, we've got a response time of less than  
36 1,000 milliseconds from direct command, that's for our  
37 utility scale systems. For aggregated systems, if we're  
38 looking to aggregate a number of power walls, either  
39 working through the Mojos or Reposits of the world, you're  
40 looking at two to three seconds for response time from a  
41 demand signal.

42  
43 I suppose one of the key things that I really wanted  
44 to touch on as well is that this is happening around the  
45 world already, so one of the key projects that we'll  
46 discuss today is the Southern California Edison Project,  
47 which some of you might be aware of. This project was

1 launched by the California Public Utilities Commission last  
2 year on the basis of a gas leak in Aliso Canyon following a  
3 State of Emergency which was declared by the Californian  
4 Governor.

5  
6 On the back of that they launched immediate energy  
7 storage procurement mandates to replace gas peaking  
8 capacity in California and managed demand through the  
9 winter. This one was deployed in three months from  
10 contract signature through to full operation and this is a  
11 20 megawatt, 80 megawatt hour system as well. It is part  
12 of a broader system that was launched in California to  
13 manage its demand issue. Again, fully grid integrated, it  
14 has been operating in the wholesale market since it has  
15 been deployed.

16  
17 This is just a bit of an overview of what it looks  
18 like, in effect, so 48 inverters, 396 power packs, all of  
19 our systems are fully scaleable. Basically, if you do need  
20 additional power to be deployed, it is just a matter of  
21 adding in additional inverters, additional power packs,  
22 it's plug and play technology. There is very little site  
23 works that need to be done, it is basically laying a slab  
24 of concrete and putting the power packs and inverters on  
25 top of it. This one is a stand-alone system.

26  
27 Ben touched on a few different applications of energy  
28 storage, energy storage of the utility scale. Before also  
29 being either collocated with existing renewable energy or  
30 operating independently, this one was plugged into the  
31 Mira Loma substation and just operates independently in the  
32 wholesale market.

33  
34 This is another example. This one is collocated with  
35 30 MW of Solar PV in Hawaii. The Kauai Island Utility  
36 Cooperative wanted to maintain energy independence,  
37 basically, and to do that they wanted to install energy  
38 storage to manage their peak demand during the evenings, so  
39 it's 30 megawatt, 52 megawatt hours.

40  
41 This one operates through a long-term PPA, but again  
42 it includes a customised control system that was built for  
43 KIUC that integrates with the existing grid control  
44 system - platforms deployed with dynamic control  
45 capabilities that monitor the real-time grid conditions and  
46 make continuous adjustment so they can be dispatched as  
47 required.

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Just touching on a few of the changing market conditions in Australia as well, one of the key points that I wanted to make was that this is happening around the world. The software already exists, it's very easily integrated into existing grid systems and with the announcements from the SA Government and the Victorian Government, I think we'll see that battery storage will be participating in wholesale markets in Australia with relative ease hopefully within the next six to nine months. I am going to throw over to Dom now to touch on actual market implications.

MR ADAMS: Thanks Emma for the technology side. I am just going to talk a bit about Mojo's experience, particularly its relevance to the rule change and the liquidity of caps issue. I've only got one slide, so I'll just pop that up and that's the key points and just talk to that.

Mojo's core strategy is to build a retail energy business that's resilient to and takes advantage of a distributed energy future. The first phase of this is to build a retail business that provides energy services, not just electrons, and we're doing this through a subscription fee business model. We make money from the subscription fee, not from the electrons that we provide to customers, so then we can focus a bit more on servicing customers rather than providing a commodity.

For us this includes helping our customers reduce their energy costs by managing their grid consumption more intelligently with solar batteries and other controllable devices, the technology that Emma has been speaking to. Phase 2 of the business is about building and controlling a fleet of distributed energy assets and the aim is to build a fleet, generate value through controlling the fleet, and share a chunk of that value back with our customers. Reposit's model is quite similar but they sit outside of being a market customer in the market and that's where we have a point of differentiation.

We are now conducting fleet management trials to underpin that phase of the business. There's quite a bit to it, as Dean and Emma know, but the technical issues are solvable and it has been demonstrated both overseas and in Australia before.



1 Controlling distributed assets remotely provides  
2 access to lots of different bits of the value chain, but  
3 key for this rule change is the value in balancing supply  
4 and demand in the wholesale market. As the retailer Mojo  
5 is financially responsible for the consumption that occurs  
6 at the customer's meter and is exposed to spot prices for  
7 that consumption. We currently manage this risk through  
8 hedging contracts, caps, swaps and so on.

9  
10 Being able to physically control the consumption  
11 experience that the customers meter by controlling assets  
12 behind the meter can either reduce our need to call on the  
13 caps and other hedging contracts we have in the market, or  
14 allow us to withdraw those caps altogether and save money  
15 there. That is money saved directly on our balance sheet  
16 and that's where the value we see initially is. That is  
17 just the wholesale market part of the value stack and not  
18 the other bits. Put another way, we save money because we  
19 don't have to pay to contractually manage our exposure to  
20 the five to 10 hours a year that equates to around  
21 10 per cent of our wholesale costs.

22  
23 Moving to align dispatch and settlement at five  
24 minutes is pretty critical for this model because it  
25 reduces the inherent risks associated with physically  
26 managing wholesale price exposure under the current  
27 arrangements. Currently, algorithms designed to hit the  
28 spot price peaks can only really make a well-educated guess  
29 at what the 30 minute price outcome is going to be and then  
30 respond accordingly. This includes responding within  
31 trading intervals to lots of false positives and lots of  
32 false negatives and that's the blunting of the price signal  
33 that Dean was talking to earlier.

34  
35 Basically, it is very hard to use your asset really  
36 efficiently under the current system and moving to a five  
37 minute settlement world would allow us to respond much more  
38 to actual price signals rather than our forecasts of what  
39 might happen in a particular 30 minute period. That would  
40 give us a lot more confidence to start pulling down the  
41 contractual hedging from the market and making the money.

42  
43 The point is that the technology is there to be able  
44 to reduce the demand for caps on a move to five minute  
45 settlement by physically managing wholesale risk behind the  
46 meter, but this is all only really relevant to the decision  
47 on moving to five minute settlement if this sort of a model

1 can be scaleable and replicated and if so it could have a  
2 reasonable impact on the level of demand for caps under  
3 five minute settlement. I will make a few comments on  
4 scale now.

5  
6 There is a wide range of estimates for uptake of  
7 residential batteries, from not very many at all through to  
8 a few hundred thousand by the early 2020s. At the high end  
9 of the range, assuming about a 5 kilowatt of output  
10 capacity for each battery, that's equivalent to about a  
11 Hazelwood or up to five gas peakers, but, as we all know,  
12 these are numbers and just modelled estimates based on  
13 assumptions which are pretty much always wrong. Even the  
14 high estimates could be wrong on the low side, as was  
15 basically always the case when estimating where PV roll-out  
16 would get to and customer behaviour of course is a very  
17 difficult variable to predict, but at the coalface we're  
18 certainly seeing a lot of interest in batteries.

19  
20 Physically managing spot price risk also requires  
21 batteries that you can control, that you can speak to,  
22 cloud to cloud, like Emma was talking about, and most  
23 residential battery systems now are starting to come with  
24 this capability as standard, which wasn't the case at the  
25 very beginning of the market, including all the Tesla power  
26 wall 2s, Dean's Reposit box enables that, and other battery  
27 providers are often controlled through things like Dean's  
28 Reposit box, but a lot of that technology is being eaten up  
29 into the inverters themselves as well more and more. Often  
30 the inverter just requires a remote firmware update to  
31 enable us to speak to it.

32  
33 The story is not just about batteries but also other  
34 demand management behind the meter. We conducted an  
35 interesting trial on that really hot Friday of 10 February  
36 where we texted 500 of our smart-meter customers in New  
37 South Wales and asked them to opt in to the program and  
38 turn down their appliances between 4 and 6pm and they'd  
39 receive a \$25 credit on their bill. 40 per cent  
40 participated, which we thought was quite staggering,  
41 40 per cent is quite a lot, and the top 10 per cent of  
42 responders dropped their load, their whole load, around  
43 10 kilowatts on average.

44  
45 This is a fairly blunt instrument and obviously can't  
46 respond within a five-minute period, but it does tell us  
47 that there is a big demand from customers for services that

1 help them to better manage their energy use and the  
2 business models that develop to fulfil this need or this  
3 demand are probably more likely to use controllable devices  
4 that can respond within a five minute settlement period,  
5 like circuit-level control and those sorts of things.

6  
7 It appears likely that there's going to be lots of  
8 batteries out there, to us and to Dean and to others, and  
9 also other demand management assets in the near future and  
10 lots of those will have the capability to be remotely  
11 controlled to manage spot price exposure, but the other  
12 main variable is whether the business models to do this can  
13 develop and we'll be able to get to scale.

14  
15 I can only really speak from Mojo's perspective on  
16 this, which is that we find through our analysis that the  
17 value in managing our risk in this way is very compelling  
18 and that with retail competition and competition in energy  
19 services and so on developing, that more and more of these  
20 products and services will be developed to share the value  
21 back to customers, particularly customers who have spent a  
22 lot of money on their very expensive toys, they're very  
23 engaged and they look around for the best products and  
24 services.

25  
26 I would also like to touch on another Mojo experience.  
27 We have been involved in recent tenders for grid-scale  
28 batteries in South Australia and Victoria. There's 90 and  
29 100 responses to those respectively, so it appears like  
30 there's no real shortage of interest from equity and debt  
31 looking to invest in those sorts of projects.

32  
33 A key part of the financial modelling underpinning  
34 those projects is the ability and the value in selling caps  
35 through those assets. Given this, I think it appears  
36 there's a fairly strong potential for grid-scale batteries  
37 to provide some of the liquidity on the supply side for  
38 caps, and I think also that it would be really helpful and  
39 interesting to hear a lot more from the developers and  
40 operators in the grid-scale battery space. We have heard  
41 from Emma, which is great, but there's a lot more out  
42 there, so it would be interesting to get them a bit more  
43 involved in this rule change. That's pretty much all  
44 I had.

45  
46 MR HENDERSON: Thanks very much, Dominic. Brian Morris,  
47 who is President of the Energy Users Association, will give

1 a customer perspective.

2

3 MR MORRIS: Thanks, Neville, for the opportunity to speak  
4 today and I guess I'm really here wearing two hats. As  
5 Neville mentioned, I chair the Energy Users Association  
6 which represents large energy users, so not the smaller  
7 users really that we've heard a lot about today, and also  
8 in my day job as leading the energy and sustainability team  
9 at Schneider Electric, I work with a lot of large end users  
10 managing their energy procurement and making sure their  
11 data is correct and all available for their sustainability  
12 reporting and also to find opportunities where they can be  
13 more efficient and control their costs.

14

15 I was asked to speak on two topics today. The first  
16 one is the views of the Energy Users Association's  
17 membership and the second one was just the trends in  
18 commercial and industrial energy users energy management  
19 practices, to do a quick overview of that. The Energy  
20 Users Association is a very diverse group of members,  
21 ranging from large industrial users, manufacturing and  
22 commercial users and that's just a few of our member  
23 organisations.

24

25 There were some big names there and some of  
26 Australia's largest energy users, so corralling those can  
27 be a little bit of a challenge, there's a wide and diverse  
28 range of views and groups and interests there, but  
29 I thought I would just share the backdrop, really, that all  
30 large users are facing in Australia and small users are  
31 starting to see as well. We are really coming from a  
32 position at the moment of record high energy electricity  
33 prices and gas prices, for that matter. Users are  
34 concerned about system security and we've seen the recent  
35 blackouts in South Australia and some curtailment events in  
36 New South Wales also, so, above price, really consumers are  
37 concerned about "Do I have a stable supply?"

38

39 Because of that they're questioning their viability in  
40 Australia. Where once energy was our competitive  
41 advantage, it has quickly moved to being a disadvantage in  
42 Australia now and to run business in Australia, so  
43 particularly for those users that are very, very energy  
44 intensive, a lot of questions going on, people are lining  
45 up their businesses to the end of electricity and gas  
46 contracts where they'll make another decision.

47

1 Just recently, a couple of weeks ago, was really the  
2 first user that I'd heard that had actually made a direct  
3 decision to make a business decision to close a part of  
4 their business in relation to electricity prices and it was  
5 a bowling alley. They were about to sign a new lease on a  
6 premises and they got their annual electricity contract and  
7 said, "If that's the price, I'm not going to renew that  
8 lease on that bowling alley, I will close it."  
9

10 That is only a small impact, no-one will notice that  
11 probably, apart from the people in that suburb where the  
12 bowling alley was, but I think it is the start of the  
13 things to come over the next few years.  
14

15 Large users are also questioning the structure of the  
16 NEM. The NEM has delivered for us well over many years  
17 since it was set up and I think it continues to deliver  
18 well in many ways, but certainly there are some questions.  
19 Is the current market and policy working? End users are  
20 really hurting and looking for change.  
21

22 The views of the energy user members - I emphasise  
23 that I talk to them - I can really boil it down to probably  
24 four groups. The first group is "Don't know, haven't  
25 looked at it", "Don't really care", "Someone else can take  
26 care of it for me, thank you". The second group is  
27 probably more the large industrials, I would say. They've  
28 got a bit of a view, "It's not good for me as I can't  
29 curtail within five minutes". So when they look inside  
30 their business, they're saying, "Look, there's no real  
31 benefit here. I can't respond to it".  
32

33 The third group is probably the more innovative end  
34 and maybe more the commercial guys and manufacturing, but  
35 they're really saying, "Yes, I'm supportive of it because  
36 we're investing and exploring new technologies. We want to  
37 be at the leading edge. I think I'll get a direct benefit  
38 out of it, so I'm in."  
39

40 Then there's a fourth group. This is probably a bit  
41 of a combination between 2 and 3. There's a group that  
42 would say, "Look, I support it because even though I can't  
43 curtail within five minutes and there's no direct benefit  
44 on my organisation, there's an indirect benefit that  
45 I think this will bring through the introduction of new  
46 technologies."  
47

1           Landing on a position from an energy users perspective  
2 was difficult, there's a wide range of views due to that  
3 diverse member base, but I'd have to say when you sit down,  
4 probably that first group, when you start to talk to them  
5 about some of the benefits that the five minutes will bring  
6 and actually how the market works, they sort of get to  
7 point number 4. Even the second group, they probably would  
8 say, when you really dig in, they haven't done enough  
9 thinking about what it means when they look outside their  
10 fence. They start to drift toward number 4 as well.

11  
12           In general, I would say from an energy users  
13 perspective there's certainly an interest for change and  
14 the five minute settlement rule is seen as probably a step  
15 in the right direction, I would say, to get some change and  
16 better outcomes for the future because the current state is  
17 not palatable for anybody.

18  
19           The next thing I wanted to look at was the C&I energy  
20 market trends. This is something from my day job and from  
21 Schneider Electric's perspective we see as a global adviser  
22 to large energy consumers. We are certainly seeing a push  
23 to end users being asked to be more sustainable. Their  
24 customers, they're lenders, they're owners and governments  
25 are all pushing for more sustainable development and  
26 transparency.

27  
28           Energy costs globally are becoming more volatile.  
29 Gone are the days when you could sign up for a long-term  
30 stable agreement and sit there and not take any notice.  
31 Globally we're seeing that trend and certainly that's  
32 something that's in Australia as well. We all know data is  
33 exploding. 99 per cent of the data that is out there is  
34 not used, that's a commonly known statistic; the same in  
35 the energy world. One thing it does do in Australia, it  
36 creates lots and lots of data. Obviously, the trend is to  
37 distributed energy resources and this is not just about  
38 being renewables or being more energy efficient, but it is  
39 also about security of supply. I have heard a lot of  
40 customers recently saying, "I'm interested in installing  
41 generation on-site", whether it's renewables supported by  
42 batteries or whether it's diesel-fired peakers just for  
43 that system security.

44  
45           Really, this all boils down to customers or consumers  
46 are being forced to become more knowledgeable, interested  
47 and active and really they don't want to be. They would

1 just love to use electricity and gas as something that just  
2 turns up, they don't have to really care about, just as  
3 another input, but I think that all these global trends  
4 that we're seeing are forcing them to become more active.  
5 They'd love to just get on with their business, whatever  
6 that may be, and have electricity input that's just  
7 delivered to them at a reasonable price and reliably.

8  
9 One of the things I would like to share is when it  
10 boils down, what is possible in the customer world.  
11 Schneider Electric is also a reasonably large energy user  
12 and we own Clipsal. We have a manufacturing facility in  
13 South Australia. Our energy price over there or cost has  
14 increased like many other consumers has in Australia, so  
15 I guess we're lucky enough to be at the forefront of  
16 technologies and be able to do something about it and  
17 improve our position and also give some learning.

18  
19 We set down this path of improving the performance of  
20 our plant. We had four program objectives. One, and  
21 probably foremost, was to lower energy costs. For most  
22 customers I would see in Australia that's their primary  
23 driver. The second is to reduce emissions, the third is  
24 we're looking for operational efficiencies, and the other  
25 one is to be a thought leader. We want to be at the  
26 pointy end of that space and I think this is a general  
27 trend. We are seeing many customers starting to look at it  
28 and saying, "How do I do this and what's possible?" With  
29 current higher prices everybody is interested in  
30 alternative solutions.

31  
32 What does it really look like? We are, like most  
33 other users in Australia, like Kathy's organisation,  
34 probably one of a handful of customers in Australia that is  
35 actually a market customer and buys electricity on that  
36 short-term basis and still the bulk of energy users buy  
37 through a retailer and a few of those will access the spot  
38 market via the retailer, but most of them are still under  
39 peak/off-peak contracts.

40  
41 So we really had three themes to our solution: the  
42 first one was to minimise energy use; the second one was to  
43 shift or control and shift demand; and the third was to get  
44 some supply from renewable sources.

45  
46 First of all we'll do an energy audit to really  
47 identify what's possible and quantify that. We have done

1 some back-of-the-envelopes, but certainly we need to do an  
2 audit to get it to the next stage. A lot of large  
3 customers now are investing in energy audits to understand  
4 what they can do.

5  
6 We are expanding a range of solutions on site. That  
7 looks like - solar, that's sort of a no-brainer. We'll  
8 probably install batteries. We will control our loads. We  
9 have heard a lot of talk about batteries today. Dominic  
10 started to touch on controlling customer loads. I guess in  
11 general there's a lot of talk about the supply side, meeting  
12 the needs of the market, but I think the massive untapped  
13 potential is really in the demand side and changing the  
14 size of problem that needs to be served by the supply side,  
15 as a starting point. When electric vehicles become more  
16 mainstream, we'll have charging stations on site.

17  
18 There's a little logo there, DSO, demand side  
19 operations, that's a controller that we have for commercial  
20 sites that actually can optimise and control all the  
21 batteries and the solar and I guess the loads on site to  
22 drive any outcome that you throw at it.

23  
24 There is only so much we can do on site. For large  
25 users, they generally have large loads and a smaller amount  
26 roof space. So we'll also look to grid connected  
27 solutions. We'll also enter into probably solar, but a  
28 grid connected power purchase agreement, whether that be  
29 solar and wind. We are out in the market talking to some  
30 people about that right now.

31  
32 Really, we think this is quite an innovative solution.  
33 None of the pieces in its own right is super innovative,  
34 but bringing them all together and controlling it is the  
35 point, and we look forward to demonstrating that to some of  
36 our customers quite soon.

37  
38 We will also keep the solution open to other  
39 alternatives as they come along. Implementing this  
40 solution will require us to renegotiate our electricity  
41 retail contract. Kathy spoke about how they buy in the  
42 five-minute market, and some others do as well, but really  
43 most consumers in Australia buy energy on a peak and  
44 off-peak basis. They don't care. I don't care at home  
45 whether I use energy on the hottest day in summer when the  
46 market's screaming out for supply, or a mild day in April  
47 when there is plenty.



1  
2 I think, fundamentally, consumers are getting smarter.  
3 They need these new technologies and rule changes to allow  
4 the technologies to be implemented and for them to, I  
5 guess, participate in that market and work in sympathy with  
6 the needs of the market to lower the overall costs for all.  
7

8 That was all I had to say, thank you.  
9

10 MR HENDERSON: Now I open up the floor for questions.  
11

12 I'll just refresh, if you like, the things the  
13 Commission are interested in getting feedback on: how  
14 operation and investment may differ under a five-minute  
15 settlement; how successful would alternative strategies be  
16 for existing generators; and what's going to be  
17 the impact on caps and swaps in the market.  
18

19 I better ask John first, seeing he's the boss.  
20

21 MR PIERCE: I have two questions, one for David and one  
22 for Emma.  
23

24 David, you referred to other policy mechanisms to go  
25 hand in hand with a five-minute settlement. I was  
26 wondering whether you might give us a hint as to what you  
27 think those other things might be. Secondly, to Emma, the  
28 examples you used, if I understood them correctly, the  
29 counterparties to your contracts were some central  
30 authority, i.e. investment wasn't made on what we'd refer  
31 to as being market-driven, they were made on the basis of  
32 what some extra authority thought was required for  
33 consumers, rather than consumers deciding for themselves.  
34 To what extent does the deployment of the sorts of  
35 technologies you're talking about depend upon there being  
36 an omnipresent planning God that does things for people as  
37 distinct from it being driven by a market?  
38

39 MR GUIVER: We observed in Texas where they are a  
40 five-minute market energy only, but they do have a  
41 mechanism that makes assets like fast response gas  
42 generation available. So there is, I guess, an incentive  
43 payment to make sure they stay in the system.  
44

45 In our response in Finkel, I guess we are not thinking  
46 about the five-minute marker, per se, but thinking about  
47 the transition to renewables, we could see the same logic

1 around how we make sure that capacity sticks around for the  
2 transition. That will be an example.

3  
4 MS FAGAN: You are right, John. The two examples that I  
5 gave, one was driven by a state of energy emergency that  
6 was declared in California and the other one was really  
7 driven by the island looking to maintain energy  
8 independence. I would say that the vast majority of  
9 projects that have been considered do have an economic  
10 component, more than anything else. So any market changes  
11 that are going to impact revenue for battery storage will  
12 certainly be considered favourably.

13  
14 MR ADAMS: I might add to that point, during the Mike  
15 Cannon-Brooks, Elon Musk, Malcolm Turnbull Twitter storm,  
16 Lyon Solar came out and announced that even without  
17 government support, they are going to be putting in about  
18 100 megawatts of batteries to support a large scale solar  
19 plant, so I assume that that's based on looking at the  
20 market, rather than looking for support.

21  
22 MR HAVYATT: Look, it was just a follow-up question to  
23 David, because I actually went and looked at your Finkel  
24 submission, and your Finkel submission said that you wanted  
25 to see a capacity market for fast start generators in  
26 conjunction with a five-minute rule change, if there was a  
27 five-minute rule change.

28  
29 My question comes down to isn't that something that  
30 the contracts market could solve. In other words, couldn't  
31 there be a market for people saying, "We need these  
32 generators to be turned on." You don't need a rule change  
33 to make that market occur. Someone just needs to be  
34 prepared to pay them for it, and that can happen in a  
35 financial market irrespective of what happens inside the  
36 NEM rules. Am I wrong?

37  
38 MR GUIVER: You are not wrong. The question is who pays,  
39 because if one person pays, everyone gets the benefit, and  
40 generally society doesn't go for those structures. They  
41 need a market to pay, or they need a cost distributed  
42 across the market.

43  
44 MR HAVYATT: Subsidiary behind the actual cap, the cap's  
45 only available because you've made the --

46  
47 MR HEADBERRY: David Headberry from Major Energy Users.

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One of the things that's concerning me is that we are talking about the market as it might be in a Utopian world. We are not looking at what the cost is going to be to introduce all of these new technologies, lots and lots of batteries. Even at the current price of batteries, we are still looking at something like \$800 to \$1,000 a day per megawatt hour to be available.

That's a big cost, and that's just to be available. You're going to have to drive the offer price quite significantly high. We are also looking at getting new fast start generators. It's a wonderful idea, we'll get the new LM6000 right across the fleet, but someone has to pay for all of these things. We have not done any analysis to see whether all of these you beaut ideas are going to increase the price of electricity and, as Brian so succinctly put it now, big users are having a lot of trouble with the current electricity prices, let alone having more and more added into it.

As well as those price impacts we are going to see, I then start to see that if we move to a five-minute settlement, are we going to change or reduce even further the amount of competition that we need? At the moment we need more competition in the market. We are actually seeing a contraction of competition right across the market. If we change to a five-minute settlement, are we going to change or reduce the amount of competition? Are we going to increase it? I don't know the answer. Nobody's looked at this, yet fundamentally the market objective is about being the most efficient in the long-term interests of consumers. Competition is fundamental to that. That was what Hilmer started off with way back when dinosaurs roamed, back in the 80s and early 90s, when Neville Henderson was trying to write up the new rules.

What I'm concerned about is we are going off on this wonderful excursion, saying, "These are you beaut things, we can do that", but we are not looking at whether we are going to increase cost as a direct result of this. We have not done that and we have not looked at whether we are going to increase competition, which is what is essential to minimise the cost for consumers.

MR HENDERSON: If I could answer part of that. Part of

1 this exercise, obviously, when we look at what are the  
2 outcomes of a five-minute settlement process, and I go to  
3 any of the rule changes we looked at, the key aspect of  
4 that - we do look at the impact of competition. We'd be  
5 interested in people's views as to whether they are going  
6 to increase or decrease.

7  
8 I think the only thing we have heard so far is that  
9 there is potentially a lot of other technologies looking to come  
11 into the market, that can fill a niche in certain areas, which would  
12 increase competition.

13  
14 Coming back to your question, where are we going with  
15 this? What we are not about is picking technologies. We  
16 try to be technologically neutral. It's up to investors to  
17 make the decision as to whether or not they want to invest  
18 and then the rate of return. We have to make the  
19 environment such that can make those investment decisions  
20 to the best of their ability.

21  
22 When we look at this rule change, we are looking at  
23 the issue, and Russell's raised it and others have raised  
24 it, that there are costs involved in moving away from where  
25 we currently are. We are very interested in that. From a  
26 pure economic point of view you say, "Yes, there are  
27 benefits if you match real time demand with real time  
28 pricing". Yes, a nice position to get to, but what we have  
29 to look at are what are the costs and what are the benefits  
30 in actually getting there?

31  
32 MR VAN BOECKEL: Luke Van Boeckel from Stanwell. I was  
33 interested in some of the information about the battery  
34 roll-outs and particularly the Tesla examples. To what  
35 extent will this rule change, change the amount of that  
36 which rolls out? So there's been a lot of discussion about  
37 batteries are coming, Dean's going to put in a gigawatt,  
38 Mojo's going to put in some and Tesla is going to put in  
39 some as well. How much? Is there a percentage, a kind of  
40 metric, a threshold, that this rule change, in particular,  
41 is going to impact that investment, or can we just leave it  
42 and get all of that good stuff anyway?

43  
44 MR HENDERSON: Who would like to answer from a battery's  
45 perspective.

46  
47 MR SPACCAVENTO: When you have 30 per cent, which was the

1 number I put up on the slide - that was the number. 20 to  
2 30 per cent increases payback period by a fifth or a third.

3  
4 MR VAN BOECKEL: That's the potential benefit to one  
5 installation under a specific scenario, not the net benefit  
6 of adding more installations which are doing the same thing  
7 at the same time.

8  
9 MR SPACCAVENTO: Yes, that is the benefit of a single  
10 installation, but that benefit is scaleable. It's not just  
11 related to my mum's house. Everyone gets that who has the  
12 same control system, the same battery, in the same region.  
13 The benefit is an economic reflection of the value  
14 delivered. It's not made up money. It doesn't come from  
15 the sky. As a result, it is a zero sum gain. 20 or  
16 30 per cent is the reflection of the benefit that's  
17 delivered. I'm not reaching into my back pocket and  
18 topping up.

19  
20 MR STABLER: Are you saying that increased volume does not  
21 impact price?

22  
23 MR SPACCAVENTO: Arbitrages will close with volume, that's  
24 true. That's a fundamental of the market and that's what  
25 we expect. But we are a long way from that. You've said  
26 625 megawatts of liquidity is about to disappear under  
27 this. That's great. I'd love to fill 625 megawatts of  
28 liquidity with storage-backed caps.

29  
30 MR STABLER: The cap volumes are not just two hours worth  
31 of requirement, which is where you do run into issues  
32 regarding trying to do a 1 megawatt versus 1 megawatt. As  
33 David mentioned, this is to do with megawatt hours. It is  
34 important to make sure that we are talking about the same  
35 things when we are doing our comparisons, because it's very  
36 easy in this argument to have issues to do with megawatts  
37 and megawatts hours.

38  
39 MY LY: Kevin Ly from Snowy Hydro. I have a question to  
40 Josh. I appreciate your analysis in the Energy Edge paper.  
41 I'd just like to highlight that Snowy Hydro is the largest  
42 provider of cap contracts in New South Wales. We have  
43 over 3,000 megawatts of feed-in capacity. It was  
44 highlighted that generators and participants as a whole are  
45 very good at taking a set of rules and then using it to  
46 maximize their revenue. We are a commercial entity and if  
47 this rule change goes ahead, we will do the same. My

1 concern is volatility.

2  
3 As I pointed out, and as you pointed out, our response  
4 time from rest is at least two minutes. There is no way  
5 we'll be able to sell the same level of caps under the  
6 current five-minute settlement, under the 30-minute  
7 settlement versus the five-minute settlement. If we can't  
8 sell the same level of caps, we'll have more spot market  
9 exposure.

10  
11 Now, my background, as a trader, as an engineer, tells  
12 me that volatility would go up. As soon as you have spot  
13 market disclosure, there is no incentive to hedge a  
14 contract position. So I'd just like to get your insight,  
15 as a modeller, on your views on what you believe what would  
16 happen to volatility as a whole for the market.

17  
18 MR STABLER: All of our analysis was based on the direct  
19 implications of moving from a 30-minute settlement, where  
20 you have time in order to recover your volume, even if you  
21 missed the initial price signal itself. At the moment, I  
22 guess what happens in the market is you have a price spike  
23 that comes along. That is either a positive or a false  
24 positive.

25  
26 At the moment with the fact that people pile in, you  
27 have a whole lot of people responding to that market signal  
28 as if it is a positive result. If it turns out that that  
29 was actually not a result and it was incorrect, they still  
30 come on line and they are still ready. That changes the  
31 way that some people would behave if they were in a  
32 five-minute market where they now make a decision between  
33 whether or not it is a positive or a false positive, and  
34 that changes whether or not they would ramp up.

35  
36 If you increase a pool exposure of any player to the  
37 market, they are incentivised to be able to withdraw  
38 capacity in order to make a gross margin benefit. That  
39 happens regularly and it happens across the market. That  
40 happens not only for one portfolio, but across multiple  
41 portfolios. If multiple portfolios all receive the same  
42 behavioural response, which is to reduce the hedge limit,  
43 then you have a larger amount of market exposure that is  
44 exposed, and therefore the market would have a better, I  
45 guess in the game theory's response, opportunity to be able  
46 to, through competition, withdraw capacity. That's our  
47 fundamental response.

1  
2           The problem is there are 115,000 periods per annum.  
3 There are new generators who are going to come on and cause  
4 implications there. That brings on new supply. Is there  
5 an implication of having new supply? Yes. You'd say new  
6 supply would cause price to go lower, but eventually that  
7 causes exit which causes other changes as well.  
8  
9 MR HENDERSON: We'll take one more and then have lunch.  
10 Russell, you had your hand up.  
11  
12 MR SKELTON: My question is for Dominic. Am I right to  
13 hear that one of the benefits you see in five-minute  
14 settlements is improving your ability to predict correctly  
15 a price spike?  
16  
17 MR ADAMS: Yes, that's right, because you are actually  
18 reacting to what the market actually is, rather than what  
19 you expect the financial outcome to be over the 30-minute  
20 period. So your algorithm is not trying to guess whether  
21 or not in the end of the trading interval there's a price  
22 spike or not; you are looking at the market and reacting  
23 much more just to what it's doing.  
24  
25 MR SKELTON: For the half hour the price is forecast, but  
26 it's just not as big a number.  
27  
28 MR ADAMS: For the half hour the price is forecast, but  
29 often that doesn't eventuate.  
30  
31 MR SKELTON: If AEMO was able to improve the reliability of  
32 their five-minute pre-dispatch forecast, which is not very  
33 great at this point in time, would that help as an  
34 alternative?  
35  
36 MR ADAMS: We don't know what the price for the half hour  
37 will be until into the last five minutes of that half hour.  
38  
39 MR SKELTON: That's true.  
40  
41 MR ADAMS: Which is the problem.  
42  
43 MR SKELTON: My question still is one of the concerns we  
44 have is that AEMO's five-minute pre-dispatch forecast which  
45 they run for at least an hour or two hours, is not highly  
46 reliable.  
47

1 MR ADAMS: If it was perfect, that would be great.

2

3 MR SKELTON: Would that solve your problem?

4

5 MR ADAMS: It would solve our problem if - well, not  
6 really, because of some of the economics that Dean put up  
7 on the board around using your asset more efficiently.  
8 Because if you just have to respond in a five-minute period  
9 and you just want to hit that five-minute period and value  
10 that flexibility, you have to use your asset for the other  
11 25 minutes when it's not needed.

12

13 MR HENDERSON: We are running behind time, so we'll have a  
14 lunch break now and I'll ask you to be back by 1.45.  
15 Thank you.

16

17 LUNCH BREAK

18

19 DR SPALDING: Could I have your attention, please. We are  
20 about to start the third session. Thank you, that's much  
21 better. The third session is very much focused on  
22 operational and metering type issues. In a sense no-one  
23 has raised the subject of metering yet, so you have  
24 constrained your discussion to align with our design of the  
25 agenda, so thank you for that, but now we're going to have  
26 only just the AEMC speaker, Ben Noone, who is going to take  
27 us through this issue, so I'll just pass straight over to  
28 Ben and then we'll have some question time at the end.  
29 Thank you.

30

31 MR NOONE: Thanks, Brian. As mentioned, I am the only  
32 person presenting in this session, so hopefully we can get  
33 through this reasonably quickly and then hear from the  
34 audience.

35

36 I am speaking about what we see as the most feasible  
37 implementation of five minute settlement and the purpose of  
38 this is to present a framework to participants so that they  
39 can work out how they would be affected by this rule  
40 change. Ultimately, what we're interested in understanding  
41 is whether you agree with the position that we've come to  
42 and what this would cost.

43

44 There are two questions as part of this part of the  
45 day. The first relating to optionality, the question is  
46 should five minute settlement be optional or compulsory for  
47 demand-side participants. You would probably be familiar



1 that the rule change request has proposed compulsory five  
2 minute settlement for generators, market network service  
3 providers and scheduled loads and that it would be optional  
4 for other participants on the demand side.

5  
6 The thing to be clear about here is that when we're  
7 talking about optionality, the option would be afforded to  
8 market customers. That is mostly retailers and then a  
9 handful of the largest end users in the market. Another  
10 thing to note is that even if a retailer is settled on a  
11 five minute basis, the billing of customers is still at the  
12 discretion of that retailer. Clearly now retailers are  
13 settled on a 30 minute basis, but most customers are on  
14 flat or peak/off-peak tariffs and billed monthly or  
15 quarterly, so we don't see the implementation that we're  
16 proposing as having a direct impact on those arrangements.

17  
18 A key concept in talking about optionality is  
19 the settlement residue. Optionality whereby some of the  
20 demand-side participants are still settled only a 30 minute  
21 basis would result in regional imbalances in the money that  
22 is earned by generators versus the money that is paid by  
23 those loads that are settled on a 30 minute basis. This  
24 occurs at any time, as Josh mentioned, that there's a  
25 variation of price or demand or supply within a half hour  
26 period. There are differences between the 30 minute and  
27 the settlement and the five minute settlement outcomes can  
28 arise. In this stylised example here, both changes in  
29 volume and price occur at the same time.

30  
31 Looking back at the historical data, over longer  
32 periods of time AEMO would generally be in deficit if  
33 generators were set on a five minute basis while loads were  
34 on 30, so there would be a shortfall of the money that  
35 would be owed to generators. Over the period of 2000 to  
36 2016 the difference in the deficit was in the order of  
37 0.1 per cent which is really quite small, but that is not  
38 to say that 30 and five minute settlement are very similar.  
39 It is the time element and who those payments accrue to  
40 that are important in thinking about that.

41  
42 In terms of optionality, the decision tree here  
43 represents the process that we've gone through. The  
44 fundamental question is whether it should be optional or  
45 not. If it is not then there's no residue, but clearly  
46 there's a much larger implementation effort. If there is  
47 optionality for the demand side, and we would assume that

1 some proportion of loads would continue to be settled on a  
2 30 minute basis, then there is that residue that occurs and  
3 then there's the question of what's the best mechanism to  
4 deal with that.

5  
6 The two options that we have looked at - I imagine  
7 there probably are many more - these are the two high-level  
8 options that we've considered. One would be a recovery  
9 based on a causer pays principle which would require  
10 identifying who the consumers, retailers, loads are that  
11 are still set at a 30 minute basis and then somehow  
12 recovering or compensating those participants to the amount  
13 of the residue.

14  
15 Then option B would just allow the sums of money to  
16 merge with the existing residues, specifically the  
17 intra-regional settlement residues which are largely due to  
18 differences between marginal loss factors and actual losses  
19 on the transmission network.

20  
21 In terms of the pros and cons of having this  
22 optionality, the obvious pro is the much lower  
23 implementation costs, but the key point there is even  
24 though the costs would be lower, the end result would be  
25 very different. In terms of the cons identified by many in  
26 the earlier consultation, there would be a less efficient price  
27 signal for those remaining on the 30 minute settlement.  
28 Earlier in the day we put forward our views of why we  
29 think a five minute price would lead to more efficient  
30 operation and investment decisions. We think that the same  
31 largely holds for the demand side, acknowledging that not  
32 many loads are directly exposed to spot prices, but the  
33 price signal does filter through, be it through pass  
34 through arrangements or retailer offerings.

35  
36 Another drawback of optionality is that there would be  
37 extra complexity for AEMO participants potentially in  
38 managing the alternative arrangements, and then we also see  
39 additional risk for buyers and sellers of particularly cap  
40 and floor contracts, given the basis risk that could exist  
41 with the counterparties to the contract being settled on a  
42 different reference price.

43  
44 The position that we got to with this, as articulated  
45 in the directions paper, was that if 5 minute settlement is  
46 to be implemented then there's a clear preference for all  
47 market participants being settled on the same basis. What

1 this would achieve is that there would be more accurate  
2 price signals both to invest in flexible demand-side  
3 technologies and to operate flexible technologies that we  
4 expect to enter the market, irrespective of this rule, to  
5 be operated in ways that better align with the physical  
6 requirement of the power system, which was what Dean from  
7 Reposit was referring to earlier.

8  
9 We also see, having this consistent settlement, as  
10 being more conducive to existing and new entrants selling  
11 cap contracts because it would avoid situations of basis  
12 risk, as I mentioned on the previous slide. Clearly, the  
13 implementation costs would be higher, but we considered  
14 that this implementation would be more likely to produce a  
15 net benefit than under a scenario in which optionality is  
16 provided.

17  
18 We also put forward the position that if there is a  
19 transition period where not all consumers are able to be  
20 settled on the 30 minute basis, that it would be most  
21 appropriate for those sums of money, which are relatively  
22 small both compared to the existing residues and incredibly  
23 small compared to the total value of settlements in the  
24 market, to merge those with the existing residues because  
25 the mechanism would be disproportionate to the benefit that  
26 could be achieved.

27  
28 Moving on to metering, the question here is what the  
29 data source should be if all market participants are to be  
30 settled on a five minute basis. The options we've  
31 considered here is the option whereby five minute  
32 settlement is implemented by AEMO using SCADA or telemetry  
33 data from generators, and then the other option would be  
34 the revenue meter implementation.

35  
36 As mentioned, the telemetry implementation, AEMO is  
37 using existing data that's collected for operational  
38 purposes to profile the 30 minute data to five minute  
39 periods to be used in settlement. The metering implementation  
40 involves existing revenue metering that currently provide  
41 30 minute data being reconfigured or replaced so the five  
42 minute data can be available.

43  
44 Similarly to the optionality implementation, the SCADA  
45 implementation would have a lower cost, but the end result  
46 would perhaps be less satisfactory. In terms of the  
47 drawbacks of using the SCADA, I think it has been

1 identified by many participants that the SCADA is of lesser  
2 quality and that would need to be taken into account.  
3 There are also differences in the basis for measurement, so  
4 this is differences in SCADA being either for the sent out  
5 energy of the power station or the as generated energy at  
6 the terminals of each unit, and some preliminary analysis  
7 has suggested that the percentage of generators that may  
8 have this mismatch whereby the revenue meter is for the  
9 sent out energy but the SCADA is at the unit level, is  
10 for around 75 per cent of generators in the NEM.  
11

12 Our position on SCADA is that it would be unacceptable  
13 if the absolute values were used in settlement, but it is  
14 likely adequate for profiling. The other thing to note  
15 there is that SCADA profiling is common in US markets where  
16 five minute settlement has been implemented in the  
17 real-time markets. We see this implementation as likely  
18 being workable for generator settlement.  
19

20 The issue really arises with the SCADA implementation  
21 for which participants this data is available. Under the  
22 rules, SCADA systems are required for generators that are  
23 larger than 30 megawatts, market and network service  
24 providers and scheduled loads. What is missing from that  
25 equation is the 100 or so generators that are less than  
26 30 megawatts, which is around one gigawatt of capacity, and  
27 all the non-scheduled loads, as aside from perhaps a very  
28 small number of the largest industrial customers, AEMO  
29 doesn't have real-time visibility over how those loads  
30 are operated.  
31

32 The options for dealing with the generators that are  
33 below this 30 megawatt threshold and the 3.2 million  
34 customers or so that have interval metering, would either  
35 be to install some sort of telemetry device or to  
36 reconfigure or replace existing meters for five minute  
37 recording.  
38

39 I think it is quite clear that option (b) would be  
40 preferred for customer settlement because the telemetry  
41 option seems overly complicated, would perhaps duplicate  
42 existing processes and also presents opportunities for  
43 gaming because the ability of AEMO to validate the data is  
44 not the same as it is for generator SCADA. Also, it seems  
45 to be the case that a large proportion of interval meters  
46 could likely be remotely reconfigured to record 5 minute  
47 data, so that works in favour of that implementation.

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In thinking about this, it is useful to put some numbers around how many meters there actually are in the market. Things to note here, Types 1 to 5 are the interval meters but only Types 1 to 4 are remotely read. Type 6, the accumulation meters, and manually read, most households in states aside from Victoria have these. And another thing - these numbers for Type 5, include the 2.8 million Type 5 meters in Victoria and they're actually remotely read despite their classification otherwise.

I will speak to the implementation first in terms of the interval meters and then the Type 6 accumulation meters. To implement the five minute settlement would require the reconfiguration, replacement or an exemption from providing five minute data for all interval meters in the NEM. This would clearly be a very significant logistical challenge given the number of meters involved, around 700 Generation, 2000 network and 3.2 consumer meters, of which 2.8 are the Victorian AMI. The challenge also comes from there being six times more data, or three times if you're going from 15 minute recording which does exist in some cases. The requirements under the rules is for the Types 1 to 4 meters to store 35 days worth of data internally and 200 days for Type 5 meters, so if you're increasing that by a factor of six, there are questions of whether there's enough internal memory to meet those requirements.

There is the potential to address that by relaxing the 35 day requirement or exempting some categories of meters from providing five minute data and the options chosen in this implementation would depend on how many meters are affected by those constraints. The questions that we really have are perhaps not possible to answer today, but for those who work in the space, in written submissions, would be around the proportion of meters that can be remotely reconfigured and whether the internal memory is sufficient to meet those 35 or 200 day requirements.

If we then go on to the accumulation meters, of which there are close to 10 million of those, they're read quarterly but they're settled only a 30 minute basis using a net system load profile. I won't go into that in the interests of time, although I will say that the process requires interval meter data from all the transmission connection points, most of the transmission connection

1 points, and all interval meters in the Types 1 to 5  
2 categories.

3  
4 Having the net system load profiles at a five minute  
5 resolution would avoid changes to a large number of Type 6  
6 metres, but in doing so requires five minute data from all  
7 those Type 1 to 5 and most of the transmission network  
8 metering that contribute to the net system load profile.

9  
10 We see that given the challenges involved, if this was  
11 to be implemented there would need to be a transition  
12 period for interval meters to be reconfigured or replaced.  
13 What we've put forward in our directions paper is a period  
14 of three years for Types 1 to 3 metering, which includes  
15 around 18,000 meters, which would be aligned with the  
16 testing inspection regime under the rules which involves  
17 meters being visited every so often as part of a routine  
18 maintenance, which may go some way to reducing but not  
19 eliminating the marginal cost at the equipment level of a  
20 change like this.

21  
22 We have then suggested a longer period, I think it was  
23 five years, for Types 4 and 5 metering, given the much  
24 larger number of meters involved, and what we're proposing  
25 is that five minute settlement could potentially commence  
26 so long as the bulk of energy transfers are captured.

27  
28 Our indicative analysis that AEMO helped us with is  
29 set out in this last point and it showed that for quite a  
30 small test case that Types 1 to 3 meters generally capture  
31 around 85 to 90 per cent of the generation and transmission  
32 power flows, but only 22 per cent of consumer load. If you  
33 add in the 26 per cent or so that would be accounted for  
34 out of profiling Type 6 meters with Types 1 to 3 meters,  
35 you're looking at capturing close to 50 per cent of  
36 customer load.

37  
38 To summarise on what we're proposing as an  
39 implementation, we see that for the larger generators the  
40 SCADA implementation is feasible but there appears to be  
41 limited appetite to do this and it brings into question  
42 whether this facility would be used. In terms of the  
43 generation that's smaller and all loads, we see that a  
44 metering implementation would be more appropriate.

45  
46 In terms of the requirements for five minute data,  
47 this would involve all generators, Basslink and scheduled

1 loads in the consumer space. Again, in an ideal scenario  
2 you would have all Types 1 to 5 meters because, firstly,  
3 they're needed to settle their respective financial  
4 participant, but also because they're used to calculate the  
5 net system load profile.

6  
7 There would be no changes required to Type 6 meters if  
8 that five minute profile is available. And then in terms of  
9 transition network metering, yes, there would be five  
10 minute data required to the 90 per cent or so that  
11 contribute to the net system load profile, but that may not  
12 be required in Victoria since if all the AMI meters are  
13 recorded at a five minute interval, there would be little  
14 need for anything beyond that.

15  
16 I have a series of questions here that, again, I am  
17 happy for people to provide perspectives on this today or  
18 otherwise in written submissions. This is around,  
19 essentially, whether you agree with the positions that  
20 we've come up with and then some specific questions around  
21 the capability of metering and whether in particular cases  
22 exemptions should be required if it is considered that the  
23 costs of replacement or reconfiguring is considered  
24 prohibitively expensive. Thank you.

25  
26 DR SPALDING: Can you leave that last slide up. Thank  
27 you, Ben. Clearly, the metering aspects of this rule  
28 change are not trivial. Metering is not often an area that  
29 people like to focus on, but it is an important area,  
30 particularly if we are to seriously consider this rule  
31 change.

32  
33 As Ben quite clearly pointed out and I appreciate the  
34 way that he went through it very promptly too because we're  
35 short of time, is that the rule proponent actually proposed  
36 in their rule change that the customer side of the  
37 settlement process down to five minutes would be optional;  
38 in other words, there would be a choice whether it was done  
39 at the five minute basis or a 30 minute basis.

40  
41 As Ben pointed out, quite clearly that creates  
42 settlement issues because the settlement doesn't balance  
43 and so you have to then work out what to do with a  
44 shortfall or an excess of funds and that's not trivial.

45  
46 The directions paper that you've seen goes into a fair  
47 bit of detail on what we're proposing in this space. As

1 Ben has pointed out, primarily, we didn't suggest looking  
2 at the optionality, we actually think we should go to five  
3 minute settlement both sides, to the extent that you can,  
4 and that also was that we wouldn't pick up the SCADA  
5 option, but we would actually go to trying to put in five  
6 minute metering where it can be reconfigured, and I'm  
7 advised that there are a large number of meters that can be  
8 reconfigured into the five minute space and for those that  
9 are currently the accumulation meter and are currently  
10 profiled to go to 30 minutes, they would then be profiled  
11 to go to five minutes, so the processes would be similar,  
12 obviously, but with a larger number of data; so that's what  
13 we've put in place.  
14

15 The last issue that I just wanted to raise and then  
16 we'll open this for discussion is that we talked about  
17 transition, if we were to go for this rule change, due to  
18 contract market issues. I would suggest that the metering  
19 side also requires a transition and, as Ben pointed out, we  
20 proposed a two-stage transition, a period of up to three  
21 years to get the interval meter operating at five minutes  
22 and then another couple of years to allow the final  
23 proportion of that to be put in place.  
24

25 Are we kidding ourselves in that space? There are a  
26 few people here I know that do have a metering technology  
27 background. I would be interested in your comments as to  
28 whether our assumptions and proposals are credible or not  
29 or are there other issues. Any questions or comments that  
30 people would like to make in this area of optionality and  
31 metering?  
32

33 MR GUIVER: David from ERM Power again. I am just  
34 wondering if AEMC has any thoughts on how a retailer would  
35 deal with having half our meters under one arrangement and  
36 the other half under another through a transition process  
37 in regard to running billing systems, settlement systems  
38 and the likes.  
39

40 DR SPALDING: David, I will just restate what I think you  
41 said. If you had an optional process where some people  
42 were optionally done under half hour and some under five  
43 minutes, how would a retailer manage that, and by  
44 implication, and I think Ben pointed out as well, that  
45 obviously would add to complexity because you would have to  
46 have two systems, or a system that can accommodate both  
47 aspects of it and we do recognise that as being a cost and



1 that's one of the reasons why we perhaps weren't so keen on  
2 optionality. Do you want to comment on it that, Ben?

3  
4 MR NOONE: Does that answer your question, David?

5  
6 MR GUIVER: I think it does indicate that you may have to  
7 run duplicate systems for an extended period of time.

8  
9 MR NOONE: Were you referring to the three and five-year  
10 thresholds or I could complete, sort of, an optional  
11 scenario, because yes, I think we do acknowledge that in a  
12 scenario in which some customers are at five and some are  
13 at 30 indefinitely, then that does add complexity and  
14 potential duplication.

15  
16 MR HAVYATT: Look, Ben, I must admit I haven't turned my  
17 mind to this part of it yet. There seem to be two issues.  
18 The first is to note the fact that if you've got a five  
19 minute meter in place, and some people already do, the  
20 system happily just receives the file and converts it to  
21 30 minutes because of the way it is structured. It is a  
22 question about whether we actually need - even if we're  
23 going to make it sort of mandatory, whether you can't  
24 actually layer a secondary version of net system load  
25 profile to the half hours to profile the half hours to the  
26 five minutes, because it seems to be a big ask, especially  
27 given where Victoria is currently on meters, to think that  
28 we're going to replace the Victorian meters with five  
29 minute meters, and given that we're in the world of in fact  
30 retailers being in control under, effectively, metering  
31 contestability from 1 December this year, they're then the  
32 ones in the position to decide whether they want a five  
33 minute meter or not. I am getting a shake of the head from  
34 here.

35  
36 DR SPALDING: Can I just make a point of clarification  
37 there? It is our understanding - and this is where I'm  
38 happy for people to correct us if we're wrong - is that  
39 almost all of the Victorian meters would be able to be  
40 reconfigured and not have to be replaced. In other words,  
41 the metering elements already reading 5 minutes, you  
42 configure it to be able read into five minute segments.  
43 The only issue that we're aware of is that the data storage  
44 in those meters may be an issue. Anybody? Martin, do you  
45 have a view on that?

46  
47 MR GILL: Because it's actually done in the Silver Springs

1 card that's got megabytes of storage and so it's not  
2 actually a meter limitation down in Victoria, so they could  
3 be remotely done and they would be able to store it quite  
4 easily.

5  
6 MR BANNISTER: Hugh Bannister, IES. I think my question  
7 overlaps a bit with the question that was just asked. I'm  
8 a bit confused as to why the original proposal, which was  
9 focused on the wholesale market, indeed those at SCADA  
10 really, I can understand the logic for extending that to  
11 all wholesale market participants, but now we've made a  
12 leap from probably a few thousand measuring points to  
13 600,000 and I'm not quite sure what the logic of that is.

14  
15 I know there's some sort of benefit in consumers  
16 participating, but to imagine that 600,000 are going to  
17 participate on day one or in any foreseeable period,  
18 I would have thought that would be much more gradual and  
19 that's where optionality really makes some sense. I am not  
20 quite sure of the leap between the wholesale into the  
21 retail. Is there some reason that I'm missing, something  
22 to do with your settlement systems, or something like that?

23  
24 DR SPALDING: There would clearly be a period of  
25 optionality as you transition. If you were to transition  
26 to a complete five minute settlement process then the main  
27 reason for that is to remove this residue issue that you  
28 get if you try and settle one group on the basis of  
29 30 minutes and another group on the basis of five minutes.

30  
31 MR BANISTER: The residue issue is driving this conversion  
32 of 600,000 --

33  
34 MR HENDERSON: You need to recognise that to settle a  
35 wholesale market transaction, you are talking about the  
36 retail. What is the retailer's wholesale transaction? A  
37 lot of it now is the sum of their customers' loads. To get  
38 the retailer load, you need to have the customer load.  
39 It's not like the old days where you had the retailer slow  
40 the distributor, so the retailer slowed what was going  
41 through the distribution-transmission connection points.  
42 To get to the wholesale load, you need to sum up all of  
43 their customer loads.

44  
45 MR BANNISTER: You couldn't envisage an interface there at  
46 that wholesale level --

47

1 DR SPALDING: Are there any other questions?

2

3 MR VAN BOECKEL: Luke from Stanwell again. I was wondering if you  
4 had investigated and to what extent you investigated optionality on  
5 both sides of the market, rather than just on retail side of the  
6 market, on the load side of the market?

7

8 DR SPALDING: Yes, we did consider that. Ben, did you  
9 want to comment on those?

10

11 MR NOONE: This is one exercise we had thought about, and  
12 what that might look like, but I think given the arguments  
13 that we have made in favour a more efficient price signal,  
14 both the supply and demand side, I'm not sure if we'd  
15 really achieve very much by making a change in which a  
16 five-minute settlement was optional for everybody. It may  
17 not actually be desirable, really, if that was to be the  
18 case.

19

20 If the large thermal generators continued to operate  
21 in the way that they do now, but then some increasing share  
22 of battery operators are allowed to operate on a  
23 five-minute basis, I think it would be very hard to predict  
24 at all what would happen. I'm not sure if that would be  
25 desirable for participants, although some small operators  
26 could clearly make a lot of money out of it, at least for  
27 some potentially short period of time.

28

29

30 MR GRZINIC: As a retailer hedging, in regard to some of the  
31 comments made earlier here, the roll-out between the  
32 wholesale and retail sides, being five and five or five and  
33 30, any misalignment between those creates a very real  
34 risk, or increases the risk in managing our hedge  
35 portfolio, likely to reduce the availability of some  
36 products that are able to manage that risk. That runs the  
37 risk of, I suppose, some generators offering some products  
38 at five-minute and some at 30-minutes, and further reducing  
39 the liquidity in the market, is one risk.

40

41 Secondly, I suppose is a comment, is around managing  
42 mega data, the pure quantum of that, in retail systems.  
43 We are going to obviously meet any competition changes, as  
44 we speak now, moving to 30-minute data. Going to  
45 five-minute would only exacerbate those costs and I think  
46 there was a comment made earlier that this cost is a total  
47 amount of energy in the market, or relatively small. On

1 the retail side of the business, these are quite high fixed  
2 costs, and whilst they are large revenue businesses, they  
3 are very small retail margin businesses, and these costs  
4 material in that context.

5

6 DR SPALDING: For me, just to summarise what you said  
7 then, I'm hearing that you first of all said that to have  
8 optionality would be difficult to manage.

9

10 MR GRZINIC: Yes, it would be difficult. It's likely to  
11 increase the risk profile for retailers, and is therefore  
12 likely not be a great encourager of competition in the  
13 retail side of the market. So whilst this may facilitate  
14 more wholesale competition, it may affect a more  
15 consolidated retail market.

16

17 DR SPALDING: The second point you made was about going to  
18 five-minute data would add a cost to you.

19

20 MR GRZINIC: That's exactly right. Whilst that cost is not big in  
21 the scheme of settled load in the market, for retail margins which  
22 generally are quite thin --

23

24 DR SPALDING: We'd be very interested in any stats, any  
25 information you could provide us on that, because that will  
26 help us as we consider the options forward.

27

28 DR SPALDING: David?

29

30 MR HEADBERRY: One of the issues that I have regarding the  
31 metering, I'm not sure how it would work, but most small  
32 generators less than 30 megawatts are usually part of  
33 another process. They are integrated as a co-generator or  
34 a tri-generator, and I'm not sure how you would go about  
35 that, or what your proposal is for metering. Do you meter  
36 the generator independently of the site load or do you  
37 actually sum the two, or what? I'm not sure whether you  
38 have thought about that and what your solution is.

39

40 DR SPALDING: Can I answer that one, just before you move  
41 on to the second one. At the moment, they would be both  
42 metered on a half hour. The load and the generator, they  
43 are operated together. What we are proposing is they both  
44 go to five minutes.

45

46 MR HEADBURY: Even if they are behind the main revenue  
47 meter?

1 DR SPALDING: Is the generator going to be trading outside  
2 of the customer connection point?  
3

4 MR HEADBERRY: Sometimes it exports; sometimes there's an  
5 import into the site because it's behind the meter.  
6

7 DR SPALDING: At the wholesale level it would have to be a  
8 five-minute meter, is what we are saying.  
9

10 MR HEADBERRY: My second question is has anybody started to  
11 put any numbers around the sort of costs we'd be up for?  
12 Again, that is going to be a very heavy impost on all  
13 consumers.  
14

15 DR SPALDING: As far as we understand it, a large number  
16 but not all of the meters would be reconfigurable. So it's  
17 not changing hardware, you're just changing the software.  
18 If anybody did have costs and issues associated with that,  
19 we'd be interested to know.  
20

21 MR HEADBERRY: There will be costs.  
22

23 DR SPALDING: Of course there will be costs, that's right.  
24

25 One of the reasons for the directions paper is that  
26 people are saying to us, "How can we give you information  
27 on costs or activities when we don't know the model that  
28 you're most likely to go towards?" That's what the  
29 direction paper is setting out.  
30

31 We put a stake in the ground as what we think we  
32 believe we are heading towards. You tell us what the costs  
33 are in association with that proposal - costs or benefits,  
34 both sides.  
35

36 I think we might wrap up metering at that point and  
37 move on to the last session.  
38

39 MS BRODIE: I'm Emily Brodie. I have been working with  
40 Kris and Ben on the five-minute settlement program.  
41

42 This presentation really follows on from the  
43 conversation we have just been having. It's about the  
44 costs and the transition and bringing together some of the  
45 aspects of the rule change proposal we have been talking  
46 about today.  
47

1           30-minute settlement has been in place for almost  
2 20 years, and contract market transactions, metering and IT  
3 systems are all designed on this basis. So a change to a  
4 five-minute settlement would therefore create major  
5 implementation costs for the sector.  
6

7           To make the proposed rule change, the Commission must  
8 expect that the enduring benefits of a five-minute  
9 settlement would outweigh the costs. The main categories  
10 of costs will relate to contract market disruption, which  
11 we have talked about in sessions one and two, and metering  
12 upgrades and IT system upgrades. Ben has spoken to  
13 metering upgrades just now. However, there is potential  
14 for cost for implementation to be reduced or mitigated through an  
15 appropriate transition period.  
16

17           The discussion paper presented the Commission's  
18 initial views on five-minute settlement design features,  
19 costs and a staged transition period for implementation.  
20 These views were based on our own analysis and evidence  
21 provided to us by stakeholders. An important purpose of  
22 the directions paper, as Brian has just spoken about, is to  
23 seek more evidence from stakeholders. This session sets  
24 out the key findings of chapter 7 in the directions paper  
25 which talks about costs and transitions.  
26

27           In the discussion paper that's been alluded to, the  
28 Commission proposed a staged transition to five-minute  
29 settlement. This approach was developed assuming that  
30 there wouldn't be demand side optionality, and that revenue  
31 metering data would be preferred to SCADA profiling. This  
32 approach attempts to balance the benefits of introducing  
33 five-minute settlement, while reducing the transitional  
34 costs and risks.  
35

36           As you can see on the slide here, the first part of it  
37 is stage A. During this time we expect most legacy  
38 contracts to have expired and rolled off, new contracts to  
39 have been executed prior to five-minute settlement  
40 starting.  
41

42           As Ben talked about, during this time, types 1 to 3  
43 high voltage meters will be upgraded, IT system upgrades  
44 would occur, and NSLP profiling will be adapted to  
45 five-minute settlement.  
46

47           Stage C relates to the type 4 and 5 meters. A longer

1 implementation is required because there are several  
2 hundred thousand of these meters.

3  
4 The following slide steps through how we arrived at  
5 the proposed implementation. As discussed throughout the  
6 forum, the Commission sees the role of contract markets as  
7 extremely important, because they reduce the price  
8 uncertainty for generators and consumers.

9  
10 Moving to five-minute settlement would disrupt  
11 contract market operations and would create two categories  
12 of costs. Firstly, one-off costs. These would be incurred  
13 in renegotiating, terminating or replacing existing  
14 contracts that endure beyond the date when the five-minute  
15 settlement would be implemented.

16  
17 A transition period would allow for most of the  
18 contracts to expire and, therefore, reduce implementation  
19 costs. Our analysis during the development of the  
20 discussion paper has shown that 18 months to four years is  
21 required for the expiry of most existing contracts that  
22 would be affected by five-minute settlement.

23  
24 The second are the potential ongoing costs in  
25 contracting. Again, we have had some good discussion on  
26 that this morning, in particular in session two, where we  
27 covered how a move to a five-minute settlement would  
28 potentially result in an initial reduction in cap  
29 contracts, which would affect wholesale and retail markets.  
30 So a transition period would also likely provide the  
31 opportunity for the cap contract markets to adapt.

32  
33 I might just get through this fairly quickly because  
34 Ben has done a good job of summarising it. Essentially, to  
35 implement a five-minute settlement we need five-minute  
36 settlement data. The discussion paper recognises that  
37 there are large practical challenges and costs in  
38 implementing a five-minute settlement because of the sheer  
39 number of existing meters and their different capabilities  
40 and characteristics.

41  
42 We have talked about how some meters can be updated  
43 remotely, whereas some other meters may need labour  
44 intensive replacement, all incurring cost. We have also  
45 discussed how some meters would not need to be replaced as  
46 we could use NSLP data profiling on a five-minute basis.

1 Ben referred to the inspection and testing regime  
2 under the national electricity rules. This sets out what  
3 those maximum times are between test and inspection, and  
4 shows you how the transition period that was designed  
5 relates somewhat to those times between test and  
6 inspections.

7  
8 The final category of costs  
9 that I'd like to talk about today is IT systems. Moving to  
10 five-minute resolution data will require significant system  
11 and process changes for most market participants. This  
12 relates to having to upgrade systems to be capable of  
13 handling five-minute resolution metering data. Two  
14 examples are given there, one for metering data providers  
15 and another example for retailers. The next slide will  
16 also give you an idea of how other market participants are  
17 affected.

18  
19 The features of the costs for IT systems is they are  
20 large and they are one-off. Again, we view an appropriate  
21 transition timeframe may allow for these costs to be  
22 mitigated, particularly if the changes to the systems were  
23 incorporated into regular, wider IT system upgrades that  
24 happen from time to time.

25  
26 This slide is one of my favourite slides. It shows  
27 the complexity in upgrading IT systems to five-minute  
28 capability. It shows the huge numbers of complex  
29 information flows, bearing in mind there's going to be six  
30 time more data. It also shows how the IT systems need to  
31 integrate with multiple other systems. In turn, this  
32 indicates the scale and cost of necessary upgrades to  
33 accommodate five-minute settlement. So it demonstrates why  
34 businesses need sufficient time to implement the changes.

35  
36 We have seen from earlier slides an optimal transition  
37 period would be short enough to capture the benefits of  
38 five-minute settlement as early as possible, but long  
39 enough to reduce the implementation costs associated with  
40 contract market disruptions, metering changes and IT system  
41 upgrades.

42  
43 In the discussion paper the Commission proposed a  
44 transition period in the order of three years, and this was  
45 based around the contract and metering implementation issues  
46 that we are aware of. So we are open to receive feedback  
47 on any issues that you think we have missed that would



1 warrant a different transition period if the rule change  
2 were to be made.

3  
4 One way to think about this is that this is the  
5 Commission's direction in the absence of us finding any  
6 further information, or in the absence of any further  
7 information being provided to us. So if you have any  
8 concerns with this direction, we are seeking new evidence  
9 from stakeholders around the costs and benefits of  
10 introducing five-minute settlement and evidence as to why  
11 longer or shorter transition periods might be appropriate.  
12 Making a submission on the directions paper is a good way  
13 to provide us with clear evidence on your position and  
14 submissions are due in two weeks time on Thursday, 18 May.  
15 We look forward to hearing from you.

16  
17 MR PIERCE: I do have two other speakers, Russell and  
18 Chris.

19  
20 MR SKELTON: Emily has made my job fairly easy. In the  
21 work we did we identified four areas of costs:  
22 renegotiating contracts, changes to the businesses, the  
23 costs to AEMO and third parties. There are a lot of people  
24 who provide services to the market who will have to change  
25 things, and a brief comment on cost to customers.

26  
27 What I did is I spoke to a bunch of market  
28 participants as part of me putting together my report and,  
29 based on those discussions, estimated a number of contracts  
30 with terms greater than three years on the assumption that  
31 the transition would be about three years. The interesting  
32 thing is most of those that were greater than three years  
33 were actually greater than ten years, so essentially a  
34 transition period, unless you want a transition period of  
35 ten years, means that these costs are unavoidable, if you  
36 do introduce it.

37  
38 Just to help think about it, we categorised those  
39 contracts into three types: one was the standard ISDA contracts  
40 using essentially - the standard ISDA recommended terms  
41 and conditions and the only things that are specified are  
42 prices and quantities. The other one is with some change  
43 to that, some bespoke terms and conditions, which would  
44 probably require some renegotiation, and large contracts  
45 with a lot of specific terms and conditions, which would  
46 require major renegotiation.

1 Two observations: one is these contracts will all  
2 have to be renegotiated or adjusted. Inevitably,  
3 particularly bigger contracts, one of the parties at the  
4 time that happens will hate the contract, and the other  
5 will love it. That means that the one that hates it says,  
6 "We'll agree to the changes subject to" some mitigation of  
7 the things they hate.

8  
9 On that basis, we have estimated - and I used the  
10 services of a lawyer that have I've used for many years,  
11 who has lived through a lot of these processes, some of  
12 them with me- the costs per contract. You'll see the table  
13 there. The standard ones are pretty easy. The big cost  
14 would be the collective discussion with AFMA, to sort out  
15 what the standard changes would be and then it's a fairly  
16 simple process of executing those. The bespoke ones  
17 generally are modest costs, and the large ones are a lot  
18 more.

19  
20 I would expect that in the \$300,000 for the larger  
21 ones, a lot of them would probably be that or less, but  
22 there would be one or two, I guarantee you, that will cost  
23 a million bucks - a knock them down, drag them out brawl,  
24 that's the way it would work. In our view the total cost  
25 with the transition period of the contract negotiations is  
26 about \$8 million.

27  
28 The other change is to do with business systems. In  
29 talking to the businesses I spoke to, there are generally  
30 three areas of business systems. One is the wholesale  
31 market trading systems, the systems that provide  
32 information and the ability to traders and the ability to  
33 execute contracts and trade on screens. They would need to  
34 be upgraded. Retailers would obviously have major changes  
35 to retail management systems. The other one is risk  
36 management and reporting systems.

37  
38 Most of those risk management and reporting systems  
39 are all home brewed. They are all created on a combination  
40 of properly developed code with lots of spreadsheets, lots  
41 of linkages. My bitter experience is that means something  
42 changes, some small change, and the whole thing falls in a  
43 screaming heap. So the view was that the risk management  
44 trading reporting systems would have to be replaced in  
45 their entirety, because no-one would know what you needed  
46 to change to fix them, and the other systems would require  
47 major upgrades.

1  
2           The view I got from talking to people was that the IT  
3 service providers would see this coming, they would not  
4 include that in any of their sort of maintenance type  
5 upgrades, so the costs would be material. Most of the  
6 businesses did have a fairly fuzzy view on what these cost  
7 estimates were. Some were fairly clear. So what I've done  
8 is taken the range of cost estimates provided by all of the  
9 participants I spoke to, which was a lot, and applied those  
10 estimates. You can see there is quite a range. I then  
11 added up total costs, so the cost was about \$150 million  
12 for the changes to IT systems.

13  
14           The other thing is that there was a view that there  
15 would be an ongoing cost increase in terms of the support  
16 for those new systems. That's the way things tend to work.  
17 So the present value of those costs, about 5 per cent,  
18 which would be about \$200 million. So that's a material  
19 cost. The view I got was that I don't think seeing a  
20 transition period coming necessarily makes that cost much  
21 different.

22  
23           In addition to those, AEMO is going to have to spend  
24 some money, we guessed at \$10 million. Third party service  
25 providers like consultants who provide market modelling and  
26 predictions, they'd obviously feel compelled to change  
27 their models. ASX would have to change their systems and  
28 contracts. Businesses that provide information services  
29 will have to change things. They would all add up to  
30 one-off costs that they would have to incur if this was  
31 introduced.

32  
33           Our view is that somewhere around \$250 million, plus  
34 or minus, a fairly big percentage, would probably be the  
35 sort of costs created by this change. There's one thing I  
36 can guarantee you about that number, it's wrong, so don't  
37 quote me, but the conclusion is that it's a big number.

38  
39           The other thing is price impacts. The static analysis  
40 that the AEMC did and we also did, and got exactly the same  
41 number, essentially, means that if nothing else changes and  
42 we go to five-minute settlement, prices will increase a  
43 little bit, but a little bit is \$17 million a year. The  
44 theory is that at least initially cap premiums will shift  
45 up. The analysis previously presented explained why that  
46 happens.

47

1           The other thing I think will happen is the spot price  
2 volatility will increase, at least in the short run, and  
3 the latter two things all resolved in pricing increases, at  
4 least in the short run, to customers, which I think means  
5 that in considering this the AEMC needs to think about  
6 where the benefits are and the magnitude of those benefits  
7 to make this worth doing.  
8

9           MR PIERCE:   Thank you.  Chris?

10  
11           MR DEAGUE:   Thank you, everyone.  I'm about to give a  
12 presentation that probably requires 30 minutes to do  
13 properly, but I see the agenda gives me five minutes, so  
14 you're about to see a real-time demonstration of the  
15 difficulties of transitioning from 30 minutes to five.  
16

17           My job's made a little bit easier by the fact that  
18 quite a number of points I was about to make have already  
19 been made.  So I will rush through the first few slides  
20 which really just summarise what the AEMC direction paper  
21 says about transition.  As we have just heard, the key  
22 challenges that the directions paper notes are disruption  
23 to the contracts market and the costs associated with  
24 metering and IT changes.  I won't dwell on those points any  
25 longer.  
26

27           The AEMC's paper then goes on to propose the key  
28 things that the transition period should seek to address,  
29 and, as I say, I'll skip over those now, given that they  
30 have already been covered, in the interests of time.  
31

32           As we have heard, the AEMC have come up with a  
33 two-stage transmission proposal, a total of five years.  
34 What I'd like to focus on in this presentation is the  
35 challenges that I think need to be contemplated during that  
36 transition period.  We have heard a lot of discussion this  
37 morning and this afternoon about what this change might  
38 mean, but in this presentation I'm focusing on the  
39 transition period itself.  
40

41           Given that we are talking about a long transition  
42 period here, five years or possibly even longer, what I'd  
43 suggest is the AEMC's deliberations not only need to  
44 consider the merits of the change with regard to the NEO,  
45 but for that transition period as well, if we are talking a  
46 five-year transition period, that's a substantial period of  
47 time, so we really need to consider the attributes of the

1 change and its impact on the NEO for that period.

2  
3 In other words, I don't think it would be reasonable  
4 to say to consumers, "Look, you're going to have increased  
5 costs and other implications from a security perspective  
6 for five years, but if you can endure that, you'll come out  
7 the other end with some benefits".

8  
9 The other point is that the discussion on how long the  
10 transition period should be has talked about contracts.  
11 One type of contract that doesn't seem to have been  
12 mentioned a great deal is a power purchase agreement,  
13 typically used to support solar and wind generation. These  
14 typically go out to the year 2030 when the current  
15 renewable energy target period expires. They are a much  
16 longer term contract. If you were to try and consider  
17 accommodating those kinds of contracts we'd perhaps end up  
18 with an even longer transition period.

19  
20 What I want to get on to, as I said, is consideration  
21 of the actual transition itself. I have mentioned the NEO.  
22 The other way of looking at this is to consider the energy  
23 trilemma which is becoming something we are all focusing  
24 on. It gets mentioned in the Finkel report. Of course,  
25 the way I look at the energy trilemma, where we are dealing  
26 with the challenges of ensuring affordability of energy and  
27 energy services for consumers, maintaining secure and  
28 reliable supply of electricity, and the third limb being  
29 the need to transition towards lower carbon emissions.

30  
31 The way I view that is the NEO really deals with the  
32 affordability and the security aspect of that. It doesn't  
33 specifically deal with the emissions transition, but  
34 clearly that's an important thing that we all should be  
35 contemplating.

36  
37 I'll be using those three parameters to very quickly  
38 consider how effective I think the transition or the things  
39 that the transition should be assessed against. If we  
40 firstly turn our mind affordability, again, this diagram  
41 has already been put up. I also thought it was a good  
42 diagram. It clearly shows just how complicated this beast  
43 is that we are dealing with. Remember, that diagram, as  
44 well as showing two dimensions, has a third dimension of  
45 depth. Most of the boxes are multiple parties so there are  
46 a lot of lines that link the entities together.

1           When you consider how complex that is, it gives you a  
2 good appreciation of where the potential costs come from.  
3 Russell has outlined potential sizes of those costs. So  
4 those costs are real, and those costs inevitably will get  
5 transferred on to consumers.

6  
7           From an affordability point of view, it's difficult to  
8 conclude that for the transition period. Remember, we are  
9 talking about a five or five-plus-year period, the  
10 consumers are going to see increase in costs.

11  
12           Strike one on the first parameter, I think. The  
13 second and frankly, from my personal point of view, most  
14 important limb that I don't think has had anywhere near  
15 enough consideration in the discussion today is energy  
16 security. Energy security, we all know how important it is  
17 in the NEM and there has been a lot of focus over recent  
18 years, particularly in South Australia but more generally  
19 as well, on the need to maintain energy security given the  
20 challenges of intermittency and transitions to new  
21 technologies.

22  
23           The Energy Edge report I think made some very  
24 interesting findings in relation to potential impact on  
25 open cycle gas turbines. Some of the key points that  
26 I found of interest in the Energy Edge report were that in  
27 looking at the challenges that open cycle gas turbines  
28 would face under a five minute settlement regime, that it  
29 notes that the majority of the price spikes, the five  
30 minute price spikes that we've seen in the last two years,  
31 have been isolated. In other words, there's one five  
32 minute price spike and then it's gone. So there's a  
33 challenge then if you're not able to meet that and respond  
34 within that five minute period, which most of the OCGTs  
35 cannot, as we've seen.

36  
37           The other interesting thing that Energy Edge noticed  
38 is the difficulty in forecasting five minute price spikes  
39 and it looked at the accuracy of the AEMO five minute  
40 pre-dispatch and observed, as most of us have in the past,  
41 that it is not very easy to predict these things; in fact,  
42 most of them are not predicted.

43  
44           If we were to move to a five minute settlement regime,  
45 the OCGTs would not typically respond unless they had an  
46 expectation that the price was going to remain for more  
47 than five minutes and, as we've heard, the conclusion would

1 be that there's a likelihood of up to 625 megawatts of caps  
2 withdrawing from the market and that also the Energy Edge  
3 report notes that a large proportion of that would be in  
4 South Australia where there are a lot of concerns around  
5 security right now.

6  
7 Also, the 625 megawatt figure, it's only an estimate  
8 of course, that represents the size of the caps that would  
9 be withdrawn, potentially. The physical plant that you  
10 need to underpin that is greater because if you've got,  
11 say, 1 megawatt physical plant you can maybe cover perhaps  
12 75 per cent of that with a cap. If it's 625 megawatts of  
13 caps, that equals about 830 megawatts of physical plant.  
14 The report goes on to say that that's likely to be a  
15 conservative estimate, it could be materially higher than  
16 that. That's a lot of plant that's potentially having the  
17 rug pulled out from its business model.

18  
19 Remember that this is gas plant too that's already  
20 suffering a lot of pressure from increased gas prices. It  
21 is pretty close to a tipping point already. If we  
22 contemplate that, these open cycle gas turbines are going  
23 to have a great deal of difficulty defending those caps and  
24 will struggle to survive. There is a suggestion in the  
25 directions paper that plant of this kind can perhaps look  
26 at making some sort of improvements or new operating  
27 regimes. As the owner of a company that manages a lot of  
28 this plant in South Australia, we're talking about very old  
29 plant here. I don't think it's terribly realistic to just  
30 conceive of ways that it can suddenly be made to respond  
31 within a five minute period. In fact, even new open cycle  
32 gas turbine plant that's available on the market now would  
33 have trouble with this.

34  
35 New technology absolutely will be the answer in the  
36 longer term and we as a company don't wish to be standing  
37 in the way of new technology, in fact, we're looking to  
38 invest ourselves, but I just caution that if we're so eager  
39 to move to this brave new world, that we don't undermine  
40 the world that we live in today and in doing so undermine  
41 power system security. I think this is a really important  
42 point that perhaps hasn't had enough consideration not only  
43 for the transition but also perhaps for the longer term.

44  
45 Finally, and just very quickly, on the transition to  
46 lower carbon emissions, obviously gas has been talked about  
47 a lot as the transition fuel towards lower emissions and I

1 think most of us would agree with that approach, but if  
2 what I've just said is true, that if we are entering into  
3 an arrangement which would make it more difficult for a lot  
4 of that gas plant to survive, or at least to even operate,  
5 then the likely outcome of that is that we'll see a greater  
6 reliance on existing coal fired generation, so the  
7 transition therefore to lower emissions, at least in my  
8 mind, is being undermined. Strike 3.

9  
10 In summary, when considering the transition, as  
11 I said, it is a long period of time, we really have to be  
12 able to justify it during the transition period as well as  
13 at the end. I think it is going to be potentially  
14 detrimental to all three limbs, to the affordability, to  
15 the security and to the emissions of the energy trilemma,  
16 but otherwise I think it's fine.

17  
18 MR PIERCE: Thank you, Russell and Chris, for being clear  
19 and brief. Over to you - questions? Issues? David?

20  
21 DR OUTHRED: I would just like to start by congratulating  
22 both Russell and Chris for very imaginative presentations.  
23 I am not so sure about the logic, though. I will come back  
24 to a specific question, but just to explore this issue of  
25 logic I would just like to go off on a slight tangent  
26 first.

27  
28 In a sense, we haven't really discussed fully what the  
29 purpose of the spot and derivative markets are in an  
30 electricity industry and while, of course, we would like to  
31 see players in the market who are usefully operating in a  
32 way that was physically useful, we would like to see them  
33 profitable. We can't just turn that around and say we're  
34 here, therefore, we should be profitable, which is  
35 essentially the way the argument was put and Chris at the  
36 end indicated that, in fact, his CTs were a bit long in the  
37 tooth, a bit like I am, and maybe it was time they were  
38 retired anyway.

39  
40 If we're going to go back to why have we got this, the  
41 purpose is because we're trying to operate a  
42 physical system and we're trying to operate it as well as  
43 we possibly can and to do that if we're going to use a  
44 competitive structure, we have to start off by looking at  
45 what the physical industry does, which is a flow, and then  
46 we have to say how can we translate the physics, the issues  
47 about getting that to go where you want and managing the



1 risks, how we can translate into a commercial framework so  
2 that we can, in fact, use guys like you to solve the  
3 physical problem?  
4

5 To do that we need to make the spot market exhibit as  
6 much of the short-term risk we can and that's why we have  
7 five minute pricing, because we want to exhibit as much of  
8 the short-term physical risk as we can. As soon as we  
9 lengthen that, or particularly, if we have a hybrid of five  
10 and 30 minute design, we're really smearing that  
11 information so that physical issues are not being  
12 translated. If that's the case then you can't argue that  
13 your competitive industry is efficient. It is only a  
14 question of in which way is it inefficient.  
15

16 The second thing that we haven't addressed is what are  
17 the derivative markets for. The derivative market are  
18 there to allow the translation of short-term commercial  
19 risk, which is in the spot market, to long-term commercial  
20 risk, which in turn then can be translated back into  
21 physical assets, like investments in your combustion  
22 turbines; so you need to close the loop in that way.  
23

24 One of the problems we've got here is that we've  
25 separated out the question of five minute pricing from the  
26 question of derivative market design and a lot of what  
27 I have been hearing here is actually more to do with  
28 failings in the derivative market than it is in the  
29 question of whether we should have five minute pricing or  
30 not.  
31

32 Finally, I would just make this point and then I'll  
33 come to my question for you guys. Unless you guys are good  
34 at walking on water, you're not going to stop this  
35 relentless process that we now have of rolling out PV and  
36 with the help of Dean down the road, lots of batteries. If  
37 you're going to argue that we shouldn't do this then what  
38 are you going to tell Malcolm about how poor old Malcolm is  
39 going to manage this new future which is coming ready or  
40 not and how are you going to demonstrate that what you're  
41 doing is supporting what Malcolm loves, which is innovation  
42 into a brave new world. Over to you.  
43

44 MR SKELTON: I don't feel any obligation to help Malcolm.  
45

46 MR DEAGUE: Firstly, I don't think anybody was arguing  
47 that we should stand in the way of that development, Hugh.

1 I certainly don't --

2

3 DR OUTHRED: So what do we do instead? If we don't do  
4 this, what do we do.

5

6 MR DEAGUE: I would just like to finish my point.  
7 Certainly, nothing that I said or anything that Russell has  
8 said should be taken as being seen as we are trying to put  
9 up barriers to new technology. On the contrary, the  
10 company I work for is seeking to invest in new technology.  
11 We're looking actively at doing that right now as we speak.  
12 Nor are we seeking to prop up old technology for the sake  
13 of it. You talked about efficiency, I am all in favour of  
14 efficiency, but I think we also need to bear in mind  
15 effectiveness. I think what I was saying was the current  
16 arrangement may not be the most efficient, but it has been  
17 effective. We have a set of arrangements that are  
18 effective in giving reasonable affordability and good  
19 security. I am just saying those are things we need to be  
20 sure that if we are turning our back on those things, we  
21 need to do that with our eyes open; that's all I'm saying.

22

23 DR OUTHRED: Is that how you said that to the Premier of  
24 South Australia?

25

26 MR DEAGUE: I haven't said that personally, but we had  
27 numerous conversations with the South Australian  
28 Government, as you would expect as one of the major  
29 generators in South Australia.

30

31 MR SKELTON: This presentation was just answering a  
32 question that the AEMC I think understands they need to  
33 contemplate and that is how big a cost are we looking at  
34 here for the transition and I think that's a matter,  
35 because someone is going to have to pay for that and the  
36 way the world works that I've observed is that's either the  
37 shareholders of the businesses who have got to do it and  
38 all the customers, and the businesses will try to make sure  
39 it is the customers as much as they can.

40

41 I think in contemplating the change to the rules, all  
42 we're saying is that the AEMC needs to think about the  
43 benefit of five minutes versus 30 minutes in terms of  
44 facilitating that new world and I'm still a bit puzzled as  
45 to what that clear benefit is and particularly puzzled  
46 about what the quantum of that benefit would be to compare  
47 to the costs associated with doing it, that's all I'm

1 saying. I am not saying let's resist PVs and batteries.  
2 If people want to spend the money and do that, they can go  
3 for it, it's a free country, I thought, last time I looked,  
4 but I think AEMC needs to think about benefits and costs  
5 and what does the five minute settlement do to the changing  
6 investment environment and what are the benefits that  
7 derive from it. I don't think it is an issue associated  
8 with trying to do a King Canute and stop the tide coming  
9 in. I think it's still a question, in my mind, as to how  
10 much of a difference the five minute settlement makes to  
11 the investment turning up. Clearly, it will make it turn  
12 up faster but how much faster and how much does that  
13 matter? They're questions I think that need to be  
14 contemplated because we're going to spend a fair bit of  
15 money to make it happen, that's all I'm saying.

16  
17 DR OUTHRED: A lot of what we were talking about, Russell,  
18 was players who have old IT systems and who for some reason  
19 didn't realise that sooner or later five minute pricing  
20 would be an issue and now somehow society should pay them  
21 for fixing up their old systems so they can work with five  
22 minute pricing. That seemed to me a lot of what you were  
23 talking about.

24  
25 MR SKELTON: No. What I am saying is that if the AEMC  
26 says we are going to five minute settlements, that will  
27 create a cost and that cost will have to be borne by  
28 someone and that's a cost that the economy has got to be  
29 able to cope with, that's all I'm saying, yes.

30  
31 MR PIERCE: Hugh, would you mind just articulating,  
32 perhaps, you referred to failings in the hedge market.  
33 What were you referring to in that case?

34  
35 DR OUTHRED: Yes, the issue of hedging market is this,  
36 that if you actually look at the pricing theory, you'll  
37 find that integral to it is the combination of a spot  
38 market and a highly efficient derivative market. This was  
39 partially reflected in the original version of the National  
40 Electricity Code, you'll recall, which had the one day head  
41 and two day head short-term derivative markets, and the  
42 reason why you need something like that is because the  
43 derivative market needs to expose both price and volume  
44 trajectories and at the moment, with the arrangements we've  
45 got, there's absolutely no public information about volumes  
46 and this is one reason why AEMO is in all sorts of strife  
47 trying to do its forecasting not only for, if you like, the

1 base case, but the risk profile around that.

2

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One of the problems we've got with the National Electricity Rules is they say virtually nothing about derivative markets, nor do they speak about the importance of derivative markets. That is the point I was making. Before we go to this short-term pricing the more critical that issue becomes.

MR PIERCE: Could I take that as a reference to, or you would see that issue being addressed through transparency around those derivative markets, as distinct from them being run by or ruled by the AEMC?

DR OUTHRED: Yes, I really don't mind too much what you call it. The critical thing is we need and are going to need even more a much clearer view about what volumes look like going forward, particularly over the next couple of days, if you like, the weather forecasting horizon, and that needs to expose not only, if you like, the most likely case, but also the risk profile to round that.

The other thing that we can see already happening, and it's going to happen more, is that even the so-called go-slow generators will be less able to offer swaps because of their own volumetric uncertainty and so we need to see the structure of the derivative market moving much more towards caps with a number of strike prices.

There is really a whole lot of work that needs to be done there and, quite frankly, if I was setting up this process, I would have tried to integrate some of that into the question of the spot market shift to the five minute design, because the two things are really quite closely related and a lot of the discussion we have been hearing today really, as I said, reflects problems about managing the short-term risks as well as the problem about transiting from old structures to new ones.

MR PIERCE: You might file that under the reference that was made earlier to other - I think it was referred to as policy, I'm not sure it's policy, but other things that would need to be put in place to support a five minute settlement period. I think Mark was going to be next.

MR HENLEY: Thanks very much, John. I think most of you know that I'm Mark Henley from Uniting Communities and

1 obviously coming very much from a customer and consumer  
2 perspective. One thing we know about the energy market is  
3 that no matter what happens when we are talking about  
4 costs, the end customer pays. Based on what we've just  
5 heard, roughly \$250 million of costs over say five years,  
6 my question is simply about how lumpy those costs are  
7 likely to be and what sort of incidence there will be on  
8 different customer classes, particularly lower income  
9 households?

10

11 MR SKELTON: I can answer the former and not the latter.  
12 The two categories - the contracts will be negotiated over  
13 a time, but I suspect that most of the costs will occur  
14 leading up to the transition to five minutes because --

15

16 MR HENLEY: Year 1?

17

18 MR SKELTON: I would say if the transition ends in year 3,  
19 that most of those costs would occur in years 2 and 3,  
20 because people are procrastinators, and the IT costs  
21 I think would occur over a period of a couple of years  
22 leading up to the transition as well because I think they  
23 would be pretty significant material. What retailers  
24 choose to do with that in terms of how they reflect that to  
25 customers, that's a matter that they would contemplate.  
26 I wouldn't have an idea about how they would do that.

27

28 MR PIERCE: I wondered whether anybody had a response or a  
29 view - let me get the slide back perhaps - on Russell's  
30 estimates about around the renegotiation of contracts and  
31 the costs associated with those. Does anyone have a view  
32 on that?

33

34 MS FETCHET: Jacqui Fetchet from Norton Rose Fulbright.  
35 I am just interested how much thought has gone through into  
36 the PPAs. I can't remember who - maybe it was the first or  
37 second slide that mentioned long-term PPAs as part of this  
38 sort of transition and whether or not they would be perhaps  
39 more advantageous and perhaps that would be something that  
40 could be worked into PPAs as they're currently being  
41 entered, or whether there is something that needs to be  
42 taken into account, or just how PPA contracts, particularly  
43 as retailers are increasingly entering quite sizeable  
44 long-term PPAs as off-takers for large-scale renewable  
45 energy projects, what sort of impact this might have on the  
46 negotiation or the terms of those sorts of contracts?

47

1 MR SKELTON: I would assume that people who are well  
2 advised, who have been entering contracts, long-term PPAs,  
3 which often is the base, by the way, in the last year or  
4 two, I'm sure they would have had some clauses in there  
5 saying, "In the event of the AEMC doing this", you know,  
6 "this is what will happen", but in talking to the  
7 businesses, and Chris made the same comment, that the  
8 contracts that are greater than 10 years, most of those are  
9 long-term off-take agreements associated with renewable  
10 projects and the like and so they were included in those  
11 cost estimates and most of those would be in the bespoke  
12 type where there's particular terms and conditions that are  
13 specific to the fact that it's a PPA and some of them, if  
14 they're bigger ones, would be in the big category which  
15 would be fairly expensive to navigate.

16  
17 MR PIERCE: I am just wondering whether Emily or Kris  
18 would like to comment on looking at the change of law  
19 provisions.

20  
21 MR STABLER: Can I add something? So long as the price  
22 remains the same, as we were mentioning earlier, with the  
23 ways that the contracts actually change, if you have a  
24 similar pricing in all the different five minute periods  
25 then the settlement outcomes between the five and the  
26 30 shouldn't actually change in those outcomes. It will  
27 change the revenue outcomes of the underlying asset, but  
28 the actual settlement of the period, so long as the prices  
29 are the same or the volumes are the same, that will  
30 actually equalise out.

31  
32 MR PIERCE: I understood Russell to be raising the issue,  
33 though, that a change in something like this would  
34 automatically trigger the ability of somebody to open up  
35 the contract and as soon as they opened it up on one  
36 reason, then everything is on the table. It is rather like  
37 trying to get something through the Senate; you never know  
38 what's going to come out the other side.

39  
40 MR SKELTON: Yes. The advice I've got is that question  
41 number 1, which we got some legal advice on, is will the  
42 introduction of five minute settlement trigger the standard  
43 market disruption or price source disruptions contained in  
44 most standard contracts? Answer: Yes. Then the question  
45 is what happens next and most of them will probably be  
46 sorted out fairly amicably and easily, but as they become  
47 more valuable and more complex, I think what you're

1 describing, John, would happen. Someone who doesn't like  
2 what they've got which five years ago they loved, they'll  
3 use that as an opportunity to try to renegotiate all sorts  
4 of terms and conditions.

5  
6 MR HENDERSON: I would just like to understand your comment  
7 about PPAs put in place would have to be renegotiated.  
8 Some time ago I was associated with quite a number of PPAs  
9 putting in place and to my understanding of this contract,  
10 this wouldn't affect anything. Effectively, if you take  
11 PPAs that supply to a local retailer, it's just the metered  
12 energy that goes out, nothing to do whether it's five  
13 minute settlement or half hour settlement, it is purely on  
14 meter of the energy that goes in to the system. I am not  
15 quite understanding the extent of PPAs that you're talking  
16 about.

17  
18 MR DEAGUE: I think perhaps there are a few different  
19 types. I know some PPAs have a pool exposure associated  
20 with them, so that's what I was referring to.

21  
22 MR HENDERSON: And others that don't --

23  
24 MR DEAGUE: If they don't have a full exposure then that's  
25 right.

26  
27 MR SKELTON: The number I estimated was based on  
28 discussions with market participants and lawyers that have  
29 been involved negotiating those and they were of the view  
30 that that's the sort of numbers of contracts that were  
31 affected.

32  
33 MR HAVYATT: Three quick questions, one to the AEMC folks.  
34 The guys doing cost-reflective network pricing are all  
35 building demand tariffs built around the 30 minute peak.  
36 If you move to five minute metering they may want to have a  
37 conversation, so you might need to have a chat about that.

38  
39 The second one was surely with the PPAs wouldn't it be  
40 true that the longer we delay, if we're going to ever make  
41 the change, we're just going to wind up with more contracts  
42 that were negotiated before we had the change so, in fact,  
43 the AEMC moving quickly to start the transition will  
44 improve the ability of contracts to reflect the transition.

45  
46 The third one was to Chris. You talked about the  
47 scenario that says how the change to five minute settlement

1 might drive OCGT out of the system, but on the flipside  
2 we've got a risk that there's a point that says gas was a  
3 good transition fuel that we started talking about 10 years  
4 ago; it's not necessarily such a great transition fuel now.  
5 You even admitted the idea that says that maybe OCGT's time  
6 is up. So if we went to the other counterfactual which is  
7 actually, OCGT is going to disappear anyway, does your  
8 answer about the five minute settlement change or not in  
9 the sense that, actually, we're losing the contract market  
10 because there's no longer gas generators.

11

12 MR SKELTON: I don't think it matters how quickly AEMC  
13 undertakes this because, as I said, I would expect that  
14 most lawyers who advise our clients in this space would be  
15 telling them, "You need a provision in the contract to deal  
16 with what happens if they introduce five minute settlements  
17 and here is what will happen." That would be already  
18 happening, would be my expectation. It happened more than  
19 once with carbon pricing.

20

21 MR HAVYATT: It has happened for two years already.

22

23 MR SKELTON: Well, maybe.

24

25 MR DEAGUE: Yes, David, we perhaps can envisage a world in  
26 the future where OCGT is not part of that world and that  
27 may very well be the case. I suppose I'm not really  
28 wanting to focus just on OCGT. Really, the general point  
29 I'm making is if we move to five minute dispatch and  
30 settlement, we need to recognise that we are really making  
31 it very difficult for any technology solution that can't  
32 dispatch significantly in that five minute period and if  
33 that's what we want to do, fine, but it's not a technology  
34 neutrality question, but you really are, in effect, saying  
35 no to a whole bunch of existing technology and maybe even  
36 future technology that can't dispatch within five minutes.  
37 If that's what we want to do we need to be very clear that  
38 we've got our eyes wide open because, to my mind, it has a  
39 number of implications for pricing and security.

40

41 MR PIERCE: But can't that just be reduced to; in making  
42 changes like this you need to be cognisant of or be able to  
43 articulate what the expected effects are on security,  
44 reliability and price?

45

46 MR HAVYATT: Yes.

47



1 MR PIERCE: It just comes down to that, doesn't it?

2

3 MR HAVYATT: Yes.

4

5 DR FUNSTON: We just have a question from one of the  
6 online listeners.

7

8 MR Noone: This is a question from Dylan McConnell of  
9 the University of Melbourne. It is a question for Chris.  
10 It is in two parts. Chris, you mentioned that OCGTs  
11 wouldn't be able to respond to one-off five minute price  
12 spikes. If this is the case, why should you be remunerated  
13 for a service you cannot provide?

14

15 And two, some new OCGTs come with 10 to 15 minutes of  
16 battery storage to cover the ramp-up period. What is  
17 preventing existing OCGTs from doing the same and covering  
18 their cap contracts with a relatively small amount of  
19 battery storage collocated or otherwise?

20

21 MR DEAGUE: Well, as to the first point, obviously under  
22 the current arrangements we get payment through the  
23 five minute/30 minute arrangement and that's understood and  
24 I accept that we could change that and my point is simply  
25 that if you move to a five minute arrangement, that kind of  
26 technology is going to have difficulty in being dispatched  
27 in time and therefore making a return. I am not saying  
28 don't do that, I'm just saying be aware that that will be  
29 the implication, that kind of technology, generally  
30 speaking, won't be able to respond.

31

32 Sure, it could do things like put batteries in or, as  
33 was being suggested this morning, we, as a seller, as an  
34 OCGT generator, mainly our business right now is selling  
35 cap contracts and I think the suggestion was made that if  
36 we have difficulty selling cap contracts under a five  
37 minute regime then we could perhaps purchase a cap from a  
38 battery or somebody else who could provide that initial  
39 response in a few minutes and then we could back that up  
40 with the following five or 10 minutes.

41

42 I guess that's technically possible, although it just  
43 strikes me as making the world very complicated if we are  
44 saying there's a need for caps, but in this five-minute  
45 world there's no entity that can do the cap on its own, it  
46 has to be a cocktail of a fast-acting battery that can come  
47 in quickly but can't hang around, a GT that can hang around

1 but can't come in quickly. If we put the two together in a  
2 clever way, I guess we have a solution. Again, that sounds  
3 to me quite complicated. We can do that, there will be  
4 costs and questions about reliability, and so forth.  
5 Again, I'm not saying no, I'm just saying be very aware and  
6 think very carefully about how effective that is likely to  
7 be. It's maybe not the most efficient; my concern is  
8 effectiveness.

9  
10 MR PIERCE: I think somebody else earlier today commented,  
11 in answering my three questions, we need to be cognisant of  
12 not just things called megawatts, but also megawatt hours  
13 as well. The meaning of life is not found by just looking  
14 at a five-minute interval.

15  
16 MS TARR: Jennifer Tarr from Stanwell.

17  
18 AEMC has expressed their concerns on the impacts on  
19 the contract market, yet the transition period in relation  
20 to the contract market just seems to be about how long it  
21 is until the current ASX contracts have - the longest  
22 traded contract in that market. What about the 23 per cent  
23 reduction in cap liquidity in the contract market and the  
24 idea that assets that can't currently provide, or who are  
25 going to reduce their cap output, will need to make changes  
26 to their assets, or new technologies will need to develop,  
27 or become cheap enough to install, and even new financial  
28 contracts will need to develop? What about a transition  
29 period for that? Have you considered how long that will  
30 take?

31  
32 MR PIERCE: I will let the troops say something in a  
33 minute. I know one way we have been thinking about this  
34 is - I mean, let's just take it as a given for a moment  
35 that if you do get the withdrawal of the sort of quantities  
36 that Energy Edge was talking about, then in order to get  
37 back to square one, in a sense, you need to have a view  
38 about physically what other bits of kit are going to get  
39 put on the ground and what sort of contracts are they going  
40 to be able to offer. Hence, part of what we are trying to  
41 solicit through the directions paper and through these  
42 sorts of discussions is indeed views about, in effect, what  
43 is the rate of new investment in different types of  
44 technologies and their ability to, if not exactly the same  
45 sort of contract, at least offer contracts that serve the  
46 same sort of purpose, because I'm not sure that that  
47 purpose is ever going to go away, as a way of helping with

1 a judgment about whether it should be in the event that the  
2 rule change is made, whether the transition period is  
3 appropriate at three years, or two years, or four years, or  
4 five years. There will not be an empirical basis where you  
5 can run through a model to determine what the optimal  
6 number is. That's why the views of people within this  
7 audience and people participating in this process are so  
8 important to us.

9  
10 MR NOONE: If I could just add to that. There have been  
11 some questions around where the three years came from, so  
12 it might be helpful to provide a bit more detail on that.

13  
14 If we look at the three areas where we are looking at  
15 material challenges in transitioning to five-minute  
16 settlement, there is the metering aspect, the system costs  
17 and then the contract market impacts as well.

18  
19 If you look at each of those, with contracts, we  
20 observed that the bulk of most contracts are accounted for  
21 within that sort of two to three-year period. If  
22 implementation goes beyond that timeframe, then the volume  
23 of contracts that would be affected would be reduced.  
24 Clearly there are still some that exist beyond that time,  
25 so there is some threshold that needs to be considered. If  
26 we then look at IT system changes, it seems that less than  
27 a year, depending on the scale of the project, may be  
28 appropriate.

29  
30 The other thing with the contracts is that if we are  
31 talking about changing assets, investing in new things, the  
32 lead time of different technologies is something that we  
33 have considered. You could put in utility scale batteries  
34 for a few months, if necessary, diesel is maybe a year.  
35 You're looking at major changes or new gas turbines for  
36 several years. So the three years was arrived at with that  
37 in mind.

38  
39 Then the third thing around the metering, as I  
40 observed with the test and inspection regime there is some  
41 sort of routine inspections that are occurring within that  
42 three-year period with the high volume meters. So there  
43 may be some sort of marginal benefits in aligning with  
44 that.

45  
46 Again, it's a number that's been chosen with a range  
47 of variables in mind, but we are very open to people

1 suggesting why a longer period may be required for any  
2 reasons that you have.

3  
4 MR CAMROUX: Simon Camroux from AGL. I'm just wondering  
5 what the fallback position is if we get a three-year period  
6 and we find out we just don't have what we need to manage  
7 or mitigate our exposure to volatility in the market?

8  
9 MR PIERCE: I expect somebody would put in another rule  
10 change.

11  
12 MR SKELTON: And you would take another three years to  
13 consider it.

14  
15 MR PIERCE: I admit that was trite, but I was just trying  
16 to make the point that the ability to change what happens  
17 in the sector very much rests in the hands of the people  
18 that are participating in it. We can't initiate rule  
19 changes. We are relying on others to do it, as in this  
20 case.

21  
22 In some respects this is a legal question. Normally I  
23 suspect in any sort of project management sense you would  
24 say, "I'm going to undertake this activity on the condition  
25 that these things have been satisfied beforehand". Ideas  
26 about how that sort of thing can be incorporated into a set  
27 of rules, we'd be very open to.

28  
29 MR SKELTON: I do remember a rule change that was  
30 introduced once, and I spent the weekend talking to Brian  
31 about the lousy outcomes as a consequence, and then the  
32 answer was, "Well, put in a rule change and we'll sort it".  
33 I think something like that would be very helpful.

34  
35 MR PIERCE: The issue is how. That has been causing  
36 significant problems in different contexts in the past.

37  
38 MR CAMROUX: From my perspective, and we are a fairly major  
39 player in the market, I think we are capable as a large  
40 entity in transitioning within a three-year period, but I  
41 would be really, really frustrated if what we saw was a  
42 diminution of competition in the retail space which  
43 actually led to increase regulation to address price rises  
44 that were caused by the implementation of this rule change.

45  
46 I think that we could get somewhere, possibly, with  
47 five-minute settlement, and we are transitioning and

1 looking at VPPs and battery storage capabilities,  
2 et cetera, but I would really love for us to be cautious,  
3 be wise, and to really make sure that we don't possibly  
4 blow up the retail market which could possibly lead to  
5 further regulation.

6  
7 MR PIERCE: Again, I think you have raised two issues. If  
8 you remember, I think it was the IT system diagram that  
9 Emily put up, and the associated metering issues, one of  
10 the things that strikes me about that sort of diagram is  
11 not just the complexity but, rather, the number of people  
12 who have their fingers in different parts of that pie, and  
13 all the bits that connect the number of people that have  
14 to, in effect, deliver their part on time. So that  
15 coordination issue would be a significant thing for us to  
16 be aware of. This is generally the case, but particularly  
17 the case in this rule change.

18  
19 In the pursuit of an objective through a fairly narrow  
20 mechanism, in the scheme of the world, this is what this  
21 is, the risk of consequences which then trigger further  
22 regulatory interventions on another part of the system is  
23 something that we have tried to be as sensitive to as  
24 possible. The one that you're referring to is just one of  
25 a number that I can think of that we would need to be not  
26 just aware of, but confident that the risks of those  
27 triggers in other areas of the system for increased  
28 regulation being either able to be managed through our  
29 processes, and sometimes those things are not within the  
30 control of our processes. There is some judgment involved  
31 in assessing those as well.

32  
33  
34 MS HENDRIKS: Mary Hendriks from the Australian Energy  
35 Storage Alliance. I just have a comment. With a lot of  
36 the rest of the world moving to the five-minute interval,  
37 and already on that settlement interval, isn't there a risk  
38 with not doing it as well?

39  
40 MR PIERCE: Absolutely. That's part of it. If I can  
41 go through the list of, if you like, other regulatory  
42 interventions that may be triggered through this process,  
43 there are certainly some which come if you do make the rule  
44 change, but there are also some which come if you don't.  
45 Very much so. I was alluding to some of those with some of  
46 the people I was sitting around the table having lunch  
47 with.

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DR FUNSTON: I'm conscious of time, because we have a hard deadline to get out of here by 4 o'clock. If we could make this the last question and then Brian can wrap up. Thank you.

MR CAMROUX: There have been a couple of comments today about the importance of transparency and visibility of market activity, noting that the large user representative, and the technology representatives, have mostly suggested that distributed storage and/or generation is likely to be the major beneficiary or potentially take the place of some of the existing supplies of peaking capacity.

Under current rules, most of that is not required to make itself visible to the market, or even to the market operator, which has to come up with the pre-dispatch forecasts. So I was keen to understand anyone's views, really, the Commission's or the proponents, of whether there is any barrier or reason why we shouldn't ensure that we get that greater visibility.

Helpfully, the Commission has two rule change processes already on its books that look to address some of these things. I'd be pretty keen to understand if there is any circumstance in which the Commission will go ahead with this rule change and not process a version of those rule changes to bring that visibility in.

MR PIERCE: Before other people here address that, particularly in submissions, and we don't usually do this, but there is a high degree of linkage between this rule change around the thresholds for effectively being a schedule generator, and having that lowered. One of the questions, I suppose, that goes along with this rule change is the willingness and the ability of some of these new technologies and new businesses to be scheduled and dispatched.

If your battery is big enough, should we be lowering the threshold to caption more of them in that dispatch process?

MS DANAHER: Can I also answer that. We have already just discussed in the rule change that there's only metering five and six, it's is not going to be five minutes, so AEMO

1 are going to have a hell of a lot more transparency at the  
2 level higher of what's happening in the market and will be  
3 able to make better forecasts, because they will have the  
4 data to be able to do that now. Obviously there are other  
5 technologies for that, but for this aim it will improve  
6 AEMO's transparency completely of the market.  
7

8 MR PIERCE: We had better stop, otherwise we are going  
9 to keep going around the room before Brian gets to finish.  
10 Thank you.  
11

12 DR SPALDING: Thank you, John, and thank you for all the  
13 speakers. We appreciate the time and effort that you have  
14 put into the presentations today. I know it's your own  
15 time and you've made a significant contribution.  
16

17 Not only am I appreciative of the contributions that  
18 the presenters have made, I also appreciate the way in  
19 which the audience has interacted, and particularly the  
20 professional way you've expressed your views. They don't  
21 obviously align with each other, but you've done it in a  
22 very professional and respectful way and we value that, as  
23 well as the actual points that you make.  
24

25 We have had quite interesting sessions, starting off  
26 back in session one on materiality, but before that, Kathy  
27 from Sun Metals gave us a very good explanation of why they  
28 put the rule change in, in particular their desire to  
29 remove distortions in the market, as they perceived them,  
30 although they did express some concerns over the transition  
31 time.  
32

33 Russell then gave us some concerns about the potential  
34 benefits, and I guess questioned what the benefits were of  
35 moving to five-minute settlements. He also suggested that  
36 really more analysis needs to be done on the modelling of  
37 the outcomes in order to try to understand that answer to  
38 that question.  
39

40 Dean from Reposit gave us quite a good explanation of  
41 battery technology and the control of that technology and  
42 he pointed out that the NEM is calling for fast response  
43 and he gave an example of a system where some 30 per cent,  
44 or 20 to 30 per cent benefit would be accrued for that  
45 particular operator on five-minute settlements. He also  
46 indicated that batteries will support financial  
47 instruments.

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David from ECA talked about the variability of five-minute and 30-minute prices as growing in the market now, but that benefits from changing to five-minute settlements would be ongoing.

We then had a good session of discussion, looking particularly about the contract in the spot market.

In the second session on responsiveness and contract market, Josh from Energy Edge gave us a good analysis of the impact on the contracting of the contracts, both caps and swaps, and basically pointed out that swaps is generally not an issue, but caps definitely will be affected and we have had quite a bit of discussion on that, and pointed out potential for about 20-odd per cent drop in liquidity in the caps market.

David from ERM gave us some good explanations and considered that the cost of transition, and whether this change alone is appropriate, or whether it should be combined with other factors, and I think we honed that down to perhaps having a capacity mechanism would be appropriate from his perspective, if you were to change to the five-minute settlements. He also, I guess, cautioned about rushing into this and to be somewhat cautious in the approach of going to this rule change.

Then we Emma from Tesla and Dominic from Mojo talking a bit about the technology. Dominic pointed out that the five-minute settlement is crucial to their business model.

Then we heard from Brian, from the energy end-user association and talked about that end-users are hurting at the moment and are looking for change. He also showed that there was a range of views from his members, I guess most leaning towards support but not certainly unanimous.

We had a session on metering, which I won't go into because there was no external speakers there.

Then we had the last session on costs and transition and we heard from Russell and Chris. I guess, Russell, we appreciate the detailed analysis you've done to indicate a cost of \$250 million, or something thereabouts. Chris, we appreciate the appropriate you took about trying to address the NEO, in particularly the trilemma, in the transition



1 period and the issues that came through.

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All of that discussion, as I said before, has been recorded. There will be a transcript of it as well. That will be available on our website within a relatively short period for those who want to follow this up. We certainly will be taking it on board.

We are very keen to make sure that all of our stakeholders understand why we make decisions, and that will be clear in any determination that we make, but you also should recognise the value that we place on listening to you and interacting with you. Today has certainly been one of those sessions.

Please provide your feedback on the discussion paper. We certainly welcome those by Thursday 18 May, if possible, for us to keep the pressure on moving this rule change along.

A feedback form has also been handed out. If you'd like to give us some views as to how we can improve these processes, or issues you have got, we would value that information as well.

Thank you very much for your attendance. We appreciate that and look forward to continuing interaction on this and many other subjects.

AT 3.49PM THE CONFERENCE WAS CONCLUDED ACCORDINGLY